

NEWS: EUROPE

US polices Aegean 'while EU sleeps'

Flare-up reaffirms Washington as strategic player, write Lionel Barber and Bruce Clark

Only weeks after bringing a peace of sorts to Bosnia, the US and its allies face a new challenge in the region - a sharp flare-up in tension between Greece and Turkey, the supposed bastions of NATO in the eastern Mediterranean, over the islets of Imia.

While the crisis contains the seeds of disaster for the western world as a whole, it has reaffirmed Washington's role as the main strategic player in the Balkans and shown up the weakness of European institutions.

Mr Richard Holbrooke, the outgoing assistant secretary of state who brokered the Bosnian accord, denounced his allies' performance with typical bluntness.

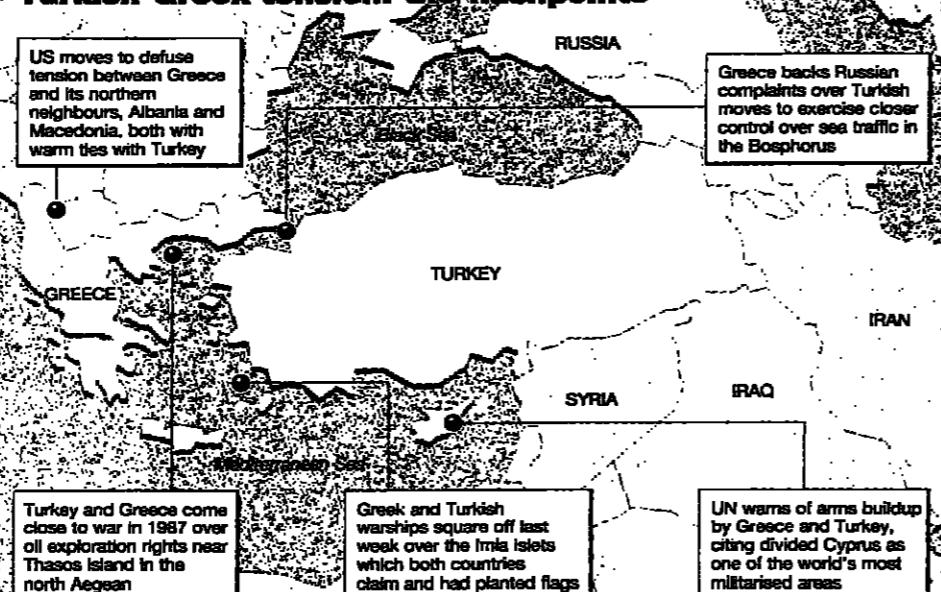
"While President [Bill] Clinton was on the phone with Athens and Ankara, the Europeans were literally sleeping through the night," he told the Washington Post. "You have to wonder why Europe does not seem capable of taking decisive action in its own theatre."

Mr Clinton, Mr Holbrooke and the national security adviser, Mr Anthony Lake, were the key figures in defusing a stand-off which was described by one US analyst, Mr Ian Lesser, as "the nearest Greece and Turkey have come to war since the 1970s".

European diplomats call the charge of "sleeping through the night" unfair.

But the drifting in European foreign policy is real enough. The impression of weakness is reinforced by the domestic unpopularity of governments in Spain, the UK and even

Turkish-Greek tension: the flashpoints



France - and the fact that Italy, current holder of the EU presidency, is virtually without a government.

At the most recent EU foreign ministers' meeting, the looming Aegean crisis was not even discussed.

The European Commission remained silent on the dispute until yesterday, when it expressed "full solidarity" with Greece as an EU member - and deep concern over the stability of the area.

EU diplomats counter US criticism by pointing to the EU's central role in the implementation of non-military

aspects of the Bosnian accords. Mr Carl Bildt, the man in charge of this effort, is so far being funded by the EU alone.

The EU will seek to strengthen its common foreign and security policy (CFSP) at its inter-governmental conference this year. But as Ambassador Stuart Eizenstat, outgoing US ambassador to the EU, said in a farewell speech in Brussels yesterday, "An effective foreign policy, even in the post-cold war era, still requires the ability to project a credible threat of military power."

Bosnia had shown that

"peace would not come until Nato projected its military power in a convincing and sustainable way".

He cited a broader problem: "Key member states do not yet wish to relinquish their prerogatives in foreign policy in favour of a common approach. Until this change of mind-set has occurred, the CFSP will be always less than the Maastricht treaty promised."

The floundering of European policy, and the reassertion of US influence, is evident in several interrelated problems plaguing the southern Balkans.

Washington has played the

key role in reducing tension between Greece and its neighbours, Albania and Macedonia - both countries where the US has a strong presence.

US strategists view the close ties Washington has established with all countries in the southern Balkans as a function of its overwhelming commitment to Turkey.

Mr Holbrooke told Congress last year that Turkey "is now at the crossroads of every issue of importance to the US on the Eurasian continent". He cited Nato, the Balkans, the Aegean, sanctions against Iraq, Russia's role in the ex-Soviet republics, peace in the Middle East, and transit for central Asian energy.

As the strongest backer, within Nato, of the Bosnian government, US and Turkish officials have often found themselves in one corner of debates over ex-Yugoslavia, and much of western Europe on the other.

The warmth of US-Turkish military relations has been highlighted by Mr Clinton's insistence that Turkey be the first US ally to receive an advanced ground-to-ground missile known as ATACMS.

"More than any other Nato ally, Turkey needs to improve its defensive capabilities" in order to "deter and if necessary combat... a very real missile threat" from Syria, Iraq and Iran, he told a senator who had queried the sale.

Washington's commitment to Turkey has made US officials hyper-sensitive to any European behaviour that offends Ankara. The US put

enormous diplomatic effort into ensuring the approval by the European Parliament of a Turkey-EU customs accord.

Turkey's critics on the European left broadened their attack this week to include Turkey's behaviour in the Aegean. The Socialist group in the European Parliament condemned Turkey for "provocations against an EU member".

Greece and Turkey are already putting pressure on all their partners to clarify their position over disputes in the Aegean over air, sea and seabed rights.

Turkey wants negotiations without prejudice on as broad a range of topics as possible.

Athens, for its part, wants its partners to state formally that international law should be the basis of any arrangements in the Aegean.

The US State Department dismayed Greeks by refusing to pronounce on the status of Imia and other uninhabited islets in the Aegean - but then drew a cautious Greek welcome by airing the idea of legal arbitration.

Sir Nicholas Bonnor, Britain's foreign office minister, resisted pressure from opposition Labour MPs to denounce Turkey and insisted the question of sovereignty over the "ridiculously small island" of Imia had not been resolved.

France and Italy were more sympathetic to Greece. But at the height of the crisis, only one leading European country was unequivocal in backing the Greek stress on international law: Russia.

EUROPEAN NEWS DIGEST

Strike called off at Sabena

Staff of the Belgian airline Sabena last night called off their three-day-old strike amid hopes that unions and management will resume talks. "Normal work will be resumed again," said union spokesman Michel Boels on television. The company, too, confirmed the strike had ended, adding that many employees did not agree with the union-led strike and had signed petitions to go back to work.

The bitter dispute between management and unions expected after Sabena - which had a BFr1.5bn (\$38m) consolidated net loss in 1994 - scrapped several collective wage agreements last year as part of a plan to make it profitable again.

The scrapping of the agreements and plans to freeze wages, raise working hours and bring in more staff flexibility had already sparked a series of one-day strikes late last year. Sabena estimates the daily cost of the strikes at BFr150m (\$50m), and, together with the strikes last year, it says it has lost BFr1bn in revenue.

Sabena, which owns 49.5 per cent of the company, warned unions at its troubled Belgian partner earlier yesterday that their strike would lead to further savings measures and job cuts. It said it was worried that "the worsening image of Sabena is beginning to reflect on the whole group - Swissair included."

Agencies, Brussels

Léotard challenge to lead UDF

The former French defence minister, Mr François Léotard, yesterday declared his candidature for the presidency of the UDF, the centre-right political coalition. The long-awaited announcement ensures a contested election to lead the group, which is influential in the national assembly as part of the governing coalition with the RPR Gaullist party.

Mr Léotard, who leads the Republican party, will compete for the job against Mr Alain Madelin, the Republican's deputy head, in a vote next month. Both have called for substantial change in the coalition, which has been presided over since its foundation by Mr Valéry Giscard d'Estaing, the former French president, who will announce in mid-March whether he will stand, or whom he will chose in his place.

Mr Madelin, an economic liberal sacked as finance minister last autumn by Mr Alain Juppé, the prime minister, has said he wants to turn the UDF into a real "force for change". Mr Léotard, under judicial investigation in connection with political funding allegations, said yesterday he wanted it to reflect "the real republican and social values that our country needs".

Andrew Jack, Paris

Polish petrochemical plant move

The Polish government is ready to consider extending treasury guarantees and other financial support to help build a new petrochemical plant costing more than \$1bn at Blachownia in the south. Mr Klemens Sierski, industry minister, said yesterday, the state would not back construction of six tanks of new oil refining capacity there, given significant spare capacity elsewhere in Europe. The project to build the plant, which would produce 200,000 tonnes of polyethylene and 150,000 tonnes of propylene, is currently backed by a consortium of local state-owned and private companies.

The government is also pressing ahead with establishing Polska Nefte, a state-owned holding company, which will own the country's two refineries at Płock and in Gdańsk; 51 per cent of Czech, an oil and petrochemicals foreign trader, and a minority share in the national petrol retailer CPN.

Setting it up by the end of the month is the first step in next year's sell-off to strategic investors of minority stakes in the two refineries.

The resulting revenues of more than \$1bn would be spent on completing the modernisation of the two refineries, which have a capacity of 16m tonnes. The two plants have an investment programme of \$1.5bn.

Christopher Bobinski, Warsaw

France plans petrol changes

The French government yesterday announced new environmental measures designed to force the country's petroleum companies to include organic elements in their products by the year 2000. The move, which follows similar initiatives in the US and Scandinavia, is partly in response to growing concern about rising urban traffic pollution. However, it also appeals to the agricultural sector, and was unveiled by Mr Alain Juppé, prime minister, at the start of a conference between ministers and farming representatives - the first in eight years.

Under the new requirements being developed by Ms Corinne Lenape, environment minister, petrol will be required to contain organic products such as those derived from rape seed as a substitute for benzene, a known carcinogen, for boosting the octane rating. The petroleum sector reacted angrily. Elf said they were not the way to meet urban pollution concerns. Tax incentives to encourage the use of diesel rather than petrol would be more effective. Ms Lepage said broader measures to reduce air pollution should be drawn up by early March.

Andrew Jack

Big loan for Russian shipping

Russia's largest tanker operator, Novorossiisk Shipping, has obtained a \$25m syndicated loan from the European Bank for Reconstruction and Development, ABN AMRO Bank and MeesPierson NV to help finance 11 new ships from Croatian shipyards. The ships, all 40,000 dwt product tankers, are due for delivery this year.

Novofin, which operates more than 90 vessels on mainly international trades, is the first private Russian shipowner to seek funds on this scale without a state guarantee. The loan was "substantially" oversubscribed, but not increased from the original amount. The EBRD provided \$6m, with 12 other banks subscribing the rest, which was underwritten by the two Dutch banks.

Anthony Robinson, London

ECONOMIC WATCH

French bank trims key rate

By Andrew Jack in Paris

Proposals to modify one of the most important legal weapons in France's fight against corporate corruption appeared to have been crushed yesterday.

Political support has col-

lapsed for a controversial reform of *abus de biens sociaux*, the misuse of corporate property, which is one of the most frequent charges brought by French investigating judges examining allegations of corruption.

Critics of the existing law argue that judges were interpreting it far too broadly, allowing them to launch "fishing expeditions" to unearth a wider range of illegal activities in the links between business and politics.

The proposal put forward by the centre-left for constitutional reform centred round the following main elements:

• direct election of the head of state with two rounds of voting;

• the president nominates the prime minister but the government must have the confidence of parliament (requiring that the parliamentary majority chooses the president);

• parliament to be elected on a majority system with two rounds of voting;

• the term of the president and the life of parliament should not be contemporaneous nor the dates for their elections.

Separately, the justice ministry said it had no plans to incorporate a reform of the law

into a broader series of revisions to the legal system it is currently preparing.

Mr Pierre Mazeaud, a Gaullist deputy and chairman of the parliamentary law commission, had proposed changes which would limit the time after which *abus de biens sociaux* could be prosecuted to six years after the act took place.

This proposal had been

strongly resisted by opposition politicians, who argued that it would lead to an amnesty for corrupt business executives. At the same time, magistrates had protested that it would reduce their investigative powers.

Even the parliamentary sec-

retary of Mr Mazeaud's law

commission turned against the proposals, arguing that an official circular from the justice ministry to appeal court judges was sufficient to curb any abuses of the law.

The RPR Gaullist party

majority group in the national assembly resolved earlier this week not to proceed with plans to call for the introduction of a new bill on the subject, despite the fact that the recommendations came from one of its leading members.

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NEWS: WORLD TRADE

Samsung may quit aircraft project

By Michael Shapkiner

The wrangle between China and South Korea over a proposal to build a 100-seat airliner deepened yesterday, raising the prospect that the Koreans may go their separate way.

China and South Korea have been at odds over where final assembly of the aircraft should take place. Yesterday, Singapore Technologies, which will be a minority partner in the project, said final assembly would take place in China.

Singapore Technologies said it had agreed to join Aviation Industries of China (Avic) as a partner in the Asian consortium, which might include other Asian partners. Under the agreement, Avic will be the largest shareholder. Singapore Technologies also said Avic would be the "lead member" of the programme. Earlier this week Japan said it would not participate in the project.

Aircraft industry executives believe Samsung, the Korean company, might now turn its attention to purchasing the Dutch aircraft maker Fokker.

Samsung is one of five companies believed to be talking to Fokker about buying some or all of its assets. Others are Bombardier of Canada, Aérospatiale of France and British Aerospace, although the two European companies have made it clear they have no interest in buying all Fokker's assets. The Taiwanese government is thought by some in the industry to be the fifth party talking to Fokker. Fokker was plunged into financial crisis last month when Daimler-Benz Aerospace of Germany, which has a majority stake in the Dutch company, said it would provide no further financial assistance.

Two western companies, Boeing of the US and Aero International Regional (Air), a European venture, have submitted bids to help develop the Asian 100-seater. Air is jointly owned by British Aerospace, Aérospatiale and Alenia of Italy.

Fokker said denied, Page 27

Departing US ambassador attacks EU over preferential regional deals

Brussels trade pacts 'corrosive'

By Lionel Barber and Caroline Southee in Brussels

US and European differences over world trade policy erupted yesterday after Mr Stuart Eizenstat, outgoing US ambassador to the EU, attacked the European Union for pursuing too many preferential trade deals and failing to support US market opening measures in Asia.

Mr Eizenstat urged the EU to resist signing more partial, preferential trade agreements with other regions in the world, arguing that it would

"corrode" the multilateral trading system.

Mr Eizenstat's attack drew a sharp response from the European Commission, where a spokesman retorted that the EU had preferential trade agreements. "To suggest they [the Americans] do not exclude sensitive products is absurd. It sounds like the pot calling the kettle black."

The EU has signed a plethora of agreements with third countries which include the promise of a future free trade area, starting with central and eastern Europe in 1991 and

most recently extending into the Mediterranean. Other targeted areas include Mercosur, the Latin American trade bloc, Mexico and South Africa.

In his speech, Mr Eizenstat said he supported the "strategic" EU move to offer special arrangements to the former communist countries of eastern Europe after the collapse of the Soviet Union, though they failed to cover agriculture and other sensitive products such as steel and textiles, as required by world trade rules.

But he added: "If carried too

far this tendency would have a corrosive effect on the multilateral trading system. It must be resisted." Mr Eizenstat is due shortly to move back to Washington to assume the post of US undersecretary of commerce.

In his speech to the American Chamber of Commerce in Brussels, Mr Eizenstat also described as a "major disappointment" the fact that the Europeans had failed to support US efforts to open up markets in Asia, particularly China and Japan.

"We find ourselves out front,

alone, negotiating everything from intellectual property agreements with China to a set of sectoral agreements with Japan, extending them on a most-favoured nation basis to the rest of the world, and finding Europeans companies walking into the doors we open," said Mr Eizenstat.

But the Commission spokesman said: "We will continue to resist the Americans' go-it-alone tactics of opening their favoured markets, such as the car agreement with Japan. These are far more detrimental to world trade obligations."

WORLD TRADE NEWS DIGEST

Tokyo resumes Burma credit

The Japanese government is to resume overseas investment insurance for Burma and extend guarantees to Mitsui to develop a \$20m industrial park near the capital, Rangoon. Insurance of this type had been suspended since 1988, when massive demonstrations against Burma's military dictatorship led to a violent crackdown. The industrial park, the first of its kind in the country, will be developed on 90 hectares of land owned by the Burmese government. Mitsui will take a 60 per cent stake in the project, which will be designed to appeal to foreign investors interested in locating labour-intensive industries in Burma. Overseas investment insurance from the Japanese government provides Japanese companies with guarantees against political upheaval and economic instability. Japanese investors say this insurance and still-suspended official export subsidy loans are crucial to boosting investment in Burma, which is carrying out limited economic reform.

Ted Bardacke, Bangkok

Vietnam opens fibre optic link

Vietnam yesterday opened its first international optical fibre telecommunications link to improve data communications. The work, carried out by French telecommunications company Alcatel and Fujitsu of Japan, allows Vietnam to more than double the number of simultaneous telephone calls to 22,000. Only 10 years ago, the country's only such links with the outside world consisted of nine telephone lines to Moscow. A consortium comprising Australia's Telstra Corporation, Cable & Wireless unit Hong Kong Telecom, the Communications Authority of Thailand, Vietnam Posts and Telecommunications and 30 other companies invested in a \$160m project to lay an undersea cable stretching from Vietnam to Thailand and Hong Kong. An existing satellite service installed by Telstra has handled all international traffic until now.

Jeremy Grant, Ho Chi Minh City

Asia power runs out of steam

The three partners in Asia Power, a Canadian consortium established to pursue the fast-growing Asian power generation market, have disbanded their joint venture. The consortium, which was formed in late 1993 with an initial capital of C\$100m, was joined by Ontario Hydro and Hydro-Québec, two of North America's biggest electric utilities, and Montreal-based Power Corporation, the financial services and communications group controlled by Mr Paul Desmarais. Ontario Hydro International said yesterday that the market has undergone significant changes since Asia Power was formed, which presented different strategies for investment in the region. The partners agreed that Asia Power was no longer the best vehicle through which to participate in the market.

The decision was also influenced by the increasingly prominent role of local Asian companies in the formation of bidding groups for power-generation contracts. According to one Asia Power participant: "The dynamics have changed. It used to be that a multinational consortium would drive the process. You're now finding that is done by local consortiums."

Bernard Simon, Toronto

■ BASF said its chemicals unit launched a joint venture in China with Jilin Chemical Industrial Company. BASF will own 60 per cent of the new company, which will build a factory in northern China to produce 15,000 tonnes of neopentyl glycol each year. The product is used in the manufacture of a resin powder for lacquer for painting cars and external walls.

AFK, Frankfurt

NEWS: INTERNATIONAL

Labour still benefiting from Rabin assassination sympathy, writes Julian Ozanne

Israeli right teams up for 'peace election'

The leaders of two of Israel's main right-wing parties yesterday signed an election pact aimed at strengthening their chances in a poll which Mr Shimon Peres, the Labour prime minister, is reported to have told Mr Warren Christopher, the US secretary of state, on Wednesday, would be held on May 28.

Although the pact, agreed by Mr Benjamin Netanyahu of the Likud party and Mr Rafael Eitan of the ultra-nationalist Tsomet party, has come under fire inside Likud, it marks a recognition of the political reality facing the rightwing opposition in their uphill battle to defeat Mr Peres and his Labour-led coalition government.

Mr Peres and the Labour party have been riding a wave of public sympathy since the assassination of the former prime minister, Yitzhak Rabin, last November by a rightwing Jewish fanatic. A spate of recent polls shows Mr Peres leading Mr Netanyahu in the direct election for the prime minister by 10 to 20 points.

The dominant election issue will be the Middle East peace process launched by Mr Rabin and Mr Peres and the result of the election will determine the fate of efforts to end almost 50 years of Arab-Israeli conflict. A rightwing victory on a platform opposed to the peace accords signed with Palestinians would spell an end to the



Ultra-nationalist Eitan describes his Likud pact yesterday

process and throw Israel's economic and diplomatic normalisation drive with the rest of the world into jeopardy.

Although the peace camp has been strengthened by Mr Rabin's death, the country is still evenly divided. The latest results of a monthly peace index published by Tel Aviv University yesterday showed support for the Israeli-Palestinian peace accords stood at 51.5 per cent in January, down from a high of 58 per cent immediately after Mr Rabin's assassination. The poll showed Mr Peres's lead eroding, with 46 per cent supporting him today compared with 35 per cent backing Mr Netanyahu.

The challenge for the right wing is to come up with a convincing alternative to the government's policy. So far it has been content merely to oppose peace accords with Palestinians and talks with Syria.

Mr Netanyahu has been trying to persuade his party to accept a new policy to put

before Israel's 3.8m eligible voters.

The policy would accept the peace accords as an irreversible mistake but pledge a rightwing government to give no more territorial concessions.

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NEWS: THE AMERICAS

Clinton signs bill easing debt default fear

By Jurek Martin in Washington

President Bill Clinton yesterday signed legislation removing the immediate threat of the US defaulting on its debt, while Mr Robert Rubin, the treasury secretary, urged Congress to accept that the debt and budget issues should be kept separate.

The bill, recently passed by Congress, allows the treasury to borrow \$29bn to meet social security payments due next month without it counting against the current \$4,900bn legal debt ceiling.

Mr Rubin, in testimony to the House banking committee, said: "It is-

now time that comity replace conflict and the debate over the debt limit be drawn to a close." He detected "a common understanding" over the need to protect the creditworthiness of the US government.

Specifically, he called for a minimum one-year extension of the ceiling, which would lay the debt issue to rest "out beyond the November election".

Suggesting gently that the political winds had shifted against hardline Republicans, he said he was no longer hearing the argument that debt default was acceptable if it brought about a balanced federal budget.

Mr Rubin also went to some length to outline what he was not prepared to do in the way of extraordinary measures to pay government obligations on top of those already taken in the last three months. These have mostly consisted of temporarily underinvesting in civil service pension funds.

"I will not delay mailing tax refunds owed the American people," he said. "I will not sell the nation's gold. I cannot go beyond the \$9bn in asset exchanges with the Federal Financing Bank [another government agency]."

The Republican leadership in Con-

gress has promised to give Mr Clinton a debt ceiling extension he can sign by the end of this month, although some rank and file members still want to attach conditions to the legislation.

However, on Wednesday night the Senate, having finally passed the farm bill, voted to join the House and go into legislative recess until February 26. Democrats objected, with Senator Carl Levin of Michigan saying: "We don't know if there will be an extension of the debt limit... which could cause major economic problems for us."

But some members, including com-

mittee chairman, will remain in the capital making at least theoretically possible work - and negotiations on both the debt ceiling and the budget.

The recess allows Senator Bob Dole, the majority leader, to devote his full time to his campaign for the Republican presidential nomination.

On Tuesday, Mr Dole had, ironically, scored political points in next week's Iowa caucuses by staying in Washington while his rival, Senator Phil Gramm, was campaigning in Louisiana, thus missing a vote against a filibuster against the farm bill.

But some members, including com-

Menem closer to winning tax 'superpowers'

By David Pilling in San Miguel de Tucumán

President Carlos Menem of Argentina has moved a decisive step closer to winning discretionary powers to adjust tax and spending levels after deputies in the lower house of Congress voted in favour of the so-called "superpowers" bill.

Wednesday night's vote, which must now be ratified by the Senate, is an important victory for Mr Menem who has argued he needs such powers, which would last 12 months, to ensure fiscal equilibrium and deepen structural reforms.

The bill gives Mr Menem the right - without consulting congress - to merge or scrap overlapping federal and provincial bodies in a rationalisation exercise expected to save several hundred million dollars.

The administration has refused to say whether this assault on the bureaucratic structure known as State Reform II, would involve job cuts. But leaks have indicated that up to 30,000 jobs may go.

On the tax side, Mr Menem would be able to modify the level of certain taxes, most significantly VAT, and scrap tax exemptions, such as those enjoyed by judges and congressmen. VAT could be extended to new items, such as transport and imported books.

Mr Domingo Cavallo, econ-

omy minister, has denied that the International Monetary Fund has made future lending contingent upon passage of the superpowers bill. However, the IMF mission in Buenos Aires is concerned about a possible fiscal shortfall in 1996, particularly given the failure of tax collection to meet ambitious government targets.

The Fund is also believed to oppose Mr Menem's stated intention to lower VAT from its emergency level of 21 per cent to 18 per cent from April. If the Senate ratifies, Mr Menem's superpowers, he may renege on that promise or impose other taxes to make up the difference.

Although the president's Peronist party has a majority in both houses, Peronist deputies had threatened to rebel, basing their support on the bill's sweeping powers. However, it may suit congressmen to wash their hands of tough decisions, making Mr Menem accountable if measures prove unpopular.

Markets have reacted positively to the initiative, viewing the arguably undemocratic concentration of presidential authority as less important than Argentina's commitment to fiscal austerity. Since Mr Menem launched the idea of superpowers late last year, the Buenos Aires stock market has rallied by about 40 per cent,

EU envoy seeks closer Cuba ties

By Caroline Southey
in Brussels

reward the Castro regime without sufficient signs of genuine political and economic change".

But US officials were keen to dampen speculation that the EU and US were at loggerheads over the issue. Mr Richard Nuccio, special adviser on Cuba to President Bill Clinton, said the US and the EU shared a "common goal of promoting a peaceful, democratic transition on the island".

Mr Nuccio said that "despite differences over the utility of the US economic embargo", the EU and US agreed that there should be an increase in support for non-governmental organisations.

EU officials said the accord was likely to include closer co-operation including the transfer of know-how to aid reforms in the legal and other institutions and cuts in tariffs, particularly for the products of small and medium-size companies.

The accord might also include financial assistance which could be drawn from the EU's budget for Latin America. Cuba is the only country in the region with which the EU has not signed a co-operation pact.

Brazilian social reforms in doubt

By Angus Foster in São Paulo

Carnival fare came early to Brazil's Congress yesterday after the president of a special committee investigating social security reform resigned in a huff.

Congress has been debating the reforms for a year and the committee was finally due to approve them in time for Carnival, which begins a week on Saturday and brings all Brazil to a standstill.

After frequent delays, the committee was preparing to start voting on several hundred amendments when Mr Jair Soares, its president, stormed out of the session complaining, somewhat surprisingly, that he had been pressured to speed up the vote.

"I will not be threatened. I resign from the presidency and from my party," he announced, leaving the session.

The social security reforms, introduced a year ago by President Fernando Henrique Cardoso and described then as crucial to resolving long-term government spending problems, have been steadily watered down by opposition from politicians and special interest groups, who have forced compromises.

Some government ministers are wondering if the battle has been worth the effort. "It's no longer a reform of the system, it's an adjustment," said one minister, who admitted another attempt at deeper structural reforms might be needed in just a few years.

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AMERICAN NEWS DIGEST

Colombian army in hostage search

Soldiers were searching yesterday for a British civil engineer, a Dane, a German and a Colombian kidnapped on Tuesday in central Colombia. Although there are several guerrilla and paramilitary groups operating in the area, an army commander said the kidnap was probably carried out by the National Liberation Army (ELN), originally a pro-Castro organisation and now specialising in kidnaps and sabotaging infrastructure.

Mr Philip Holden, who is employed by a Danish contracting company and was working on the Rio Claro cement plant, and the other hostages were captured at a rebel roadblock on the highway between the Magdalena valley and Medellin. More than 1,000 people a year are kidnapped in Colombia.

Sarita Kendall, Bogotá

Crashed jet 'black box' hunt

The US Navy is launching a deep-water search of the Dominican Republic for the flight recorder and wreckage of a jet aircraft that crashed, apparently killing all 188 people on board, the Navy said yesterday.

One piece of sophisticated equipment, towed behind a ship to pick up signals from the Boeing 757's "black box" electronic flight recorder, was flown to the Dominican Republic on Wednesday, the Navy said.

The data recorder of the aircraft, which crashed on Tuesday night, was believed to have sunk to the ocean floor, nearly 4,000 feet down.

The chartered aircraft, most of whose passengers were German tourists, nosedived into the Atlantic just after take-off. Searchers said there was almost no chance of finding survivors in the shark-infested waters.

Reuter, Washington

Venezuelan minimum wages rise

The Venezuelan government has increased the minimum monthly wage by an average of 43.5 per cent, following intense negotiations with industry and labour in recent weeks.

Including bonuses and social benefits the minimum monthly wage rises to bolivars 40,000 (\$130) in the public sector and to bolivars 45,000 in the private sector.

The increase falls far short of demands by the country's largest union, the Confederation of Venezuelan Workers (CTV), for an increase to bolivars 80,000. Union leaders say they are considering work stoppages to protest against the size of the pay increase, which they say, does not make up for last year's inflation of 56 per cent.

Raymond Collis, Caracas

Lustre fast disappears from Brazil gold find

Social problems and headaches over CVRD's privatisation are expected to follow, writes Angus Foster

Pursuing Brazil's mineral wealth



more than double annual gold production to 30 tons by the year 2000.

But for Mr João Chamon Neto, mayor of the municipal-

ity of Curionópolis, the discovery could happen with our community, not because of public security but social problems.

We've only got one hospital and 41 beds," he says.

Even if no more metal is located, the find would still be Latin America's biggest gold mine

ity of Curionópolis, the discovery has already lost its lustre. "We've heard that small numbers of *garimpeiros* are already on their way and we're worried about what

looks bigger than Serra Pelada, its gold is much deeper and therefore not suitable for wildcat mining. Serra Pelada was mainly dug by hand and

started filling with water once the mine's depth reached 100m. "The new find is a deep reserve which can only be extracted industrially," says a CVRD spokesman.

But *garimpeiros* are still likely to head for the region, attracted by its almost mythical reputation for wealth. The few thousand still working Serra Pelada may also try to use the new discovery to flood the region with miners and pressure the government to reopen old disputes. They want compensation for a long-running row with a government bank, as well as help and equipment to mine Serra

Pelada commercially. Neither the government nor CVRD has been keen to help the miners, who are mainly displaced farm labourers and others unable to find work in Brazil's poor north.

A bigger problem for the government is the timing of the discovery. CVRD is due to be privatised towards the end of this year and the government's financial advisers, including Merrill Lynch and N.M. Rothschild, are studying how best to structure the sale, expected to value increases, according to planning minister Mr José

Serra Pelada commercially. Neither the government nor CVRD has been keen to help the miners, who are mainly displaced farm labourers and others unable to find work in Brazil's poor north.

"I admit it would be politically embarrassing if they discovered another 15 tons the day after privatisation," one government member says.

Officials working on the privatisation deny the latest discovery will cause any problems. "If there are other discoveries, the company's value increases," according to planning minister Mr José

An official at Brazil's national development bank, which oversees the country's privatisation programme, says there are plenty of other ways to address politicians' worries. The government's financial advisers will be expected to build such considerations into the recommended sale structure, which is not expected to be ready until July or August.

"You could return concessions where CVRD hasn't yet prospected to the government, or you could demand a royalty if they find anything there. Everyone is thinking about these and other possibilities," he says.

The danger is that such measures could alienate potential investors if they appeared too restrictive.

FT-JAPAN CLUB ANNUAL REPORT SERVICE

BANK OF TOKYO

Tanaka Takao
President & Chief Executive Officer

The Bank of Tokyo Group, Japan's premier global financial institution, has more than a century of international experience and more than 400 offices, subsidiaries, branches and associated institutions worldwide.

In the year ended March 31, 1995, the Bank posted the highest nonconsolidated net income of Japan's 14 major banks, and return on equity, at 4.3%, also ranked number one. In addition, the Group boasted a BIS capital adequacy ratio of 10.30%.

On April 1, 1996, the Bank of Tokyo and The Mitsubishi Bank, Limited, will merge to form the Bank of Tokyo-Mitsubishi, Ltd. The new bank, with superior capabilities to offer a broad array of financial services worldwide, will be well positioned to handle the challenges of the 21st century.

Energia

Shizumi Takao
President and Director

Founded in 1951, the Chugoku Electric Power Co., Inc. is one of Japan's 10 regional electric power utilities and maintains its head office in Hiroshima. The Company is a comprehensive supplier of electric power in the Chugoku region, with services encompassing generation, transmission, and distribution of electricity.

Situated in western Japan, the Chugoku region has a population of approximately 8 million people and covers an area of about 32,000 square kilometers.

While maintaining a total commitment to supplying superior services to its customers, Chugoku Electric will continue working as a responsible corporate citizen to promote regional industrial development as well as cultural, sporting, and other community-related events.

HITACHI

Tatsuo Kanai
President and Representative Director

The corporate principal of Hitachi, Ltd., which was founded in 1910, is to contribute to society through technology. In the 86 years since its inception, the company has become one of the world's leading manufacturers of electrical and electronic equipment, with fiscal 1994 consolidated sales of \$9,792 billion, 844 consolidated employees, 238 offices and 100 manufacturing companies, and more than 330,000 employees. Hitachi believes that corporate progress is driven by research and development. Annual expenditure of R&D amounts to over \$490 billion, or about 7% of sales. Hitachi's main products are computers, semiconductors, telecommunication equipment, power generating equipment, industrial machinery and consumer products. Hitachi's shares are listed on eight stock exchanges in Japan and on exchanges in New York, Frankfurt, Amsterdam, Paris and Luxembourg.

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Seiya Matsumoto
President and Representative Director

Pioneer Electronic Corporation is one of the world's preeminent manufacturers of AV (audio/video) products for home, commercial and industrial use. To further extend its scope of operations, exemplified by its renowned laser disc players and car navigation systems, Pioneer is currently devoting its resources and expertise to the development of advanced equipment for the multimedia age. Products targeted for an early market entry - and offering tremendous future market potential - include the DVD and next-generation large-screen color plasma and ultra-thin organic electroluminescent flat panel displays.

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Yoshikazu Fukuhara
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Shiseido manufactures and markets quality makeup and skincare products, fragrances, toiletries, professional salon-use items, foods, and pharmaceuticals in more than 40 countries.

In Japan, the company also manages restaurants, fitness clubs, and fashion boutiques. In fiscal 1995, consolidated net sales reached US\$5,404 million, with consolidated net profits of US\$294 million before taxes. Net income per share was US\$0.29 and cash dividends were declared at US\$0.13 per share of common stock, on par with fiscal 1994.

For more information about Shiseido:

<http://www.shiseido.co.jp/>

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NEWS: ASIA-PACIFIC

Vietnam war on shop signs spreads south

By Jeremy Grant

in Ho Chi Minh City

A shrill campaign against "social evils" and the use of foreign names in advertising that has unsettled foreign investors in Hanoi, yesterday spread to Ho Chi Minh City, the former Saigon and the country's commercial capital.

Foreign lawyers said Vietnam could be in breach of its international obligations by limiting the use of foreign trademarks. Local officials said foreign companies in Ho Chi Minh City must remove shop-front signs bearing foreign brand names within the next 10 days or face fines of between \$18 and \$450.

Foreign companies were abusing the use of signs above shopfronts, Mr Tran Van Tai, deputy director of the Ho Chi Minh City department of information and culture, said.

"If you want to advertise your product, there are specific places. You cannot take advantage of a signboard to promote your product."

The only acceptable way to use a foreign trademark on a signboard was when it was combined with Vietnamese lettering describing the shop's ownership and purpose. Kodak, for example, would be allowed to use its name and logo on a signboard if they were no larger than the Vietnamese words.

Observers say Ho Chi Minh City authorities, fearful of upsetting foreign and local business people and endangering growth, may be reluctant to enforce the rules with the same vigour as in Hanoi. But most foreign investors say Hanoi's policy has damaged foreign investor sentiment. "There is a lack of understanding of how a trademark oper-

ates in the business world. It shows that [foreign] business is under suspicion," one foreign lawyer said.

Hanoi's campaign is seen as part of a broader drive to limit "negative influences", many of which are seen as foreign, ahead of a mid-year landmark Communist party congress.

Diplomats say elements in the party have yet to reconcile opening up to foreign investment with ideological purity and national identity.

Last week in Hanoi, shop owners and police painted over trademarks such as Panasonic, Kodak and Tiger beer. Sony, the Japanese electronics company, had removed 30 signboards and will have to spend \$30,000 making new ones conform to the rules, Mr Ryuta Shitaki, Sony representative, said. Hanoi officials said they had removed 11,160 "illegal" signs.

Enforcement has been patchy across the country, with Ho Chi Minh City receiving little attention until yesterday.

Some companies said they were prepared to make the necessary changes.

Mr Pin Sirsrip, representative chief at Kodak Vietnam, said the company would spend \$150,000 redesigning shop signboards.

Foreign lawyers point out that by insisting on limiting foreign trademarks to sizes smaller than Vietnamese lettering, Hanoi may be breaching the Paris Agreement for the Protection of Intellectual Property, of which it is a signatory.

It may also be going against usage recognised by its own Law One exempting trademark owners from obeying rules designed to promote "Vietnamese characteristics".

Japan's way of government under review

Gerard Baker on the implications of any change in the ministry of finance's power



Granite-faced slab under siege: calls for a review were joined this week by prime minister Ryutaro Hashimoto

Economic Planning Agency.

The housing loan issue is

only the latest in a recent

series of catastrophic mishaps

for which blame can be laid at

the MoF's door. Mishandled

privatisations, supervisory

shortcomings - including the

Daikin Bank debacle, in which

the bank's US operations were

terminated after US regulators

were allegedly misled about

huge bond trading losses last

year - and even accusations of

venality against its once-untouchable

officials have given

new ammunition to reformers.

These events, it is claimed,

were not just a series of uncon-

nected events, but can be attributed to the nature and scale

of the institution itself.

Its myriad functions fall into

four main categories: budget,

taxation, financial supervision,

and the management of state-

owned assets, including privati-

sations. The MoF's power is

so great that its policies are

virtually synonymous with

those of the government - of

whatever political colour.

Its critics argue that there is

no other institution like it in

the world - for a variety of

good reasons, other countries

have dispersed powers more

widely. The first problem with

an institution of the MoF's

size is the lack of separation

between the ministry's adminis-

trative and supervisory func-

tions - most notably in finan-

cial supervision.

The MoF operates according

to the basic principle that

places financial and economic

stability above all other goals.

Yet sometimes the interests of

supervision demand action

that might not immediately

enhance stability. Banking

supervisors on occasion need

to punish institutions that

stray from a prudent approach,

but the MoF has frequently

shown a reluctance to use the

big stick, apparently for fear of

destabilising markets.

"The conflict between stabil-

ity and proper supervision has

long been a recurring problem

for the ministry," said one for-

mer bureaucrat.

The Daikin Bank case last

year is a good example. The

ministry's banking bureau

appeared to put the broader

interests of preserving stability

ahead of the need to expose

Daikin's action when it failed

to notify US authorities of

irregularities it had discovered

at the bank's New York

branch.

A second objection is that

the diffuse nature of the minis-

try's work militates against

specialisation. The regular

rotation of staff around the

maze of bureaux creates an

impermanence that makes

errors more common.

But perhaps the most reso-

nant case for splitting the min-

istry is the simple argument

that its size has turned it into a

a monolithic structure,

accountable to no one but

itself. MoF officials are said to

to exude an arrogance that has

encouraged them to take a cav-

alier approach to alternative

views.

This may have been the prin-

cipal reason for the MoF's

greatest failure in the last five

years - to stop the housing

loan debacle and the wider

financial crisis. It appears that

no one - politicians, banks,

other officials - was prepared

to challenge the MoF's judg-

ments.

There is no clear proposal in

the planned review - ideas

range from a complete dismem-

bering of the ministry to a more

limited shift of some

functions away from the MoF.

But the prospect of real

change may not depend ultim-

ately on such tinkering with the

machinery of government.

The real reason for the

MoF's power is the Japanese

approach to government. The

principal function of the Japa-

nese bureaucracy has been to

guide the country according to

what it sees as the national

interest. In such a heavily con-

trolled system, immense power

resides in the administrative

body which controls the purse

strings.

That system of administra-

tive guidance has been at the

heart of government in the

postwar period. The question

for those reviewing the func-

tions of the MoF is to ask

whether they want to keep it.

If they do, then no amount of

changing the names of the

institutions will affect the con-

centration of power in the

hands of a central bureau-

cracy.

Politicians clash with bureaucrats

Underlying the debate over the ministry is a power struggle

between an ambitious younger generation of politicians and the bureaucracy - of which the ministry of finance is the pinnacle. William Dawkins writes.

The battle began three years ago when Mr Morihiko Hosokawa, the first prime minister in nearly four decades not from the Liberal Democratic party, won record popularity by declaring war on the civil service. If bureaucrats continue

struggling to protect... vested interests, they will end up increasing the inconvenience to the people they are meant to serve," Mr Hosokawa wrote.

During the three muddled coalitions that succeeded the Hosokawa administration, a growing number of politicians have seen an electoral opportunity in challenging the bureaucracy and making it take responsibility for policy errors. Four senior officials at the ministry of international trade and industry and the MoF have found their

ministerial careers brought to an early end in consequence.

The debate threatens to split the LDP. The younger MPs' urge for reform has, at least so far, been constrained by the older generation. The old guard still controls the party, is accustomed to taking its cue from the MoF and wishes to defend the status quo. Mr Ryutaro Hashimoto, prime minister, can thus be expected to tread delicately.

The bureaucrats have more to fear from Mr Ichiro Ozawa, the opposition leader. He has

for years advocated a greater concentration of power in the prime minister's office to enable politicians to take the policy-making initiative.

Whether the review will bring change is, as yet, unclear. The LDP's old guard will continue to defend the ministry's power, said Mr Takayoshi Miyagawa, an aide to Mr Noboru Takeshita, the former prime minister who is Mr Hashimoto's mentor.

"While Mr Hashimoto is prime minister, it will never happen," said Mr Miyagawa.

Industry is eating up agricultural land at a rapid rate

Fears for Indonesian rice fields

By Manuela Saragoza in Jakarta

Indonesia, whose people rank among the world's most avid rice eaters and cultivators, may have to forgo hopes of self-sufficiency in the crop of its staple diet as more paddy fields in the densely populated island of Java are lost to industry.

Indonesian officials say that about 5,832 hectares of paddy fields in the eastern part of Java, the island where about 60 per cent of its 190m people reside, was converted to industrial use in 1994.

Indonesia is east Asia's most populous country after China and its dilemma echoes growing fears of rice shortages in other Asian states such as South Korea.

Indonesia claims it became self-sufficient in rice in 1984 but this much-vaunted achievement depends on an ideal harvest. The country's rice production has only

just kept pace with increasing demand over the past 10 years and the government's commodities procurement and regulation agency, known as Bulog, has regularly imported rice.

Bad weather in late 1994, for example, forced the government to import rice and this pushed up imports, becoming one of the factors which contributed to the widening current account deficit. Bulog said last month that the value of Indonesia's rice imports in the first half of fiscal 1996 totalled about \$239.7m (£157m), the highest since 1985.

Officials forecast rice imports will be 2m tonnes in the fiscal 1996 year ending in March. They also estimate Indonesia's unhusked rice production last year totalled 45m tonnes against 46.1m tonnes in 1994 and 48

NEWS: UK

Clinton is lobbied on 'Dayton' plan for Ireland

By John Murray Brown
in Dublin

The government of the Republic of Ireland moved yesterday to enlist US support for a conference on Northern Ireland similar to the meeting in Dayton, Ohio, which helped to bring about a Bosnia settlement. It emerged yesterday that the idea had been put to Mr John Major two weeks ago, before the British prime minister unveiled his own initiative for elections to a new Northern Ireland convention.

Mr Dick Spring, deputy

A man from Northern Ireland who was jailed for eight years was awarded £15,000 (\$23,100) costs yesterday by the European Court of Human Rights in Strasbourg. The court decided that Mr John Murray's human rights had been violated because he was refused access to his lawyer during police interviews which led to

his trial and imprisonment for aiding and abetting the false imprisonment of an Irish Republican Army informer. No compensation was awarded. The ruling puts pressure on the British government to change practice in Northern Ireland, where the exclusion of lawyers from interviews is allowed, unlike in England.

prime minister and foreign minister in the government of the republic, met President Bill Clinton and other senior administration officials in Washington.

Mr Spring outlined the Irish idea for two days of intensive "proximity talks" in which all

parties would convene under the same roof to prepare the agenda for substantive negotiations.

Mr Spring said on Wednesday that the idea had been put to the British a week ago in London at the Anglo-Irish intergovernmental conference.

The aim had been to overcome objections by pro-British unionists in Northern Ireland to sitting down with Sinn Féin, the Irish Republican Army's political wing.

Aides of Mr Major declined last night to comment on Irish claims that Mr John Bruton,

prime minister of the republic, had informed Mr Major of the plan a week earlier. The republic's version of events would go some way to explaining the depth of ill-feeling in its government towards the British elections proposal, which was condemned by nationalists as a device to stall the start of substantive negotiations.

By modelling the talks on the Dayton model, where US-led talks between Bosnian parties had led to the end of the conflict, Mr Spring appeared anxious to secure US backing. In a further move to enlist US

support, Mr Spring stressed yesterday that the report on arms decommissioning prepared by former senator Mr George Mitchell would be at the centre of any Dayton-style talks to break the stalemate in the peace process. Mr Spring will meet Mr Tony Lake, Mr Clinton's national security adviser, today.

"There is no better proposal for working intensively on the problems in the time remaining than the one put forward by this government," Mr Bruton said yesterday in the Dail, the republic's parliament.

UK NEWS DIGEST

Defence industry to be shielded

The Ministry of Defence said it will pay more attention to maintaining the British defence industry when considering future procurement decisions. However, while the ministry says consolidation in the European defence industry is inevitable, it will not play an active role in promoting rationalisation.

This new policy goes some way to countering stinging criticism handed to the ministry by a combined House of Commons trade and defence committees' report in December. But the ministry's response fails short of the committees' recommendation that it and the trade department should "play a more active role in promoting international collaboration". The committees argued that the British defence industry could be marginalised as defence budgets shrink and the powerful US defence industry became an increasingly aggressive competitor for UK and export markets.

The ministry agreed that there were risks to the UK's industrial and technology base. It said it would more actively balance the need to maintain a defence industrial base in Britain by developing weapons in the UK against the attractions of buying cheaper US equipment "off the shelf".

Bernard Gray, Defence Correspondent

Editorial Comment, Page 23

Union membership sinks

The number of employees belonging to trade unions has fallen to the lowest level since the end of the second world war. Official figures showed yesterday. After 15 consecutive years of decline only 8.3m workers are now unionised – about a third of the national labour force. In 1994 – the latest year for which figures are available – there was a 4.9 per cent fall in overall membership. The most striking change now taking place is the rapid decline in the proportion of men who are trade union members. In 1994 alone there was an 8.7 per cent fall in male union membership. By contrast, female trade union membership rose by 1 per cent or 35,000 to 3.5m. Women now outnumber men in five of the country's 10 largest trade unions. Robert Taylor, Employment Editor

Capping proposal set out

Lloyd's of London set out proposals for capping losses of £100m to pay to close their affairs at the 300-year-old insurance market. It also confirmed a fresh rescheduling of its ambitious recovery plan. The cap was attacked as inadequate by representatives of badly hit Names. The individuals whose assets have traditionally supported Lloyd's. At the same time, a decision to delay voting on the recovery plan from March until June highlighted the work needed before it can be agreed. The poll had originally been scheduled for last autumn. Lloyd's said yesterday that after funds deposited with it had been exhausted, Names should not have to find more than an extra £100,000 (£154,000). It also said that for those who could not afford that £100,000, there would be £100m available to ensure "finality". But this is expected to be means-tested.

Ralph Atkins, Insurance Correspondent

Teachers and nurses protest

The government is to phase in pay awards for 500,000 public sector workers and recommend a nationwide minimum rise of 2 per cent for 500,000 nurses. Its decision yesterday resulted in furious protests from teachers and hospital staff. The pay awards averaged 4 per cent for all employees covered by review bodies for the armed forces, doctors, teachers and senior public officials.

But the cabinet rejected the proposal that the rises should be awarded in one lump, following pressure from Mr Kenneth Clarke, chancellor of the exchequer. Instead, most of the increase will be paid on April 1, but 1 per cent will be held back until the beginning of December. Mr Clarke insisted on staggering the payments to save £19m (£229.5m) of public money. Nurses, however, will receive all their rise in one lump, because their increment will be determined locally by negotiations with health service trusts. However, the government said their awards should on average be no less than 4 per cent. The Royal College of Nursing described this minimum as "desirous". The National Union of Teachers launched a fierce attack on the annualised 3.75 per cent increase for its members.

Robert Peto, Westminster

Legal update: A bill designed to abolish a 13th century law which prevents an assailant from being charged with murder or manslaughter if his victim dies later than a year and a day after the attack will be introduced into the House of Commons today. Mr Doug Hoyle, a Labour MP, said the measure would end a "medieval anachronism more suited to the era of the bow and arrow... There have been many cases where the authorities have been able to charge an assailant only with a lesser offence because the victim has remained alive for a year and a day after the attack."

Philips sells telecoms business

By James Buxton
in Edinburgh

Philips, the Dutch electronics group, has sold its telecommunications equipment business in Scotland to Telecom Sciences Corporation, a new company which aims to be a significant UK telecommunications manufacturer.

Telecom Sciences has raised more than \$20m (£10.8m) to finance the deal, in which the existing management of the business to be acquired, Philips' telephone systems operation at Airdrie near Glasgow, is also involved. Telecom Sciences' chief executive is Mr David Boyce who has held senior posts with US and Canadian telecommunications equipment manufacturers.

The Airdrie plant employs 450 people and designs, makes and markets Philips' telephones and private business exchanges for the small to medium-sized business market. It has annual turnover of nearly £50m.

Telecom Sciences will have a five-year contract to supply Philips with telephone systems, with guaranteed orders for the next two years. It has a strategic alliance with Philips to develop a new range of systems.

Philips decided to sell the Airdrie operation and withdraw from business telecommunications to concentrate on consumer telecommunications products.

Mr Boyce said yesterday that he envisaged Telecom Sciences in five years time getting only a quarter of its business from Philips, as it develops other products and moves into other markets. It was already a leading supplier of equipment for small and medium sized businesses.

Murray Johnstone Private Equity, part of the Glasgow-based investment managers, has provided £7m in equity to help finance Telecom Sciences. Senior debt is provided by NatWest Markets Acquisition Finance.

Mr Boyce, 45, has been seeking an opportunity to buy into a telecommunications company in Europe for the past few years. Until 1984 he was head of international business for DSC Communications of Dallas, Texas. Before that he held senior positions with Northern Telecom of Canada, and was the managing director of the company's UK subsidiary.

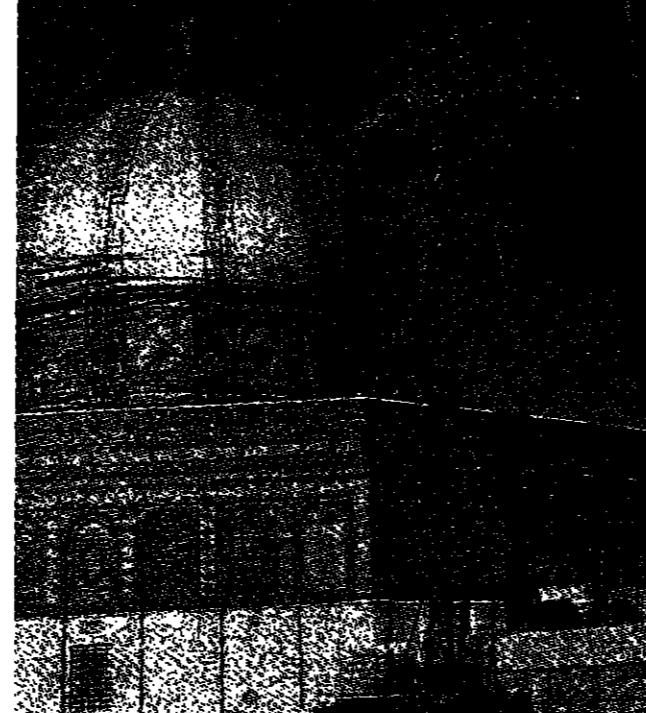
He is joined in the deal by Mr Sandy Ellis, who worked with him at DSC and who will be finance director. Three executives from the Airdrie plant, led by Mr Alan Kennedy, the plant's managing director, are also involved.

There is currently only one significant UK-controlled telecommunications equipment maker: GPT which is owned 60 per cent by General Electric Company and 40 per cent by Siemens of Germany.

Small company eludes construction industry gloom by building palaces and theme parks

'If somebody has to do it, it should be us'

By John Murray Brown



A small Northern Ireland company is restoring the Dome on the Rock in Jerusalem, one of Islam's holiest shrines

and deal from Warner Bros, the US media giant, in which the Northern Ireland company is contracted as the specialist engineer for a theme park outside Düsseldorf in Germany. Universal Studios is also said to be knocking at Mivan's door.

The factory where it all happens looks more like an aerospace workshop than a conventional contractor's yard, with waterjet cutters turning out everything from a lattice panel for a local Indian restaurant to luxury fittings for ocean liners.

The company does not court publicity. During the ill-fated refit of the QE2 liner, television cameras caught a shot of

the factory where it all happens looking more like an

Mivan company logo during an interview with an aggrieved customer. Mivan, one of the few contractors which had completed its work on time, secured an apology from the BBC.

The company philosophy has been to go into difficult uncharted territory, preferably with the financial backing of a government or multilateral agency. "The company has cleverly avoided the vagaries of the Northern Ireland construction market, and has shown what you can do if you go into exports," says a Belfast banker.

In such risky markets, the company prefers to deal directly with government bodies, as in a £7m deal to build a base for the Thai air force, complete with a Buddhist temple for the officers. In Indonesia, where it is building the country's highest building, it is in partnership with the Korean conglomerate Hyundai. In practice the company's exposure is limited, because up to 50 per cent of all its non-UK business is covered by export guarantees from the government's Export Credit Guarantee Department.

Last year, to raise its international profile, the company brought Mr Richard Needham, the former British trade minister, to the board as a non-executive director. But it is in no hurry to go public. "I don't see

anybody telling us what we should be doing."

The long-term concern is how Mr McCabe can keep control of this disparate empire, which is now working in more than 10 countries and employing more than 3,000 people. "The important thing is that the dealmaker should be near the deal," he says. "I can't possibly be everywhere, so the closing of any project is done by the manager on the ground. You can't take that away from him. As a result the projects are more like separate businesses."

In the early days the main focus was Iraq, where Mivan worked initially with GEC on a series of power stations before constructing Saddam's palace, which was then obliterated during the first allied air raids on the Iraqi capital in 1991.

"It was not a bunker as some have suggested," says a company official. "It had a substantial kitchen and some pretty hefty windows with triple-glazing. But then it was on the main eight-lane highway into Baghdad."

One of Mivan's current projects is to build a sterling 12.8m hospital for the United Nations in the Gaza Strip. As Mr John Nicholl, Mivan's project manager, recalls: "There was no communications, or services on the site, so before we could even mix the concrete we had to sink a well to get water."

Business leaders scorn EU 'folies de grandeur'

By Robert Shrimpliey,
Lobby Correspondent

Business leaders have united to denounce plans for a European single currency as an expensive and dangerous threat to Britain's prosperity.

Those joining the debate include Sir John Hoskyns, chairman of Burton group; Mr Christopher Miller, chief executive of Wassall; Sir Michael Edwards, chairman of Charter plc; Sir Alick Rankin, chairman of Scottish and Newcastle; and Mr Tim Melville-Ross, head of the Institute of Directors.

He asked Emu enthusiasts a number of questions: how would the entry rate be determined, how would external shocks such as oil price rises affect different states.

and, if interest rates were uniform, would the impact of changes be similar in different nations?

"Is the single currency conceivable without European unification?" he continued. "If it cannot be achieved except as part of a complete political union, is such a union practical in terms of economic compatibility, language, labour mobility, law, religion, political stability, institutions, tradition, culture and popular support: all on a five to 10-year timetable?"

Before signing up to a single currency business should ask politicians to answer these questions in the plainest possible

language so that people can form a view", he concluded.

Mr Miller argued that Emu would lead to higher prices, interest rates, unemployment and taxes. All observers agree that it would be followed by "pan-European taxation", he added.

Sir Alick warned business to remember the lessons of its blind enthusiasm for membership of the untested Exchange Rate Mechanism. Emu would require "tough convergence criteria and a monetary core set," he declared. "The ERM is a painful memory. Have we forgotten everything and learned nothing?"

• Mr Adam Turner, director-

Agenda for a Free Europe published today by the European Research Group.

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Say American Express to anyone and they'll immediately think of the American Express Card, but there is more to American Express than just the card. Our intention is to grow our global business into the world's most respected financial services brand.

This transformation will depend on the development of our comprehensive range of products and services. It will also be driven by cultural changes within the organisation. Technology will be a key driver in achieving our goal as the IT content of financial services products continues to increase. As a result we seek a number of senior executives who combine superior commercial acumen with technology leadership.

We need leaders who are customer and product focused, who will help shape technologies strategies and consistently advance the core organisational values of teamwork, leadership, communication and quality.

As a catalyst of change, your visionary capabilities will energise and motivate. Results orientated, you will deliver creative world-class IT business solutions. There are a range of positions which require individuals with the ability to influence at all levels and, critically, work as true partners with the business. You will enjoy taking the initiative, challenging current practices and will relish the opportunity of leading your departments. In short, we seek an expert combination of technologies and people leadership.

With 10 years plus experience (preferably including some non-IT business exposure), you should possess a demonstrable track record of achievement in organisations that have implemented leading-edge technology solutions.

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HNI188/FT

Applications are invited from candidates of degree/MBA calibre from any industry sector, particularly financial services. Successful candidates will be rewarded with firm class remuneration packages as would be expected from a leading global organisation. All positions will require a high degree of international travel.

As an equal opportunities employer we welcome applications from qualified candidates from all backgrounds.

To apply please send a covering letter and CV to the advising consultants at Harvey Nash Plc, 13 Bruton Street, London W1X 7AH. Tel: 0171 333 0033. Fax: 0171 333 0032. Please quote the relevant reference number, current salary details, and daytime contact telephone number. Also apply via http://taps.com/Harvey_Nash

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VP, IT Methods & Quality to £60,000 + car + bonus + benefits

Responsible for ensuring the international implementation of technologies processes and co-ordination of re-engineering efforts (to ensure world-class economics and improved time to market for systems projects). Specifically business case and investment processes, IT development methods, and quality methods and measurement structures. You will require experience in:

- Cultural transformation and process implementation in an IT environment.
- Business measurement, creation and implementation.
- Strategic leadership, creative thinking and problem solving.

HNI189/FT

VP, IT Service Delivery to £60,000 + car + bonus + benefits

Responsible for the operational integrity of business critical systems on a pan European basis, you will need to deliver a supravalue level of service to a demanding user community. You will manage the implementation of a European support template with a multi-million pound budget and 100 plus staff. The successful candidate requires:

- A focus on customer service with demonstrable achievements in IT operational management.
- Ability to own issues, manage conflicting priorities, combined with resilience and tenacity.
- Broad operational background encompassing the management of distributed and central systems, LANs and WANs through a large geographically dispersed team.

HNI180/FT



HARVEY NASH PLC

IT Executives

Packages c. £75,000 incl: car + bonus

The Guardian Royal Exchange Group is one of the major UK-based composite insurers. The group writes general, life, pensions and healthcare insurance business on a worldwide basis, with five operating divisions - UK and Ireland, Continental Europe, the Americas, South Africa and Asia. Worldwide premium income totalled £3.7 billion in 1994, of which more than half was written outside the UK. The group has a highly influential IT division, tasked with maximising competitive advantage and raising efficiency throughout the group. They now seek two high calibre individuals, whose work will be largely project based, one with particular emphasis for Europe, the other for Asia and South Africa. Based in the City, reporting to the Group IT Director and interfacing with the respective Heads of IT in each region your responsibilities will include:

- Ensuring Group IT strategy and policy is implemented and integrated into the respective regions in a consistent manner.
- Manage, build and give direction to the existing functions in those regions.
- Ensuring all ongoing programmes and future projects are delivered successfully to time and budget.

Location: City

Candidates will be graduates with a proven track record of IT delivery to business and strong project management skills. It is essential that you can demonstrate business acumen and a commercial approach, combined with strong credibility and interpersonal skills. The Continental Europe position requires a fluent German or French speaker whilst an Asian language would be advantageous for the Asian position but is not essential. Cultural empathy will be a pre-requisite. Mobility and willingness to travel are also necessary.

These positions represent unique and high profile opportunities to join a highly prestigious market leader, to potentially impact their business and with excellent potential for career progression based on individual merit.

If you believe you have the necessary skill sets, drive and approach then please write enclosing an up to date Curriculum Vitae, including daytime telephone number and salary details to the advising consultants, Jonathan Kidd or Lisa Powell, at Harvey Nash Plc, 13 Bruton Street, London W1X 7AH. Tel: 0171 333 0033) quoting reference HNI127/FT.

Also apply via http://taps.com/Harvey_Nash

HARVEY NASH PLC

Head of Information Services

"A facilitator of change enabling IT to deliver to business"

Package c.£70,000 + Executive Car

Very rarely does a senior opportunity arise for an experienced Information Technology management professional to be able to act as a catalyst of change for such a blue-chip organisation as our client.

This high profile division of a major international household name is currently forging ahead of the competition in putting into place radical changes in the way "best practice" business systems are installed and implemented. Not least amongst these re-engineering is the way that Information Systems and Technology is perceived and delivered to the organisation.

Within the division there is a genuine commitment to significant investment in IT to further enhance business processes. This involves both in-house and third party applications being used to gain competitive advantage.

Working with a powerful remit, with the autonomy to diplomatically manage and oversee some highly sensitive business relationships, our client now seeks to appoint a Head of Information Services who will take full responsibility for, and control of, the relationship of the IT division and any subsequent changes in supplier of technology based projects.

HARVEY NASH PLC

Leading Change Through IT Business Systems Manager

£45-50,000 + Car + Bonus

Suitable candidates will probably be aged 35-45, be of graduate calibre and will combine the intellectual/commercial skills necessary for incisive business analysis with the drive, energy and enthusiasm to implement major programmes of process and systems change. They must have the confidence, commercial awareness and interpersonal skills to establish productive relationships at all levels in the business and a practical "sleaves rolled up" approach to problem solving. They should have a strong service orientation to both internal and external customers. A specific technical or business background is less relevant than the awareness of, and enthusiasm for, the commercial possibilities offered by IT. Candidates could be from a line role or consultancy but should have:

- Experience of managing staff, budgets and suppliers.
 - Proven project and change management experience.
 - Exposure to MIS and ideally Sales/Marketing systems.
 - A familiarity with mid range systems, ideally AS400 or Unix client server environments.
 - Knowledge of LANs and an awareness of multi-site WAN issues would be an advantage.
- Interested candidates should forward a detailed CV, including current salary details and a covering letter explaining why you meet the above criteria to Keith Evans at Michael Page Technology, Page House, 39-41 Parker Street, London WC2B 5LH, quoting reference 270851.

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Specialist Recruitment Consultants

Senior Management

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London

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Our Client, one of the world's premier business and technology consultancies, provides fully integrated solutions to business problems for its many multinational clients. Covering all industry sectors, they have an unrivalled track record of providing tangible results and competitive advantage. A rare opportunity has arisen for a senior individual with Financial Markets expertise to join their management team. Key criteria for this position will include:

- Financial Markets, Investment Banking and Securities background with particular expertise in back office processes and technologies.
- The ability to project manage multi-million pound projects and associated resources.
- Proven business development and client management skills.
- An entrepreneurial approach with the competence, gravitas and interpersonal skills

appropriate to a position of this profile and seniority.

Probably aged mid 30s, candidates will be high calibre graduates with a minimum of 7 years' IT experience gained within the Financial Markets arena with either a leading financial institution or consultancy. You will display technical excellence and rapid career progression to date. This is a challenging and demanding role; candidates must be capable of making full partner in the most rigorous and exacting of environments.

If you believe you have the necessary experience, skill sets and flair then please write enclosing an up to date Curriculum Vitae, including daytime telephone number and salary details to the advising consultant, Jonathan Kidd, at Harvey Nash Plc, 13 Bruton Street, London WC1X 7AH. Tel: 0171 333 0033) quoting reference HNI127/FT.

HARVEY NASH PLC

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General Electric is a diversified technology, manufacturing and services company employing 216,000 people worldwide and generating revenues of more than \$60 billion. In Europe, by excelling in the markets in which we operate and by acquiring new companies, our growth has been particularly dynamic, exceeding even our own expectations. Client Business Services Europe, part of GE Capital, was established a year ago to facilitate this growth by providing a range of financial support services to GE companies in the UK and Europe.

We are looking for a highly talented individual to play a key role in a project to implement the current Millennium financial systems in GE businesses operating across Europe. Travelling extensively throughout the UK and across Europe, you will actively drive the development, implementation and enhancement process, working closely with the Project Manager and a team of Business Analysts.

You will also be expected to provide production support for the systems, including out-of-hours support when required.

This is a fast-paced environment where high-level responsibility and job fulfilment go hand-in-hand; one where initiative, determination and an appreciation of timescales are all critical attributes. To qualify, you will need 3-5 years' appropriate systems experience demonstrating proven development skills in either COBOL (On-line & Batch) or Mainframe PDL & SDI. The ability to prioritise and manage software maintenance backlog is essential, as are the skills to communicate effectively with both technical and non-technical personnel.

The salary and benefits package will reflect your experience and abilities. Please write with full cv, including details of current salary, to Janet Gray, GE Client Business Services Europe, Enrico House, 5-7 New York Road, Leeds LS2 7TJ.

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Our client is a world leader in its field, pursuing innovation in products, technology and services in over 120 countries, with commitment to excellence a guiding company philosophy.

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As a result, our client requires an experienced, high calibre individual to manage the implementation of innovative leading edge information systems. Of particular importance is the ability to raise the awareness of IT, identify the potential business benefit of the creative use of technology and manage the business process change. Key responsibilities will include liaison with users to define the real needs of the business; supplier

selection and ITTs; third party relationship management; delivery of effective customer focussed solutions and team management.

The successful candidate will probably be 30+, of graduate calibre, with first rate project management experience covering the whole life cycle, gained at the "sharp end".

Experience of supplier management and package selection is of particular interest, as is a background in a customer facing environment, ideally including sales and marketing systems. Of equal importance are first rate interpersonal skills and the potential for further progression within this multinational concern.

Interested candidates should send their CV to Christopher Sale, Director, Michael Page Technology, Page House, 39-41 Parker Street, London WC2B 5LH, quoting reference 271136.



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Specialist Recruitment Consultants



City Appointments

City Systems Developers

'C' or C++/UNIX/RDBMS

£25k - £40k + bonus + benefits

NatWest Markets is the corporate and investment banking arm of the NatWest Group and a major player in the global financial markets. They appreciate that sustained global success rests on an ability to turn IT innovation into competitive advantage. As a result, several new projects have been commissioned creating an immediate requirement for additional skilled and experienced Systems Developers with expertise in either the front, middle or back office of capital markets, fixed income, equities, treasury or derivatives businesses.

Such high profile roles represent unique opportunities with promotions and bonuses based on merit.

The principal criteria are:

Graduate with 2-5 years' systems development experience.

- Technical skills including: 'C', UNIX and Sybase (or comparable). C++ would be a distinct advantage.

Full lifecycle experience.

Equally important, however, will be your interpersonal and communication skills, drive, flair, self-motivation and commitment to deliver quality business solutions on 'spec' and to schedule.

For more details and an immediate private and confidential discussion call Martin Thomas or Mark Gibson on 0171-253 7172 (office hours) or on 0378 313907 (evenings/weekends). Alternatively send a brief cv, quoting ref 572, to them at JM Management Services Limited, Chandos House, 12-14 Berry Street, London EC1V 0AQ.

NatWest Markets is an equal opportunities employer.

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NATWEST MARKETS

SYSTEMS DEVELOPMENT MANAGER

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You will ensure the timely and cost-effective implementation of all systems deliverables, by providing effective project scoping, planning and management services. This will involve leading and developing a team of 30 high-calibre systems professionals via a small team of direct reports, at all times ensuring compliance to the Bank's quality standards. As a key manager in a matrix structure, you will also be responsible for developing relationships with business managers, users, architecture & infrastructure groups, information providers and IT vendors.

With a first-class track record in the successful delivery of front-office applications, you should have an excellent knowledge of the traded markets, in particular of fixed income and interest rate products. Your experience should also include proven line management skills and a solid architectural awareness of client/server technologies, tools & methodologies.

Polished interpersonal skills, strategic vision and a practical attitude will all be essential qualities, together with initiative, goal-orientation and an analytical approach.

To make a discrete enquiry, please call Simon Given on 0171-253 7172. Alternatively write to him at JM Management Services Limited, Chandos House, 12-14 Berry Street, London EC1V 0AQ. Fax: 0171-253 0420. E-mail: jmms@dircon.co.uk

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- ◆ Graduate calibre possibly with further business qualification. Extensive knowledge of securities and customer sales or servicing.
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Our client is the rapidly expanding investment banking subsidiary of a major international banking group. It is at the leading edge of a wide range of financial markets and product areas. The bank's emphasis is on providing value added services to corporate customers internationally, based on creative thinking and providing effective solutions to complex financing problems.

To meet the ever increasing demands on the small, high profile audit team, there is a need to recruit an exceptional IT professional. This is a new role and is both varied and demanding. Its focus will be the planning, performance and reporting of IT operational reviews; helping to meet the broader issues of each project; and assessing new systems. The role will span all business activities and provide exposure to the group's international operations, including

In addition to an attractive basic salary that will reflect experience, there will be normal banking benefits and the opportunity to develop a career with a world class institution. Training will be provided to supplement prior experience as necessary.

Interested applicants should write to or telephone, in the strictest confidence, Robert Walker or David Craig at Walker Hamill Executive Selection, forwarding a brief résumé quoting ref RW 2150.

No FT, no comment.

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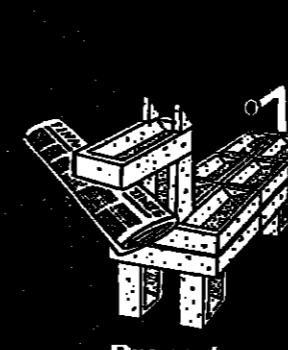
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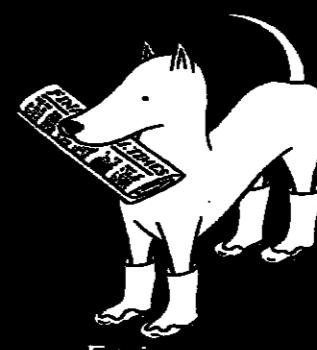
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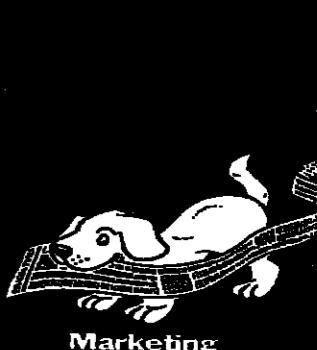
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City Appointments

Global Markets/Equities/Emerging Markets

Front Office Analyst/Programmers

Business areas include Equities, Fixed Income, FX/MM and Derivatives

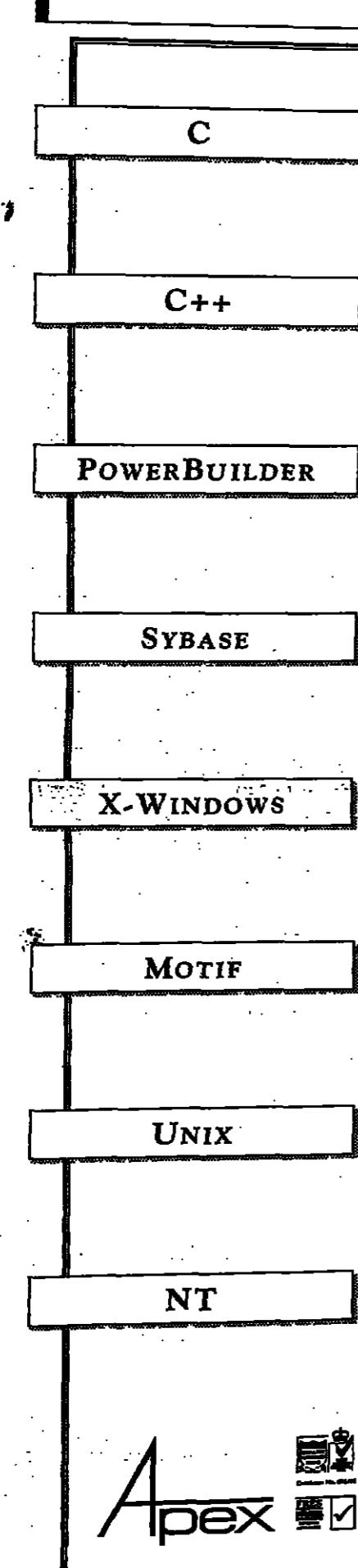
Deutsche Morgan Grenfell, the investment banking arm of Deutsche Bank, one of the world's largest AAA rated institutions, operates in over 30 countries with over 7,000 staff.

To achieve our objective of becoming the leading European investment bank and one of the top investment banks in the world, we aim to attract and develop the very best people. This is especially true in London where we are creating Europe's premier financial markets firm.

The Opportunities are to help build front office systems to drive and support our trading activities across a wide range of businesses. For example, roles exist for Senior Business Analyst/Programmers within Global Markets to help develop and implement new FX and MM systems. Within Emerging Markets, we are seeking to recruit a number of Senior Business Analyst/Programmers whose business experience includes fixed income OTC products. Other Business Analyst programming opportunities are available to skilled Analysts/Programmers who can demonstrate knowledge of equities (and related derivatives) and, finally, risk management systems.

London
February
1996

Deutsche Morgan Grenfell



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Opportunities exist for Analyst Programmers, DBAs, Business Analysts and Project Managers to play key roles in the development and delivery of projects covering Treasury, Equities, Capital Markets and Corporate Finance from Front to Back Office.

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The Person

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Analyst Programmers and DBAs will have skills in at least two of the listed technical disciplines.

Business Analysts and Project Managers will have gained their experience in the Financial Markets, and have strong interpersonal and organisational skills.

How Apex can help you

Established in 1980, Apex have extensive experience of recruiting top flight I.T. professionals.

Our team dedicated to recruitment in the Financial Markets has established long term working relationships with the top financial institutions, enabling us to target your skills accurately and provide you with the opportunity you want.

Please contact Julian Bull, John Taylor, Brett Picarillo or Graeme Walker for an appointment to find out how Apex can assist you in your next move.

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FINANCIAL TIMES COMPANIES & MARKETS

Friday February 9 1996

IN BRIEF

Ericsson advances 36% in full year

Ericsson, the Swedish telecoms equipment supplier, brushed aside recent investor worries about mobile telephone markets. It reported a 36 per cent jump in profits to SKr7.6bn (\$1.05bn) in 1995 and reaffirmed its confidence that rapid global growth in demand for mobile phones would continue despite a weaker trend in the fourth quarter of last year. Page 21

Flotation rise may revive Milan exchange
Despite Milan being one of the worst performing stock exchanges in 1995, last year saw a marked increase in the number of flotations, and the borsa's supporters believe the trend may continue this year. Page 26; Brembo poised to beat flotation forecast, Page 26

Houghton to retire as Corning chairman
Mr James Houghton, chairman of the US industrial group Corning and great-grandson of the founder, is to take early retirement. Mr Houghton, 58, will be replaced as chairman and chief executive by Mr Roger Ackerman, chief operating officer. Page 28

Chrysler/Kerkorian clash set to intensify
An escalation in the hostilities between Chrysler and one of its biggest shareholders, Mr Kirk Kerkorian, appeared more likely after the US carmaker rebuffed the billionaire investor's call for representation on its board. Page 28

Samsung Electronics sees rise to \$4.1bn
Samsung Electronics, the world's largest producer of computer memory chips, said it hoped to achieve a pre-tax profit of Won3.200bn (\$4.05bn) in 1996 after it reported provisional net earnings of Won2.500bn for 1995. Page 29

Transglobal test for Bank of Scotland
Now that the flotation of BankWest, the former state-owned Australian regional bank, is over, the spotlight turns on how its new owner, the UK's Bank of Scotland, proposes to manage it - a task hardly facilitated by the 3,000-mile gap between Perth and Edinburgh and an 8-hour time difference. Page 29

BT outstrips highest forecasts
British Telecommunications reported better than expected third-quarter results with a 26 per cent growth in profits before tax to £823m, £23m ahead of the most optimistic of analysts' projections. Page 30

Closure costs hit News International
The closure of the Today newspaper cost News International £421m, the company revealed yesterday, when it reported a steep drop in half-year pre-tax profits from £561.2m to £168.2m. Page 30

Foreign investors drive Bombay rally
A surge of foreign buying sent Bombay up 5.5 per cent, lifting the SENSEX index by 178 points to 3,380.04 in the market's best one-day rise since September 1994. Bombay traders said foreign institutional buyers were behind the rally, encouraged by the steady rise of the rupee at Rs37 to the dollar. Back Page

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Chief price changes yesterday

FRANKFURT 2096		Thomson CSF		131.9 + 5.5	
Archer	+ 6	Barclays	- 7.5		
Bertner Kraft	+ 419	BHP	- 16.0	- 7.9	
CEIE	+ 770	Catellus	+ 5.5	+ 40	
Cell & Sat.	+ 207.5	Catellus	+ 12.2	+ 18.2	
Deutsche	+ 935	Legend	+ 3.5	+ 37	
Daimler-Benz	+ 565	TELEVO (Yen)	+ 12		
Dillinger	+ 12				
Dixons	+ 369	Archer	+ 120	+ 50	
Elanor	+ 364	Cosco Oil	+ 565	+ 41	
Entex	+ 364	Metall Stroyo	+ 2020	+ 110	
Fritz Huber	+ 907	Nisseko	+ 1210	+ 120	
General	+ 19	Stora Enso	+ 1040	+ 82	
Hewlett Packard	+ 549	Toto	+ 665	+ 33	
Honeywell	+ 565	Wise	+ 26		
LONDON (Pence)	+ 3	HKONG (Pence)			
Alcan	+ 103	Asia Secur	+ 26	+ 27.5	
Amoco	+ 110	Island Dylex	+ 72	+ 0.85	
BP	+ 112	Lon Amk	+ 22	+ 0.175	
British Energy	+ 32				
British Telecom	+ 32				
Cellular	+ 32				
Elf Atochem	+ 12				
Fluor	+ 12				
Gasco	+ 8				
Gasunie	+ 35				
GKN	+ 323				
Gulf Oil	+ 25				
Hannover Re	+ 19				
Hewlett Packard	+ 549				
Honeywell	+ 565				
London (Pence)	+ 3				
Marconi	+ 103				
Motorola	+ 110				
Perstorp	+ 112				
Siemens	+ 32				
Telecom Italia	+ 32				
Unilever	+ 32				
Unisys	+ 32				
Watson	+ 32				
Westinghouse	+ 32				
Witco	+ 32				
Yoplait	+ 32				
Zenith	+ 32				
Other	+ 32				
Total	+ 32				
FT New York	+ 12.30				

Regulator backs Cigna restructuring

By Richard Waters in New York and Ralph Atkins in London

The fact that regulators were prepared to accept actuarial estimates on the reserves Cigna needed could provide an important pointer.

"It is a very interesting model that could be used by others," said Mr Gerald Isom, head of Cigna's property/casualty operations. Approval came only after Cigna agreed extra financial support for the new company, reducing the risk that it would be unable to meet future claims.

However, opposition to the scheme from other parts of the industry continued. Some insurers fear that, if the new company is unable to meet future claims, state compensation funds will have to make up the shortfall. Most state funds are financed by levies on insurance companies.

American International Group, the New York-based insurer which has led a campaign against the plan, hinted it would take further legal action to try to block it. "We and others continue to feel strongly that our previously expressed position

about this transaction is correct," it said.

The New York insurance department, which regulates insurers in the state, said: "We do have problems with the concept". But it pointed out important differences between Cigna's proposals and Lloyd's plans for Equitas. At Lloyd's, the names - individuals whose assets have traditionally supported the insurance market - would become responsible for liabilities

if they are behind this in total". He added: "We still don't see any way that any of this... will ever be needed."

Cigna also disputed complaints from opponents that the true scale of environmental and asbestos exposures had been kept secret, making it impossible to assess whether the new, run-off company would be able to meet all claims.

"There is more information about Cigna's asbestos and environmental liabilities on the public record than any other company in the industry," said Mr Jim Meehan, the company's attorney.

The advantage to insurers of splitting off old and new insurance policies is that the ongoing operations can concentrate on developing the business unencumbered by uncertainties relating to the past. It can also help to improve credit ratings.

In addition, proponents argue that having management teams dedicated to serving old policies allows better handling of claims and assets.

UK media groups agree £3bn merger

By Patrick Harverson and Raymond Snoddy in London

The prospect of a takeover wave in the UK media industry came closer yesterday when United News and Media, publisher of the Daily Express, agreed a £3bn (\$4.6bn) merger with MAI, the broadcasting and financial services group which controls two independent television companies.

The coming together of groups owning national newspapers and ITV companies anticipates the passage of a deregulatory Broadcasting Bill now before parliament, which will allow most newspaper groups to take over television companies, and vice versa, for the first time.

The merger, if it goes ahead, would bring together a variety of media companies ranging from national and local newspapers to Meridian and Anglia Television, plus a stake in Channel 5 Broadcasting.

Lord Stevens, the Conservative peer who is chairman of United, will become chairman of the enlarged group and Lord Hollick, the Labour peer who is managing director of MAI will become chief executive of the new company which has yet to be named.

Lord Stevens said: "Our businesses are complementary and together will form a major force in one of the fastest growing sectors in the world."

Under the terms of the merger, MAI shareholders will receive 64 United shares for every 100 held, while holders of MAI convertible preference shares will receive 241 United shares for every 1,000 held. When the deal is completed United and MAI shareholders will own 50.7 per cent and 49.3 per cent respectively of the combined group.

The "warehousing" device that is necessary to allow the deal to go ahead involves transferring the shares into two new subsidiaries of United that will be owned by UBS, the group's broker.

The City reacted positively to the merger news and analysts said the deal made good strategic sense, although several called it a defensive move to pre-empt bids from rival media groups.

Shares in both companies rose sharply: United closed up 25p at 655p and MAI rose 6p, or 18 per cent, to 448p.

Interim results for MAI announced yesterday showed a 7 per cent increase in pre-tax profits to £26.7m. Lex, Page 24

Sony rises 25% but warns of slower overseas demand

By Michio Nakamoto in Tokyo

Sony, the Japanese consumer electronics manufacturer, yesterday unveiled a 25 per cent rise in third-quarter pre-tax profits, but warned that a slowdown in overseas markets - particularly in the US - would result in weaker full-year earnings than expected.

US demand for computer-related equipment had weakened, and the group's US music unit had also performed less well than expected. Although Sony claims that the *History* album by Michael Jackson, one of its most expensive and most popular artists, is selling well, the album has not received widespread critical acclaim in the US.

On the brighter side, buoyant demand for computer-related components and its video games machines lifted Sony's consolidated results in the third quarter. In the three months to the end of December, pre-tax profits rose from Y73.9bn (867p) in Y9.2bn (Y5.2bn) a year ago on sales that grew 18 per cent to Y1.345bn.

The company's popular 64-bit video game system, the PlayStation, contributed significantly to the improved results. The highly successful game machine has sold more than 3m units worldwide since its launch just over a year ago.

New products, such as digital camcorders, also helped expand sales. Sony has been one of the first companies to

INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

**Philips in Fl 740m
ASM share offer**

Philips, the Dutch electronics group, is to raise up to Fl 740m (\$450m) through the sale of a second tranche of shares in ASM Lithography, its Dutch associate company which makes "wafer steppers" used by semiconductor manufacturers to produce integrated circuits.

The sale, which follows ASM Lithography's successful initial public offering on the US Nasdaq exchange and in Amsterdam in March 1995, is expected to lead to a big extraordinary gain for Philips in its 1996 accounts.

The first tranche was largely responsible for a Fl 200m extraordinary gain reported in the first quarter of 1995. Since then, ASM Lithography's shares have surged, reflecting investor interest in technology stocks. The shares, floated at Fl 28.50, were trading yesterday above Fl 78.50.

Philips will sell 8.5m shares and offer the underwriters, led by CS First Boston, an over-allotment option of 1m additional shares. This means Philips could raise up to Fl 740m before costs. ASM Lithography will also be offering 1.5m new shares for sale. If underwriters exercise their option, Philips' stake in ASM Lithography will fall from 56.7 per cent to 26.7 per cent.

Ronald van de Krol, Amsterdam

Clariant sales decline 8%

Clariant, the Swiss chemicals group which was spun off by Sandoz last year, saw its 1995 sales decline to SFr1.15bn (\$1.78bn) from SFr1.23bn a year earlier. This represents an 8 per cent decline in Swiss francs but a 3 per cent rise when adjusted for local currencies. It added that it expected increased sales in local currencies in 1996 as well as Swiss francs.

The company also predicted that operating margins and earnings would improve. Clariant pointed out that operating margins improved in 1995, despite negative currency effects and declining economic growth rates.

Textile dye sales declined to SFr77.4m in a year earlier, with textile chemical sales easing to SFr323m from SFr340m. Leather sales also dropped, to SFr211m from SFr228m in the period, with paper sales ahead to SFr296m from SFr288m.

Clariant said its textile dyes operations managed to stabilise European sales levels despite structural problems in the European market. Other markets, including the US and Asia, showed further weakness. Leather sales saw continued good business developments in Italy and China, as did the paper segment.

AFX, Basel

Schwarz Pharma confident

Schwarz Pharma, the German drugs group, expects to post a 10.5 per cent rise in sales and profits in 1996. The group said that for the first time it expected its foreign sales to outpace domestic sales. Group sales in 1995 rose 15.3 per cent to DM1.01bn (\$864.3m).

Negative currency effects, however, cost the group DM34.7m in sales, the group said. The group said that its net profit for 1995 outpaced its forecast for DM71.9m, partly due to special effects.

Reuter, Mannheim

Norwegian bank ahead

Union Bank of Norway, the country's biggest savings bank, posted a 1995 after-tax result of NKR1.07bn (\$165.7m) as a result of low loan losses and high capital gains.

The result beat market expectations. It corresponded to a return on equity of 20.9 per cent and meant a 52 per cent increase on the 1994 after-tax profit of NKR704m.

"The extremely low net loan losses made a strong contribution to the good result," the bank said. "Capital gains were also satisfactory."

Reuter, Oslo

Italian expansionists welcome investors' firm grip

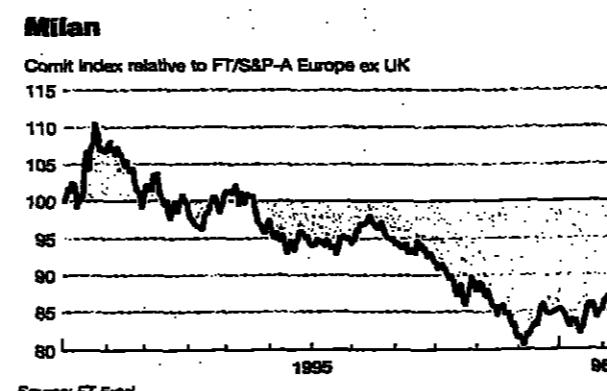
Newly quoted mid-sized companies provide clear accounts and good growth potential, says Andrew Hill

Something is stirring on the Milan stock exchange, one of the world's worst performing equity markets in 1995.

Despite Milan's dismal performance, last year saw a marked increase in the number of floatations, and the bourse's supporters believe the trend may continue this year, revitalising a listing long dominated by banks, insurers and financial holding companies.

The list of Italian quoted companies has remained stable at between 200 and 230 groups for the past decade, even though overall market capitalisation has tripled.

In spite of the stock exchange authorities' best efforts to modernise, expand and make the market more transparent, some of the most admired large companies in Italy - for example, Benila, the pasta group, Ferrero, the confectionery and foods group, and Riva, the steelmaker - are still firmly in family hands. Until recently the authorities had also had only limited suc-



Source: FT Data

cess in encouraging dynamic small and medium sized companies to come to the market.

But 14 new companies came to the market last year, the highest number since 1988, and others plan floats this year.

The 1995 list was led by Eni,

the state-controlled oil, gas and chemicals group, floated in November in Italy's largest privatisation offer to date, and still firmly in family hands. Until recently the authorities had also had only limited suc-

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EUROPEAN NEWS DIGEST

Fokker to receive no more state aid

The Dutch government said yesterday it would not provide further bridging finance to Fokker, the Dutch aircraft maker which is desperately searching for an international partner, when the current arrangement comes to an end later this month.

"There is no intention to have a second bridging loan," Mr Hans Wijers, economic affairs minister, told Dutch television. In late January the government extended financing of F1.355m (\$220m) to keep Fokker afloat for five weeks while it tries to find another aviation company interested in taking over all or parts of the near-bankrupt group.

Fokker's future was thrown into doubt after its controlling shareholder, Daimler-Benz Aerospace of Germany, halted financial aid to the company. *Ronald van de Krol, Amsterdam*

Endesa meets forecasts

Endesa, the dominant Spanish electricity generator which is 65 per cent government-owned and listed on the Madrid market, lifted its consolidated net profits in 1995 by 12.9 per cent to Pta132.7bn (\$1.07bn), in line with forecasts. The increase was due mainly to a 3.9 per cent rise in electricity demand.

Profits were boosted by tight cost controls, reduced borrowing and additional generating capacity, which raised production by 6.3 per cent and increased sales by 7.4 per cent. Including its subsidiaries Seavillana de Electricidad and Fecsa, the Endesa group accounts for 54 per cent of domestic electricity production and 44 per cent of electricity sales.

Near-drought conditions last year prompted a switch from hydroelectric power to coal-fired generators where production increased by nearly 7 per cent. This is certain to be corrected in 1996 following heavy rainfall in the past two months.

During 1995 Endesa maintained an acquisitive policy in Latin America, where it gained majority control of Edenor, the main electricity distributor in greater Buenos Aires and bought a controlling stake in a Peruvian company that is set to expand a gas-fired generator near Lima. *Tom Burns, Madrid*

Pharmaceuticals lift Haniel

Haniel, the 240-year-old family-owned group which controls Gebe, the acquisitive pharmaceutical wholesaler, yesterday reported net profits of DM275m (\$18.15m), up 14 per cent on the previous year. It said it expected a further "significant" improvement this year. The bulk of the profits came from the pharmaceuticals business, the largest division with about 78 per cent of sales, but its construction units, which are active in central European markets, also contributed to the improved results. The group's steel recycling business also developed "very successfully" the company said in its preliminary figures. The final results are expected on June 18.

However, for the first time the company reported a loss on its shipping and haulage activities, a setback which it blamed on new European Union guidelines which had pushed prices down dramatically. *Michael Lindemann, Bonn*

Gaz de France ahead and vows to tackle debt

By Gillian Tett in Paris

Gaz de France, the state owned gas company, yesterday announced a 40 per cent increase in 1995 net profit, to FF1.9bn (\$374m), from FF1.35bn a year earlier, after tax and state payments.

However, the group acknowledged that its level of debt at FF14.7bn, was still too high, and pledged to make its reduction a priority this year. Meanwhile, Mr Pierre Gadonneix, the recently-appointed president of Gaz de France, denied there were any concrete plans to open the group up to outside investors.

Speculation has grown that the group might be opened to domestic or foreign investors as part of the French government's broader attempt to privatise and deregulate part of its state industries.

However, Mr Gadonneix insisted that any decision would be taken by the state, rather than the company, and insisted that the group could flourish under state control. "In my opinion, bringing in outside investors should be the successful conclusion of a broader industrial project.

Plastics price falls hit Solvay earnings

By Jenny Luesby

Solvay, the Belgian chemical company, yesterday revealed net profits of BF12.4bn (\$408.2m) for the year to the end of December, but the figures reflected a sharp slowdown in the second half of last year. Profits at the end of June were BF13.32bn.

Analysts, who had already adjusted their expectations after plastics prices almost halved last year, yesterday described the results as "very disappointing".

Plastics accounted for more than half of Solvay's operating profits in the first half, but many analysts had still hoped for net profits of BF16bn and some estimates ran as high as BF18bn.

However, European users of plastics, "warned by price increases in 1994 and in the first half of 1995", had anticipated their plastics needs for the second half and bought ahead, said Solvay. "In the second half of the year a sudden restocking curbed demand and heavily affected prices."

The three main plastics produced by Solvay - PVC, polyethylene and polypropylene - were all severely affected.

INTERNATIONAL COMPANIES AND FINANCE

Upbeat Ericsson lifts full-year profits 36%

By Hugh Carnegie
in Stockholm

Ericsson, the Swedish telecoms equipment supplier, yesterday brushed aside recent investor worries about mobile telephone markets. It reported a 36 per cent jump in profits in 1995 and reaffirmed its confidence that rapid global growth in demand for mobiles would continue despite a weaker trend in the fourth quarter of last year.

Pre-tax profits up from SKr5.6bn in 1994 to SKr7.6bn (\$1.08bn) this time were slightly below market expectations, prompting Ericsson's most-traded B shares to slip to SKr3.00 in Stockholm to close

at SKr142.5. But the company's insistent optimism appeared to swing sentiment in New York, where Ericsson stock later rose sharply, trading by early afternoon at \$21.4, after opening at \$20.4.

Ericsson, the world's leading supplier of mobile systems infrastructure, acknowledged that growth in sales and order bookings in the fourth quarter had slowed from the rates of late 1994 and were below the levels seen over the year as a whole. But fourth-quarter profits were 32 per cent ahead of the same period a year earlier, rising from SKr2.12bn to SKr2.8bn - in contrast with a 16 per cent fall in earnings in

the same quarter by Motorola, one of Ericsson's chief competitors.

Shares in the two companies and Nokia, the Finnish group, fell heavily in the final months of 1995 and early weeks of this year, after signs emerged of slowing growth in mobile sales in the US, the world's biggest single market, and increasing downward pressure on prices.

But Mr Lars Ramqvist, Ericsson chief executive, said he did not believe developments in late 1994 foreshadowed any significant change in the trend of rapid mobile telephone expansion. The number of subscribers worldwide grew 61 per cent

from 1995 to 85.3m and Ericsson predicted the total would rise to 350m in 2000.

"If you look worldwide you see that the market is still growing a lot. I don't see any reason to change our forecasts," Mr Ramqvist said.

He said competition was becoming "much tougher", resulting in lower prices. But Ericsson would sustain profitability by increased volume growth and a tough rationalisation programme under way to trim its troubled fixed telephone division.

Ericsson also expects to benefit from its strength in mobile infrastructure and in digital systems, shielding it from the more volatile handset

market and the recent slowdown in the US, which is dominated by older analogue systems.

Group sales in 1995 rose 20 per cent from SKr32.5bn to SKr38.8bn. The radio division, which houses mobile equipment, saw sales rise from SKr40.9bn to SKr56.4bn, the first time it has accounted for more than half of group sales.

Order bookings for mobile infrastructure and handsets grew by 54 per cent calculated in Swedish krona. But Mr Ramqvist said the figure was 78 per cent when calculated in US dollars, because of the strong krona last year.

Earnings per share rose from



Lars Ramqvist: growth in volume will sustain profits
SKr4.7 to SKr6.00. The dividend is SKr1.75 a share, up from SKr1.58 last year.
Lex, Page 24

GAN values CIC at FF13.5bn and predicts break-even

By Andrew Jack in Paris

CIC, the banking group likely to seek outside investors in the coming months, has a current value of FF13.5bn (\$2.65bn), the chairman of its parent company said yesterday.

Mr Jean-Jacques Bonnard, chairman of GAN, the state-owned French insurer which owns CIC, gave the figure for the current net asset value of the bank in an interview in the Tribune newspaper.

His comments came after the French government this week

announced the appointment of SBC Warburg, the investment bank, as its adviser for the sale process.

The nomination of the adviser reflects the state's determination to speed up a recapitalisation of CIC before an eventual privatisation of GAN, which could take place as early as this year.

Mr Marc Vienot, chairman of Société Générale, is among the private sector bankers who have already expressed interest in making an investment in CIC.

Mr Bonnard said last year -

in a change of his previously expressed opinion - that he accepted the idea of an outsider investor taking majority control of CIC, although he would prefer it to also become a core shareholder in GAN's eventual sale.

He stressed that he wanted to find a partner who would help GAN progress with its bancassurance strategy, selling its insurance products through CIC's retail banking network.

A number of analysts have expressed concerns about the level of provisioning still required against GAN's assets.

However, Mr Bonnard said yesterday he remained confident that the group could return to break-even in the current year.

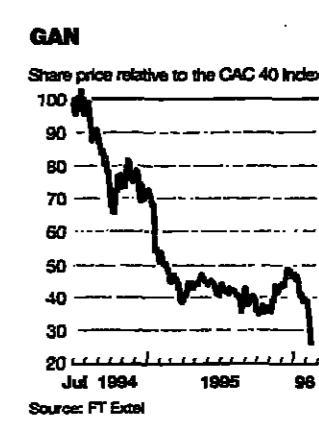
In December, he announced additional asset sales of FF7bn-FF8bn as part of a restructuring effort to help prepare the group for its privatisation. A sale is unlikely at least until next year.

UIC, which held the property assets of CIC but which is now directly owned by GAN, warned this week of substantial losses, which are likely to push the group's

results for 1995 into a loss of more than FF1bn.

The figure represents substantial further downgrading on future estimates of the returns likely to be realised from its investments, notably in its property portfolio.

In the first half of last year, GAN reported losses of FF387m after more than FF1bn in additional property provisions. GAN has called for a recapitalisation by the French government of between FF22bn and FF33bn in the run-up to its privatisation.



Source: FT Ecol

Aon

Aon Group
is the new name for
Rollins Hudig Hall Group

Aon Corporation announces that its insurance brokerage and consulting business, one of the world's leading and fastest growing, is changing its name from Rollins Hudig Hall Group to Aon Group.

By branding this business with the Aon name, we are emphasizing that Aon Group's network of companies works interdependently to address the risk management needs of its clients.

Aon is now the only name you need to know for innovative insurance solutions anywhere in the world.

Aon Corporation

123 North Wacker Drive • Chicago, Illinois 60606 USA

NYSE symbol: AOC

INTERNATIONAL COMPANIES AND FINANCE

AMERICAS NEWS DIGEST

AT&T seeks 30% of local phone market

AT&T, the US long-distance phone company, said it expected to capture up to 30 per cent of the \$90bn US local phone market, following President Clinton's signing yesterday of the bill liberalising telecommunications. The company said it would inevitably lose share in long distance.

AT&T said it would set up seven regional presidents, corresponding in number to the local phone companies or "Baby Bells", to market a full range of phone services locally. It said it would take initial steps to set up local services in all 50 states by the start of next month, and would be in some local markets by late summer.

AT&T said it would begin by striking deals with the Baby Bells to re-sell their local services, and might also use cable and fixed wireless technology. It had also signed deals with 20 so-called competitive access providers - companies which compete with the Baby Bells in serving local business customers - to supply connections in 95 cities.

Separately, Nynex and Bell Atlantic, two Baby Bells, refused comment on reports that they were backing away from a rumoured merger. The reports said the two companies were instead discussing a joint venture to enter the long-distance market.

Bell Atlantic said it had been in talks with a range of companies, including local, long-distance and cable operators, for the past three years. Nynex's shares, which had risen sharply on hopes of a merger, fell 5 per cent to \$56.40, while Bell Atlantic's fell 1 per cent to \$71.40.

Tony Jackson, New York

Apple 'not in merger talks'

Apple Computer is not in merger talks, the company said yesterday, ending weeks of speculation about a Sun Microsystems offer to acquire the struggling personal computer industry pioneer.

Apple also warned that operating losses in the current quarter would exceed the \$63m operating loss recorded for the first fiscal quarter, which ended in December. The company plans charges for restructuring and excess inventory write off in the current quarter.

It broke a "long-standing policy not to comment on rumour and speculation" because the reports have had a destabilising effect on the company's business. Louise Eshoo, San Francisco

Results lift Colgate shares

Better-than-expected fourth-quarter earnings from Colgate-Palmolive pushed the shares higher yesterday morning, up 82c to \$75.40. The US consumer goods group increased worldwide sales volume by 9 per cent in 1995, with sales rising 11 per cent to \$8.4bn. Fourth-quarter volume rose by 8 per cent, helped by higher advertising spending.

Net income in the fourth quarter fell from \$137m to \$123m, or from 91 to 80 cents a share. The market had expected 79 cents a share. For the year, net income was down from \$550m to \$172m, after a one-off restructuring charge of \$36m after tax. Earnings per share were down from \$3.82 to \$1.04.

Earnings were affected by the economic problems in Mexico, the impact of stock liquidation at Hill's Pet Nutrition and the dilutive effect of the acquisition in January last year of Kynoys Oral Care in Latin America. Maggie Urry, New York

MacMillan Bloedel ahead

MacMillan Bloedel, the Vancouver-based forest-products group, combined news of a 55 per cent jump in 1995 earnings with a warning that weak demand and high inventories for building products and packaging materials could dampen its performance in the first half of this year.

But it expects a "major profit improvement" in 1996 from its paper business, hit last year by labour disruptions,

disappointing mill performance and higher wood costs.

Earnings rose to C\$279m, or C\$2.08 a share, from C\$180m, or C\$1.36, in 1994. Sales climbed to C\$5.25bn from C\$4.42bn.

Softening markets were evident in the fourth quarter.

Although earnings of C\$67m were C\$7m higher than the same period a year earlier.

Bernard Simon, Toronto

Houghton to step down as chairman of Corning

By Tony Jackson
in New York

Mr James Houghton, chairman of the US industrial group Corning and great-grandson of the founder, is to take early retirement.

Mr Houghton, 59, will be replaced as chairman and chief executive by Mr Roger Ackerman, chief operating officer.

The change comes at a difficult time for Corning, which

has warned of lower profits in the first half of this year. Two of the company's businesses, laboratory services and consumer glassware, are performing poorly, and may be sold.

Mr Houghton, who was knocked down by a car and badly injured in 1993, denied yesterday that his health was an issue.

"If it were, I'd have resigned long ago," he said. "I was discussing this with Roger [Ackerman] well before the accident. I believe in long-term planning."

For Corning to be run by a non-family member is not without precedent. Mr Houghton's father, Amory, handed the company over to an outsider for the period 1961-64 while serving as US ambassador to France.

Mr Houghton, who has a 38-year old son and 25-year old nephew working for the com-

pany, left the door open to a resumption of family control. "They're very young, and I'm hopeful that they'll come along, prove themselves and earn a seat at the top of the company," he said. "This is not an end of a dynasty."

The Houghton family controls some 10 per cent of Corning's equity, with further 10 per cent in friendly hands. Mr Houghton said he would continue to live in the town of

Corning, in upstate New York, where the company is the dominant employer.

Mr Houghton said no decision had been reached on what to do with the laboratory division, which is the biggest blood-testing business in the US. It is understood that talks are being held with SmithKline Beecham, which has a rival US operation.

Mr Houghton would not comment on the talks. "It's 25 per

cent of the business, and we've had a very good run with it," he said. "I'm hopeful we'll decide to keep it."

He also expressed the hope that Corning would keep its consumer glassware and tableware division, which suffered a drop in volume last year as a result of poor trading at big retail customers such as Wal-Mart and Kmart.

A decision on both businesses is due this year.

Corimon details plan for recovery

By Raymond Collett in Caracas

Corimon, the Venezuelan paints and coatings group, has unveiled a plan to improve its financial situation and regain creditor confidence. The plan will be presented to creditor banks today.

The plan includes a \$50m increase in capital, a new credit line worth Bs50m (\$30.5m), and the spin off of foreign subsidiaries such as Standard Brand Paints, bought last May. The company also intends to negotiate with commercial creditors to guarantee delivery of supplies and to settle some Bs50m in arrears.

Corimon's problems surfaced in January when its shares were suspended after warnings of "cash-flow problems". It failed to make a \$725,000 interest payment to holders of eurobonds on January 15. Standard Brands Paint, the US company in which Corimon took a majority stake in May, filed for Chapter 11 bankruptcy last December.

Corimon also proposes to spin off its foreign subsidiaries, including a 52.2 per cent share in Argentina's Colorim and a 52 per cent stake in Standard Brands. However, these sales are unlikely to fetch large amounts.

Before assessing Corimon's plan, the steering committee of the creditor banks, led by Venezuela's Banco Provincial, is to consider an independent appraisal of Corimon's financial situation from Price Waterhouse. The report is due in April and July.

Corimon has expanded rapidly in recent years, buying into financially troubled paint companies in North and South America, but has been hit by economic recession in Venezuela and abroad. "The problem is that the expansion was financed with short-term debt rather than equity," says Mrs Diana Espino, vice-president of finance.

Last May Corimon received two satisfactory credit ratings from Venezuelan firms before issuing debt papers on the local market. It was also the first Venezuelan company to have ADRs listed in New York. The company hopes to re-

schedule almost its entire debt, the majority of which comes due in the next two years. It is still unclear whether capital will be raised through a debt-for-equity swap with creditor banks, or whether Corimon will issue new shares.

One financial consultant close to the negotiations said: "The most immediate concern is to keep the company alive and running." In order to do that, he said, the company had to come to an agreement with its suppliers.

To boost working capital, Corimon is also seeking a Bs50m loan from its creditors. The company faces cash flow problems as February and March are slow months for paint sales in Venezuela, though a "stand-still" agreement with the majority of creditors has relieved Corimon of capital and interest payments through March 8.

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Chrysler/Kerkorian rift set to widen

By Richard Waters
in New York

An escalation in the hostilities between Chrysler and one of its biggest shareholders, Mr Kirk Kerkorian, appeared more likely yesterday after the US carmaker rebuffed the billion-dollar investor's call for representation on its board.

Chrysler said late on Wednesday that it had appointed Mr John Neff, one of the most renowned mutual fund managers in the US, to the vacant board seat that Mr Kerkorian's company, Tracinda, had covetted.

Mr Jerome York, the former Chrysler finance executive who in recent months has fronted Mr Kerkorian's campaign, had suggested that Tracinda would wage a proxy battle if it was denied a board

seat. That would involve seeking the support of other investors for a shareholder vote on the issue at Chrysler's annual meeting, due in May.

With the appointment of Mr Neff, though, Chrysler appeared yesterday to have denied Tracinda's prospects of winning sizeable support from other shareholders.

Mr Neff, who until the end of

last year spent 30 years managing the Windsor Fund, one of the most renowned mutual funds, has a reputation as an outspoken, activist investor.

His presence on the board is likely to appear other shareholders, many of whom have welcomed him, the dividend increases and share repurchases Chrysler has mounted since coming under pressure from Mr Kerkorian.

The appointment also signals

the growing influence of the mutual fund industry in US boardrooms, reflecting the rapid growth of US mutual funds, which now control \$1.300bn of equities.

Mr Neff is expected to act as an important link in Chrysler's relations with Fidelity, the large mutual fund group which overtook Tracinda last year as the company's biggest shareholder.

Chrysler's board was meeting yesterday morning to agree a response to a list of demands made by Tracinda three months ago. Besides seeking a board seat, Tracinda had called on Chrysler to raise the shareholding level at which its anti-takeover defences are triggered from the current 15 per cent.

Mr Bob Eaton, Chrysler's chairman, described Mr Neff's reputation in investment circles as "legendary", and indicated that the new director

Sadiola - Nathanson's luckiest strike

By Kenneth Gooding,
Mining Correspondent

For 19 years Mr Mark Nathanson attempted to trace

the source of the gold that centuries ago was transported from Africa to Europe and Egypt.

His research took him to museums in Spain to study ancient maps and many times to talk with tribesmen in Mali, the West African republic that he became sure was the source of much of the precious metal.

He was intrigued to find that a tiny and remote village, Sadiola, 75km from the provincial capital Kayes and today with no more than 50 inhabitants, featured on many of the maps of Mali as if it once was an important centre.

During one visit to Sadiola he learned of an area close by where it was forbidden for the villagers to go - many years

before, several hundred had been buried by falling ground, they were told. Obviously they had been mining, probably for gold.

After using all his persuasion, and the sacrifice of a cow, Mr Nathanson was permitted to go to this forbidden area.

Today it is the site of the Sadiola Hill gold project, destined next year to become one of the world's biggest and lowest-cost gold mines.

What started as a hobby for Mr Nathanson became a business in the early 1980s when he was awarded the first licence to trade gold from Mali. He hoped the people who brought him the gold would give clues about where they had found it.

Following his identification of the potential riches at Sadiola Hill, he teamed up with Mr William Pugliese and formed Langold. They intend to float Langold on the Toronto stock

market on terms that give it a value of at least C\$345m (US\$252m) and Mr Nathanson's stake about C\$100m.

Sadiola Hill, with reserves of

4.3m ounces of gold, is the key asset in Langold's portfolio. Anglo American Corporation of South Africa, the world's biggest gold producer, has been brought in as a partner and US\$33m is being spent for an open-pit mine that will produce 386,000 troy ounces of gold annually at a cash cost of just \$138 an ounce. This will make it among the top 25 gold mines in the world and in the lowest 10 per cent for cost of production.

Langold and Anglo each own 38 per cent of the project, the Mali government has 18 per cent and the International Finance Corporation, the World Bank's offshoot, 6 per cent. Some \$160m of finance has been obtained from a con-

Cash surfeit problem for Mexican miner**R**ecession-hit Mexico has not produced many corporate success stories of late. An exception has been Industrias Peñoles, a mining company whose shares have doubled in value (in dollars terms) over the past 12 months, whose exports and mining output are booming, and whose cash reserves are greater than its total debt.

Peñoles, with a market capitalisation of \$1.5bn, has two core businesses: it refines zinc, lead and precious metals from its own mines, including Fresnillo, the largest underground silver mine in the world, and it refines the metal ores for third parties on contract.

The company sailed through last year's financial turmoil because almost all of its sales

in 1994 - and refining tolls are priced in dollars, and because its conservatively-managed debt did not become a burden when financial costs in Mexico sky-rocketed last year.

So while many large Mexican corporations are still struggling to refinance their dollar and peso liabilities, Peñoles is sitting comfortably on \$390m of low-cost, gold-backed credits, which do not have to be repaid until 2001.

If Peñoles has a problem it is the enviable one of how best to use its \$380m in cash reserves.

"We are still trying to decide what to do with so much cash," says Mr Emilio Fandino,

budget director. "We have two mining projects which are scheduled to go on stream in 1997, both in partnership with Newman Gold, which require investments close to \$70m.

The new mines will add 200,000 troy ounces of gold to Peñoles' current production of 350,000 troy ounces. It will also increase the proportion of refining that comes from the company's own mines, which Mr Fandino says is more profitable than toll refining.

But because expansion through the exploration and development of new mines is painstakingly slow, Peñoles is looking for investment opportunities abroad.

Peñoles bid for Peru's Centromin, a large state-owned metals conglomerate offered for sale in 1994, but the Peruvian government was unhappy with the offers it received and

cancelled the privatisation exercise.

The Peruvian government tried to sell Centromin whole, with its outdated refineries, its environmental liabilities, even the football team," Mr Fandino says. "We understand Peru may now be trying to unbundle the conglomerate into more saleable chunks. We don't know whether we will take part in the bidding process again. It will depend on what's on offer."

Meanwhile, Peñoles has opened exploration offices in Peru and Argentina. "We are directing our energies to Latin America," Mr Fandino says.

"That is where the internationalisation of Peñoles will begin."

Although the company has yet to announce its year-end results, Mr Fandino said he expected total sales in 1995 to

have reached \$900m, compared with 1994's \$704m. Its gross operating margin would also be close to 41 per cent, a 10-point increase over 1994 and the best result in nine years.

Mr Fandino concedes last year's financial performance will be difficult to repeat in 1996, bolstered as it was by the gains from the rapid depreciation of the peso.

This year, Peñoles faces tough wage negotiations, in which labour unions are expected to demand compensation for the collapse in real incomes last year.

But with the company's refineries operating at full capacity, gold output on the rise, and international prices buoyant, Mr Fandino says he is looking forward to another excellent year.

INTERNATIONAL COMPANIES AND FINANCE

Samsung Electronics sees continued earnings rise

By John Burton in Seoul and Reuter

Samsung Electronics, the world's largest producer of computer memory chips, yesterday said it hoped to achieve a pre-tax profit of Won3,200bn (\$4.09bn) in 1996 after it reported provisional net earnings of Won2,500bn for 1995.

The forecast was made by Mr Kim Kwang-ho, vice-chairman and chief executive officer, before institutional investors in Seoul. The company's share price has been under pressure in recent weeks because of concerns that global demand for semiconductors is easing.

But the US securities firm Merrill Lynch, among others, has recently warned that semiconductor consumption growth is slowing while supply growth is accelerating.

Mr Kim refuted suggestions that the semiconductor industry is headed

for a supply glut and intense price-cutting. He said that the world market would continue to grow at an average of 17 per cent a year and reach \$330bn by 2001.

He said that the company had contracts worth \$65bn with 10 computer companies over the next few years, but refused to name the companies or give further details.

Although a drop in global chip prices is inevitable, Samsung's increased emphasis on higher-value non-memory chips and productivity gains would enable it to maintain an pre-tax income of 12 per cent on total sales, added Mr Kim.

He predicted that Samsung's pre-tax earnings would increase from Won3,000bn in 1995 to Won5,400bn in 2001, while sales would climb to Won45,000bn.

Analysts in Seoul believe that Samsung can still maintain strong profitability.

Although prices are expected to weaken for 4-megabyte dynamic random access memory (DRAM) chips, Samsung's mainstay product, the company is increasing production of 16-megabyte DRAM chips that carry higher profit margins.

In addition to being the global leader in 16-megabyte memory chips,

Samsung has a strong competitive position in synchronous DRAMs (SDRAMs) that process data faster than normal DRAMs.

Samsung is also planning to reduce its dependence on the semiconductor business, which now accounts for half of its total sales and an estimated 90 per cent of its earnings.

Mr Kim said Samsung would boost investment in multimedia and information systems, such as computers, to broaden operations, which now include consumer electronics. Investment spending will reach Won28,000bn over the next five years.

Scottish expertise to lead BankWest expansion

There were broad smiles among watching executives when BankWest, the Perth-based regional bank now 51 per cent-owned by Bank of Scotland, listed on the Australian Stock Exchange last week.

As the shares surged to a 22 per cent premium to the offer price, memories of a ragged share allocation process - fuelled by heavy oversubscription and mishandled applications - began to recede.

The A\$1.1bn (US\$830m) pricing placed on the bank also appeared to vindicate Bank of Scotland's decision to buy the business for A\$900m from the Western Australian state government late last year. That deal - which always anticipated that 49 per cent of the equity would be sold back to the general public - was greeted with scepticism by some UK analysts.

But now that the flotation process is over, the spotlight turns on how BankWest's new owners propose to manage their newly-acquired asset - a task hardly facilitated by the 9,000-mile gap between Perth and Edinburgh and an eight-hour time difference.

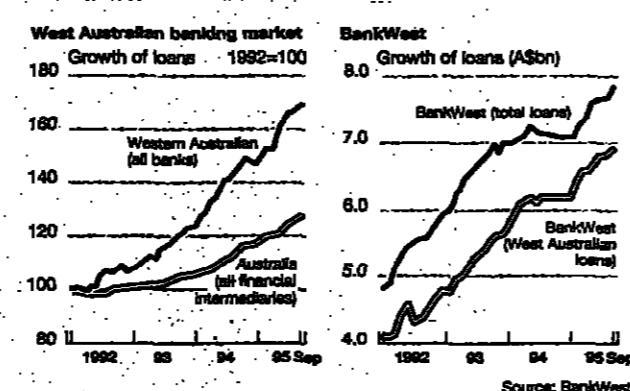
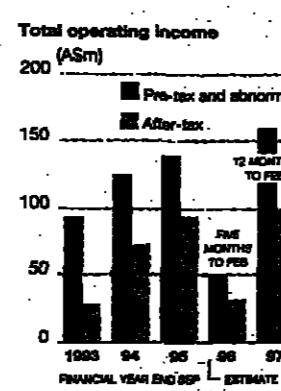
At the managerial level, there are signs that the Scots have already begun to make a discrete mark. BankWest's retiring general manager for risk and credit has been replaced by Mr John Michie, a senior Bank of Scotland executive. According to Mr Warwick Kent, BankWest managing director, the Scots will also fill a handful of other top vacancies. These include the head of audit, the head of financial markets and a senior position within information technology.

Four Bank of Scotland executives, meanwhile, will sit on BankWest's expanded 12-strong board, and Mr Fraser Campbell, who previously ran Bank of Scotland's international division from Edinburgh, has relocated to Perth to head up the Australasian business.

Operationally, both Mr Kent and

Bank of Scotland will come under close scrutiny as it bridges a 9,000-mile gap to take charge of its new purchase, writes Nikki Tait

A look at the books...



and Mr Campbell agree that the main short-term focus will be on using Bank of Scotland's expertise in direct banking to help BankWest move interstate.

"I think the gain for us [from the Bank of Scotland purchase] is the more immediate access to systems and technology. Things which we might have discovered for ourselves in time become much more immediately accessible," says Mr Kent, adding that a BankWest taskforce will head off to Edinburgh later this month.

Expansion within Australia is important to BankWest. It commands a leading 24.1 per cent share of the Western Australian lending market, as well as 23.7 per cent of the state's deposits. But Western Australia is likely to become a tough battleground as new non-bank institutions - like the big insurers - muscle into the branch network, he says.

Executives from both institutions point to the similarities between BankWest, heavily focused on one state, and Bank of Scotland which, until recently, drew the bulk of its business from Scotland. Now, on the back of targeted, non-branch expansion, that figure is less than one-half.

Mr Campbell also makes the point that if BankWest wants

to push down its costs, non-branch banking is probably the best hope. "I think part of Bank of Scotland's achievement in terms of their lower cost ratio is that much of their product is delivered outside the branch network," he says.

Executives from both institutions point to the similarities between BankWest, heavily focused on one state, and Bank of Scotland which, until recently, drew the bulk of its business from Scotland. Now, on the back of targeted, non-branch expansion, that figure is less than one-half.

Western Australia, however, is currently facing a surge in resources investment. This is being spurred partly by the gold and nickel sectors, but also by the likely expansion of the state's offshore oil and gas industry and by developments in the Pilbara region, where the big iron ore producers are trying with downstream processing.

Mr Campbell acknowledges the problem. "The sort of opportunities we are seeing in the eastern states have been spotted by the big players there. And it's already becoming evident that they are putting much greater emphasis on targeting the WA base where

they are less strong and are in less danger of corrupting their basic business."

Systems, knowledge and techniques have all improved, so I suspect the battle for the Australian market is going to be more severe - or certainly more sophisticated - than it ever was in England."

A second domestic growth opportunity for BankWest may come in a broadening of its portfolio. At present, housing loans account for 53 per cent of this, and business loans 40 per cent - with more than 80 per cent of the latter being for sums of A\$20m.

Western Australia, however, is currently facing a surge in resources investment. This is being spurred partly by the gold and nickel sectors, but also by the likely expansion of the state's offshore oil and gas industry and by developments in the Pilbara region, where the big iron ore producers are trying with downstream processing.

Predictions for the investment sum involved vary, but even the most cautious analysts talk of A\$8bn to A\$10bn of new projects by 2000.

Mr Kent acknowledges the

truth, in the financial services sector, even the large Australian players have found the barriers formidable.

Mr Campbell admits that any substantive move is a couple of years away at least. At present, BankWest has a small representative office in Singapore, which could possibly be upgraded to a branch operation, while Bank of Scotland has its Hong Kong branch. The Australian bank also has some personal customer ties, because of the large Asian student population in Perth and the property investment inflows.

"One would like to see the housing share fall too far... but if it dropped to 50 per cent over the next couple of years I wouldn't be at all concerned."

Mr Fraser, meanwhile, is more specific: "The approach here would be along the lines at home, where we would target the smaller independents. We've already done some homework. There are still a number of significant independent players we'd like to start talking to, specifically in the oil and energy field."

Finally, over the longer term, there is the much-vaunted Asian possibility. It is sometimes assumed that Australia's relative proximity to the region automatically makes entry easier - although, in

opportunities, but downplays BankWest's likely role in big loan syndications. "I don't pretend we'll ever be bankers to BHP [Australia's largest company], who work on very fine margins, but this does mean we can deal with much bigger corporates in this market."

"I wouldn't like to see the housing share fall too far... but if it dropped to 50 per cent over the next couple of years I wouldn't be at all concerned."

Mr Fraser, meanwhile, is more specific: "The approach here would be along the lines at home, where we would target the smaller independents. We've already done some homework. There are still a number of significant independent players we'd like to start talking to, specifically in the oil and energy field."

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Bank of East Asia profits meet expectations

By Louise Lucas

in Hong Kong

The Bank of East Asia, Hong Kong's third biggest listed bank, yesterday reported a 6.4

per cent rise in net profits from HK\$1.54bn in 1994 to HK\$1.64bn (US\$121m) last year, comfortably meeting market expectations.

Stripping out exceptional items profits at the operating level were up 25.9 per cent, from HK\$1.22bn to HK\$1.78bn last year.

The increase reflected strong growth in loans and - tougher banking conditions notwithstanding - improved spreads.

Profit-taking prior to the announcement shaved HK\$1.02bn off Bank of East Asia's share price, which closed at HK\$30.70.

In line with Hong Kong regulators' call to increase transparency, the bank revealed the balance of its inner reserves for the first time.

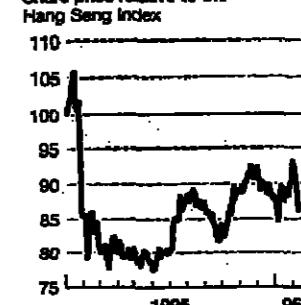
As at January 1 of this year the balance stood at HK\$801m, but Mr David Li, deputy chairman and chief executive, said a property revaluation would add a surplus (above the existing book value) of more than HK\$3bn on "conservative" estimates.

In spite of the phased deregulation of interest rates, which has triggered a migration of funds from low-interest deposits to time deposits, thus increasing the banks' funding costs, Bank of East Asia saw net income expand 26.5 per cent, from HK\$1.58bn to HK\$2.38bn.

Mr Li said that although this would remain the main source of bank earnings this year, the colony's banks would rely "Nearly as much".

Bank of East Asia

Share price relative to the Hang Seng Index



Source: FT Eco

more on non-interest income activities.

Mr Li unveiled an aggressive expansion strategy, mainly targeted at China - which now accounts for 10 per cent of the bank's loan book - but spanning as far afield as North America and the UK.

Mr Philip Niem, head of Hong Kong research at James Capel Asia, said: "They are obviously in expansion mode - growing loans at 19 per cent and deposits at 15.5 per cent, beating the market average. They are lending more to China, where margins are higher, and bad debts are down."

Earnings per share increased 4.5 per cent over the year, from \$1.76 to \$1.84, adjusted for last year's bonus issue.

In keeping with its record over the past 10 years, the bank marked its annual announcement with a five-for-one bonus share issue.

In addition shareholders are to receive a final dividend of 55 cents per share, down from last year's 62.5 cents.

PAN - HOLDING

Société Anonyme - Luxembourg

R.C. Luxembourg: B 7023

7, Place du Théâtre, Post Office Box 408, L-2014 Luxembourg

Telephone: (352) 46 24 01/46 24 02 Telefax: (352) 46 25 27

The Extraordinary Shareholders' Meeting of the Company was held on 2nd February 1996.

It has adopted the amendments to the articles of incorporation, proposed by the Board of Directors, aiming at providing for the representation of Pan-Holding's capital by two classes of Shares, namely Dividend Shares and Capital Shares. The difference between these two classes of Shares essentially consists in that only the Dividend Shares entitle the holder thereof to collect the dividend if the shareholders' meeting resolves to pay out a dividend. The Capital Shares do not entitle the holder thereof to collect any dividend, but whenever a dividend is declared on the Dividend Shares, the corresponding amount will be attributed to the Capital Shares.

The Meeting has also decided that the Shares presently issued and outstanding are classified as Dividend Shares.

The holders of Shares shall have the right to choose to hold in the future their Shares in PAN-HOLDING as either Dividend Shares or Capital Shares or in both classes of Shares. Shares of either class shall be either in registered or in bearer form, at the option of the holder thereof.

Bearer Shares

Shareholders are requested to contact the following banking institutions to have their share certificates exchanged or stamped:

BANQUE GÉNÉRALE DU LUXEMBOURG,
Principal bank in charge of the operation,
50, Avenue J.F. Kennedy,
L-2951 Luxembourg.

BANQUE DEGROOF,
44, rue de l'Industrie,
B-1040 Bruxelles.

THE CHASE MANHATTAN BANK, N.A.,
Institutional Trust Administration,
4, Chase MetroTech Center,
3rd Floor, Brooklyn N.Y. 11245.

CREDIT LYONNAIS,
Centre Administratif - Valeur Etrangères,
Dépt France 4730 - Opérations sur Titres,
10-14 Chemin du Thon,
F-26100 Valence Cedex.

MIDLAND SECURITIES SERVICES,
Client Delivery,
Midland Bank plc,
Mariner House, Pepys Street,
London EC3N 4DA.

SOCIETE DE BANQUE SUISSE,
Löwenstrasse 49, Postfach 416,
CH-8021 Zürich.

Shareholders who choose to hold in the future Capital Shares should notify these banking institutions of their choice prior to 30th April 1996.

The Share certificates tendered will be exchanged from 2nd May to 31st May, 1996 against Share certificates representing Capital Shares, in the proportion of one Capital Share for one Share presently issued with coupons No. 2 and subsequent.

Shareholders who choose to keep Dividend Shares are requested to tender their share certificates at the above mentioned banking institutions. These certificates will be stamped to acknowledge the amendments to the articles of incorporation and the classification as Dividend Shares.

Registered Shares

Shareholders who choose to hold Capital Shares in the future should notify in writing the Company of their choice prior to 30th April 1996.

The Company will automatically issue and send to the shareholders who choose to convert all or part of their shares into Capital Shares a simplified confirmation certifying their shareholding in the respective classes of Shares.

Should the shareholder so request, the Company will stamp the outstanding Share certificates to acknowledge the amendments to the articles of incorporation and the classification of the Shares as Dividend Shares and/or issue certificates for Capital Shares in registered form. For this purpose, these requests accompanied by the registered certificates now in issue should be sent either directly to the Company, or to the Company's Transfer Agent, Banque Général du Luxembourg, 50, Avenue J.F. Kennedy, L-2951 Luxembourg.

Holders of Pan-Holding shares, either in bearer or registered form, who have not notified the Company or the above mentioned banking institutions of their choice by April 30, 1996, shall for all purposes continue to be treated as holders of Dividend Shares.

From 2nd May 1996, the Dividend and Capital Shares will be listed on the Luxembourg Stock Exchange and at the Hors Cote Etranger in Paris and the Share certificates now in

COMPANY NEWS: UK

Closure costs hit News International

By Christopher Price in London and Nikki Tait in Sydney

The closure of the Today newspaper cost News International £2.1m, the company revealed yesterday, when it revealed a steep decline in half-year pre-tax profits.

However, operating profits for the group, which is controlled by Mr Rupert Murdoch's News Corporation, showed a 35 per cent improvement to £76.2m, helped by a recovery in advertising revenues across its four titles.

Increases in the cover prices of some titles and a slowdown in the rate of increase in the price of newsprint also helped.

Pre-tax profits in the six months to December 31 declined from £86.9m to £83.9m.

While the latest figures were affected by the charge for Today, the previous period included a £4.3m surplus from the sale of News International's stake in BSkyB, the satellite broadcaster. Operating profits from the UK newspapers rose 11 per cent.

News Corporation, the Australian-based parent, reported a first-half profits dip that was smaller than expected.

Circulation in News International's four remaining titles was largely unchanged. The best performer was the News Of The World, which increased its average Sunday sale to 4.8m, a rise of 0.24 per cent on the previous six months. The Sun's average circulation improved 0.11 per cent to 4.8m.

The Times, at 668,756, and Sunday Times, at 1.25m, were static.

Both The Times and The Sun benefited from cover price increases. Newsprint prices, which had been expected to rise by 15 per cent in January,

had increased by 10 per cent.

The six months included the first full period to include the 2p rise in the Sun to 27p. The Times' price rose three times during the period, from 20p to 25p, and to 30p in November.

Colour advertising sales increased by 20 per cent overall, while at The Sun it rose 15 per cent. Classified advertising was also strong.

Earnings per share increased 31 per cent before exceptional items in both periods, they fell from 39.17p to 11.41p. The interim dividend per special share rose from 1.63p to 1.68p.

News Corporation announced a 15 per cent fall in after-tax profits from £87.6m (£231.9m) before exceptional items to £83.9m.

After exceptions, which showed a surplus of £4.3m, compared with an £1.48m gain a year ago, profits were £87.0m (£82.1m).

Revenues in the first half were 11 per cent higher at £86.78m. Earnings per share, before exceptional items, fell by 8.7 per cent to £0.21.

The company said that stronger performances from its US television and UK newspaper interests were offset by a downturn in its film, book-publishing and magazine businesses. However, the figures were helped by a near-30 per cent fall in the tax charge, from £8.86m to £8.61m, and a reduced interest expense of £8.30m (£8.35m).

Videotron Holdings was put up for sale by its parent company Videotron, Canada's third biggest cable television company, on Wednesday. The Canadian group holds a 56 per cent stake, while the remaining 18 per cent is held by the public through Videotron Holdings' listing on the Nasdaq

Lower redundancy costs behind 26% third-quarter advance BT chief moves to cut costs further

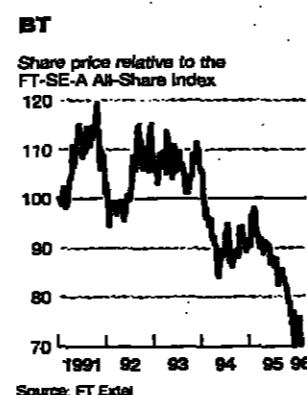
By Alan Cane

Sir Peter Bonfield, British Telecommunications' new chief executive, said yesterday that he would be seeking a better deal from the company's suppliers as part of a broad ranging plan to improve productivity.

Speaking publicly for the first time since taking over a month ago, he said he would be exploring ways to get better value for the £3bn (£4.6bn) the company spent annually on switching and transmission equipment. In particular, he would be discussing the possibility of reducing the cost of telecoms equipment through the use of standard microprocessors and operating systems.

"I want to look at our capital expenditure patterns in innovative ways so the total does not go up and we spread the risk factor," he said. BT's principal suppliers in the UK are GPT, a joint venture between GEC and Siemens of Germany; Ericsson of Sweden and Northern Telecom of Canada.

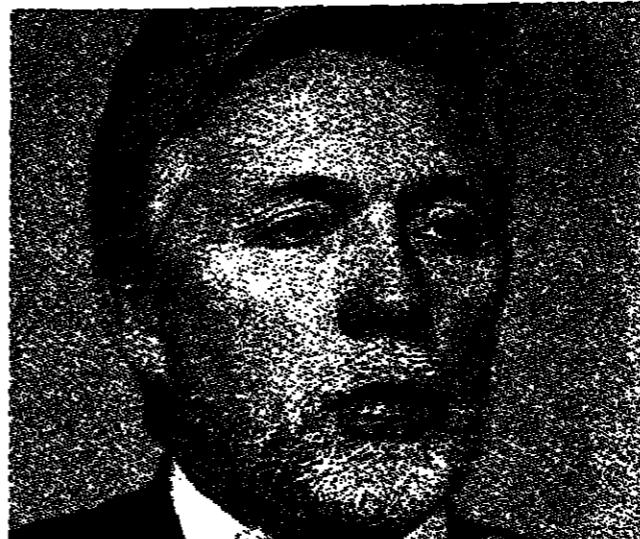
Sir Peter, formerly chairman and chief executive of ICL, the UK computer group owned by Fujitsu of Japan, addressed a



number of key issues while announcing third-quarter results which were ahead of market expectations. Lower redundancy costs were behind a 26 per cent growth in pre-tax profits to £229m, £29m ahead of the most optimistic of analysts' forecasts.

He said he was hopeful the group's conflict with the industry regulator over call charges and fair trading could be resolved without recourse to the Monopolies and Mergers Commission.

He added that he wanted to shift the emphasis on staffing away from raw numbers,



Sir Peter Bonfield: innovative ways of looking at capital spending

which fell by 8,000 people in the year to March 1995 at a cost of £40m, to reskilling and effectiveness: "We are looking at productivity targets rather than headcount targets," he said.

Redundancy and net interest charges for the nine months were both lower, at £183m and £18.2m respectively. The nine month figures also benefited from there being no repeat of 1994's bond repurchase which cost £75m.

However, the group's performance at the operating level before redundancy charges was essentially flat.

Bell Cablemedia may buy Videotron

By Christopher Price

Bell Cablemedia, the UK's third largest cable company which holds 26 per cent of Videotron Holdings, the seventh largest, is considering whether to buy the 56 per cent majority stake.

Videotron Holdings was put

up for sale by its parent company Videotron, Canada's third biggest cable television company, on Wednesday. The Canadian group holds a 56 per cent stake, while the remaining 18 per cent is held by the public through Videotron Holdings' listing on the Nasdaq

market in the US.

Under the shareholder agreement, Bell has first refusal on the Videotron stake. However, while the two groups would make a good fit, Bell, which is spending heavily to extend its network in the UK, is likely to baulk at the prospect of paying about £250m for the stake.

Analysts have suggested that the group, which is owned by Bell Canada, Jones Interacable and Cable and Wireless, could issue paper to fund the deal. However, Bell Cablemedia might also decide to waive its option, opening the offer to other interested parties.

Building sector realignment nears

By Andrew Taylor, Construction Correspondent

Mr Joe Dwyer, chief executive of Wimpey, and Mr Neville Simms, chief executive of Tarmac, were meeting in London last night to sign an agreement paving the way for one of the biggest ever realignments of the UK construction industry.

Wimpey, the UK's biggest housebuilder, is due to swap its quarrying and contracting businesses for Tarmac's housebuilding division.

The transfer is expected to place a combined value on the businesses of about £600m (£924m).

The transfer will reinforce Tarmac's position as the UK's biggest supplier to the construction industry of crushed rock, sand and gravel with a 24.5 per cent market share ahead of ARC with 18 per cent.

Wimpey also will retain its interest in a consortium, which includes rival construction group Trafalgar House, which has been named as preferred bidder for one of the UK's first privately financed motorways, the £190m A1-M1 link south of Leeds.

Tarmac will be responsible for completing other Wimpey construction contracts acquired under the terms of the swap.

Tarmac shares since the deal was announced have risen 42 per cent to 118p outperforming the sector by 28 per cent. Wimpey shares have risen 25 per cent to 140p outperforming the sector by about 15 per cent.

LEX COMMENT British Gas

British Gas and Ofgas are right to expect the price review of TransCo. British Gas's pipeline business, to end up at the Monopolies and Mergers Commission. The gulf which separates the company and its regulator is profound. The argument stems from the fact that investment in the pipeline business is at a cyclical low - far less than its depreciation charge. As a result, it can generate enormous amounts of cash even with a tight profit margin. The company's view is that the depreciation charge is essential if it is to generate a reasonable return on past investment. The regulator, by contrast, is worried that the depreciation charge is, at the moment, allowing TransCo to generate far more cash than it needs. This debate may sound rather academic, but its outcome will be all too concrete.

The regulator's approach could easily knock £300m a year off British Gas's cash flow. And because there is no common ground between the two approaches, the scope for compromise is limited. Hence the near inevitability of an appeal to the MMC.

None of this is likely to upset British Gas's demerger plans. Still, the prospect of a long period of uncertainty over TransCo is hardly likely to go down well with investors. On the other hand, British Gas's willingness to go to the MMC bodes well for them. For one thing, it is highly unlikely that the MMC will come to a harsher conclusion than Ofgas. The MMC looked at precisely this issue in 1993 - and took the company's view.

DIGEST Trafalgar caught in Coal collapse

Trafalgar House, the struggling construction and engineering conglomerate, could lose up to £2m from the collapse of Coal Investments. The group's Trafalgar House Mining subsidiary is thought to be the largest of Coal Investments' trade creditors which are believed to be owed a total of about £250m.

Coal Investments, the UK's second largest coal mining group, had been paying off its main creditors despite its worsening cash crisis but all payments ceased on Tuesday when administrators were called in. Observers believe the outlook for the trade creditors is poor given that the company also owes £25m to its banks.

David Wighton

Voss Net and Petra link

Shares in Voss Net, which has developed an online electronic trading system, jumped by 28p to 260 yesterday after the Aim-listed group announced a one-year licensing agreement with Petra, a US group which also specialises in online commercial products.

Under the agreement Petra will market and sell Voss Net's products in North America and parts of the Caribbean. Petra will pay Voss Net a revenue-related fee of not less than \$300,000 (£135,000) a year for the first five years, which will be increased to not less than \$1m for the next five-year period.

Paul Taylor

Orange attracts over 400,000

Orange, the mobile telecoms group, attracted 30,000 new subscribers in January, making a total of 410,000 customers. The company is floating on the stock market next month, with a potential value of £2.8bn.

January subscriber figures for the other two main operators, Cellnet and Vodafone, are not available. Vodafone, which reported 400,000 subscribers to its digital network in December, said yesterday it was still the largest operator, although it declined to give a figure.

Scotia and Astra agreement

The Swedish subsidiary of Scotia, the UK biotechnology company, has signed a development agreement with the pain control division of Astra, the fast-growing Swedish pharmaceuticals group.

The agreement grants Astra the right to use some of Scotia's specialist lipids - fatty molecules that make up the membrane of all cells - to improve the delivery of local anaesthetics.

Restructuring pushes Amstrad £5.4m in the red

By Paul Taylor

Amstrad, the refocused electronics group, yesterday reported an interim pre-tax loss of £5.4m (£3.3m), largely due to restructuring costs associated with the Amstrad Consumer Electronic subsidiary.

The loss in the six months to December 31 compared with a profit of £25,000 previously on sales of £162m (£143m).

However, Mr Alan Sugar, chairman, said the latest restructuring meant that the group was now "in much better shape".

The restructuring costs mainly related to redundancies in the lossmaking consumer electronics business, which markets brown goods such as audio, video, televisions and satellite television systems.

Amstrad announced this week that it was cutting more than 150 jobs in the subsidiary. Restructuring plans for the business led to the resignation of Mr David Rogers, Amstrad's chief executive, at the end of December following boardroom disagreement.

Mr Sugar said yesterday: "Although moderate measures had been taken previously to rationalise ACE, it is abundantly clear from the results that those measures were inadequate."

The problems of the consumer electronics business, which operates in a fiercely competitive market, have

largely obscured Amstrad's success in acquiring and developing new businesses.

In contrast to ACE, Viglen, the personal computer business, performed well in the latest period, and Dancall Telephone, which manufactures digital telephone handsets, made a "respectable profit" in December after an initial four-month production delay.

Mr Sugar said the second half would be a period of bedding in the new plans for ACE, enhancing Dancall production efficiency and growing production at Viglen.

At December 31 net cash stood at £91.2m (£138.4m) after payment of a further £10.8m towards the Viglen acquisition.

£4.2m capital expenditure at Dancall and the support of the expansion at Dancall.

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year		
Amstrad	6 mths to Dec 31	162.1	5.416	0.0254	4L (0.21)	1.25	Apr 12	1	-	2.5
British Telecom	9 mths to Dec 31	10.57	10.32	2.44	25.5 (22.1)	-	-	-	-	17.7
BAE	6 mths to Dec 31	403.8	39.63	62.7	16.6 (5.6)	4	Apr 26	2	-	8.7
PEP	Yr to Nov 30	342	253.9	12.6	8 (8)	11.2 (8.2)	2	May 11	1.65	3.15
Westminster Health	6 mths to Dec 31	40.4	32.7	8	6.27 (1.1)	11.1 (9.9)	2.35	Apr 8	2.1	5.4
Wyndham Group	6 mths to Dec 31	8.31	9.07	0.4916	1.91 (1.8)	1.62 (1.6)	0.5	-	-	1
Investment Trusts	NAY (p)	Attributable Earnings (£m)	EPS (p)	Current payment (p)	Date of payment	Corresponding dividend	Total for year	Total last year		
Edinburgh Java	Yr to Dec 31	36.53	42.53	0.059	0.081	0.33	0.27	0.15	0.15	18
Friends Provident	Yr to Dec 31	62.61	59.23	1.11	1.12	6.62	6.7	3.62	3.48	40

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional charge. **On increased capital.

PT TAMBANG TIMAH (PERSERO) AND SUBSIDIARIES

COMMODITIES AND AGRICULTURE

Senate vote sets stage for US farm policy battle

By Jurek Martin in Washington

Passage by the US Senate of the farm bill on Wednesday night set the stage for the next battle in the House of Representatives starting next month on the most comprehensive overhaul of legislation affecting agriculture since the 1930s.

The Senate bill, passed by a 64-32 vote, was given a cautious welcome by the Clinton administration. Mr Dan Glickman, the secretary of agriculture, called it "a step in the right direction" but remained concerned that "it does not provide as strong a safety net for family farms as we would like".

The bill breaks the 60-year link between farm prices and subsidies for wheat, maize,

feedgrains, rice and cotton. It provides a series of guaranteed but declining payments for farmers of those crops for seven years, regardless of market price fluctuations.

The legislation also frees farmers to plant more or less what they like, subject to production limits on certain fruits and vegetables. Its sponsors estimate it will cut government spending on agriculture by about 20 per cent over seven years.

Some concessions, however, were necessary to ensure its approval. The peanut and sugar beet subsidy programmes were retained in order to win votes from the northern prairie states and the south. Several existing government programmes, covering

export promotion, land conservation and nutrition, also continue.

Senator Tom Daschle, the Democratic leader, managed to keep on the statute books the permanent farm price supports law of 1949 that even many in his own party admit is responsible for soaring farm subsidies. This means that farm policy would revert to the 1949 law on the expiration of the new legislation in seven years, if not superseded again by an entirely different act.

Pressure behind the bill had been intense not merely from the leading agribusiness companies but also from farmers wanting to know the new rules of the game. In the South, for example, spring planting has already begun.

Rich return sets the markets buzzing

Rachel Carnac talks to the trader who became a legend in the commodities world

Marc Rich, the Belgian-born trader who quit Philip Brothers in New York in 1974 because of a dispute about his annual bonus and then went on to build an international commodity trading organisation second only to Cargill, the US group, is back in business.

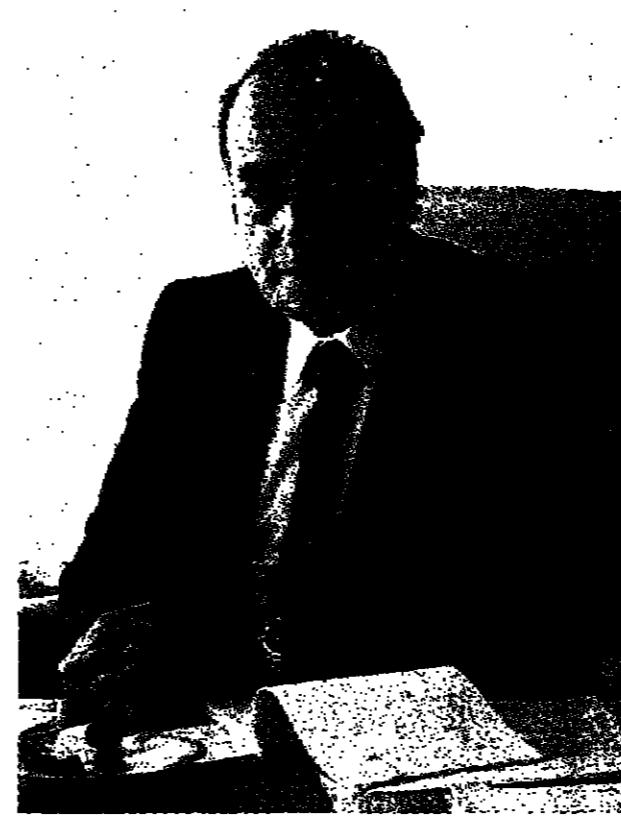
When he sold the last of his 51 per cent stake in his Switzerland-based company, renamed Glencore, in 1994, it had a turnover of about US\$30bn, was trading about 1.5m barrels a day of crude oil and petroleum products and about 2.5m tonnes of aluminium a year.

So it is not surprising that his return, with the formation of Marc Rich & Co Investment, wholly-owned by Marc Rich & Co Holding, to commodity trading has created something of a buzz.

It appeared then that Mr Rich had retired from the business. Not so, he says. "I was not retired from business, but I was in fact not active in the physical trading of commodities for one year," he told Metal Bulletin magazine in an exclusive interview.

"I do not plan to retire. My hope is that the new commodity business will do well. I have good experience in commodities for over 40 years. This has nothing to do with other business areas, such as real estate, which I have always been active in."

Just why Mr Rich wants to return to commodities at a time when many would be thinking of retiring - he is now 61 years old - may puzzle



Marc Rich: "not looking to take over the role of Glencore".

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for a company trading in commodities is good," Mr Rich said, stressing, "we are not looking to take over the role of Glencore."

Just how Marc Rich & Co Investment will develop is unclear. So far the company has employed 50 staff, with eight offices in Madrid, London, Moscow, Buenos Aires, Rio Grande do Sul, Lausanne and Belgrade, not to mention the headquarters in Zug, Switzerland.

"How our operations will develop, I do not know. Remember when we began the Marc Rich & Co in 1974, we began with only five or six people," Mr Rich said.

"We have no specific plan to what extent the number of employees will increase. The number of employees will grow as our business grows. We also plan to open more offices as business requires them," he told MB, adding that the company was only just starting and things were moving fairly rapidly at the moment.

Asked which emerging markets and countries Rich might be looking at to invest in, he responded: "We have no specific area in which we are looking for investment. There will always be opportunities and we will try to take advantage of them as they come. We have sufficient capital to obtain bank financing to handle virtually any business which comes along".

Some industry observers have speculated that there are now few truly emerging economies in the world where it is possible to make the profits

possible a few years back. For instance the margins on business in the former Soviet Union available in the 1980s and early 1990s are no longer possible. Mr Rich countered this, however, saying: "We will try to be flexible and adjust to take care of any needs which a trading company can fulfil and when they come up, and in whatever commodities which we deal in". But he does not mention which regions might show promise; for instance, whether the new operation is interested in investing in the emerging economies of Africa.

With Mr Simon Brock heading the non-ferrous business, Mr Rich said the company would continue in the traditional merchant business, but that has become more complex requiring financing, tolling and investment.

So far Marc Rich & Co Investment has not formed any specific links with any company to develop industrial projects, although Mr Rich said the company did plan to devote part of its resources to commodity-related investments.

"The ongoing and future structural changes, such as privatisations, changing cost structures and growing economies of emerging markets will create investment opportunities, which offer good returns. It is the company's policy to be joined by technical partners for the management of industrial projects," Mr Rich said.

Rachel Carnac is Metal Bulletin's news and markets editor (non-ferrous).

BHP wins undisclosed coal price rise

By Nikki Tait in Sydney

Broken Hill Proprietary, the large Australian resources group, said yesterday that it had reached agreement with the Japanese Steel Mills to deliver 5m tonnes of hard coking coal during the contract year beginning on April 1.

But for the first time, BHP did not disclose what average price - or range of prices - its Japanese customers would be paying. Instead, it said only that it had achieved price increases "that are at the higher end of market expectations".

There has been talk recently of price rises topping US\$3 a tonne for premium coal, or an increase of about 6 per cent, although the average rise

would be less.

The contact tonnage, mean-

while, is lower than this year's 5.5m tonnes.

Mr Geoff Lill, BHP Australia Coal's general manager, said that this reflected the lower ratio of hard coking coals being used by the Japanese steel mills for steel production, but that "in practice, deliveries of hard coking coal in 1996-97 should be similar to those in the current year".

The Australian coal compa-

nies had already indicated that this year's round of contract negotiations with the Japanese mills were proving slightly dif-

ferent, with less emphasis

being put on establishing a single "benchmark" price rise,

from which variations could be established. Yesterday, BHP

reinforced this, saying that "price and volumes had been realigned to reflect more accurately specific coal qualities in each of the five brands involved".

"The tenor of the negotiations was quite different," it commented.

BHP also acknowledged that the lack of price disclosure would raise criticism that the market was losing any transparency, but declined to make any comment on this.

It said that the terms of the agreement reached with its Japanese customers prevented it from releasing specific prices.

It added that weak coking coal prices would be negotiated on an individual mill basis over the next few weeks.

MARKET REPORT

Coffee bounces on Brazilian tightness

London. COFFEE futures reversed on speculative and trade buying yesterday to end some 4 per cent up as the results of Brazil's first domes-

tic coffee auction confirmed the supply tightness facing the world's key producer, traders said.

As the GOLD price fell \$4.25

to \$406 a Troy ounce, some trad-

ers said the market had been overheated and needed a cor-

rection.

Compiled from Reuters

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE (Prices from Amalgamated Metal Trading)

■ ALUMINUM (\$ per tonne)

Cash 1605-50 1629-50
Previous 1599-600 1623-24
Highlow 1600-1600 1642/1624
AM Official 1599-800 1624-245
Kerb close 1600-1600 1635-7
Open Int. 216,900 Total daily turnover 76,276

■ ALUMINUM ALLOY (\$ per tonne)

Cash 1370-15 1405-15
Previous 1365-75 1400-5
Highlow 1370-15 1420/1628
AM Official 1370-75 1405-6
Kerb close 1410-20 Total daily turnover 1,092

■ LEAD (\$ per tonne)

Cash 780-61 781-62
Previous 785-5-6 786-69
Highlow 764/763 767/768
AM Official 763-5-6 768-69
Kerb close 767-6 Total daily turnover 5,126

■ NICKEL (\$ per tonne)

Cash 8205-15 8400-10
Previous 8285-45 8405-45
Highlow 8475/8505 8505-45
AM Official 8315-25 8415-20
Kerb close 8430-40 Total daily turnover 6,617

■ ZINC, special high grade (\$ per tonne)

Cash 1034-35 1055-56
Previous 1057-35 1058-59
Highlow 1037/1038.5 1054/1055
AM Official 1035-37 1057-58
Kerb close 70-97 Total daily turnover 16,519

■ COPPER, grade A (\$ per tonne)

Cash 2507-8-5 2520-30
Previous 2580-80 2545-45
Highlow 2584/2580 2547/2529
AM Official 2582-80 2538-40
Kerb close 2540-2 Total daily turnover 52,456

■ TIN (\$ per tonne)

Cash 6225-30 6270-75
Previous 6220-30 6265-50
Highlow 6220-30 6265-50
AM Official 6215-25 6265-50
Kerb close 6215-25 Total daily turnover 5,136

■ CRUDE OIL NYMEX (\$20,000 US gals./bbl)

London Day's price change High Low Vol Int

Feb 12.75 +0.02 17.80 17.65 25,220 61,925

Mar 17.31 +0.02 17.35 17.22 15,007 24,111

Apr 17.19 -0.03 17.18 17.08 7,258 4,540

May 17.09 -0.03 17.05 16.98 3,584 36,721

Jun 16.95 -0.04 16.92 16.80 5,111 2,711

Jul 16.85 -0.04 16.82 16.70 2,265 1,028

Aug 16.75 -0.03 16.70 16.55 2,085 1,028

Total daily turnover 16,516

■ ZINC, special high grade (\$ per tonne)

Cash 1034-35 1055-56
Previous 1057-35 1058-59
Highlow 1037/1038.5 1054/1055
AM Official 1035-37 1057-58
Kerb close 70-97 Total daily turnover 16,519

■ COPPER, grade E (\$ per tonne)

Cash 2507-8-5 2520-30
Previous 2580-80 2545-45
Highlow 2584/2580 2547/2529
AM Official 2582-80 2538-40
Kerb close 2540-2 Total daily turnover 52,456

■ ENERGY

■ CRUDE OIL NYMEX (42,000 US gals./bbl)

London Day's price change High Low Vol Int

Feb 12.75 +0.02 17.80 17.65 25,220 61,925

Mar 17.31 +0.02 17.35 17.22 15,007 24,111

Apr 17.19 -0.03 17.18 17.08 7,258 4,540

May 17.09 -0.03 17.05 16.98 3,584 36,721

Jun 16.95 -0.04 16.92 16.70 2,265 1,028

Jul 16.85 -0.04 16.82 16.70 2,085 1,028

Aug 16.75 -0.03 16.70 16.55 2,085 1,028

Total daily turnover 16,516

■ HIGH GRADE COPPER (COMEX)

Cash 406.85 426.813

Opening Int. 406.85 426.813

Afternoon Int. 407.00 426.813

Day's High 406.85-406.88
Day's Low 404.10-404.50
Previous close 412.00-412.50

Loco Lib. Month Gold Lending Rates (US \$/oz)

1 month 1.10 6 months 3.38
2 months 2.00 12 months 2.75

3 months 3.72

4 months 3.75

INTERNATIONAL CAPITAL MARKETS

Treasuries marked higher after last leg of auction

By Maggie Urry in New York and Martin Brice in London

Treasury prices were marked up after yesterday's \$1.2bn auction, while European government bond markets had earlier closed lower due to concerns over the absorption of the US paper.

Mr Huw Roberts, European bond strategist at NatWest Markets said the US quarterly refunding tended to weigh on European sentiment, particularly when the auction programme included the long bond.

■ US Treasury prices strengthened after the final leg of the quarterly refunding, consisting of a \$1.2bn auction of 30-year bonds. Traders had positioned themselves before the sale by pushing up the long-bond yield

GOVERNMENT BONDS

to increase demand. Some said that once the sale was out of the way, the market should rally.

After the auction, the benchmark 30-year Treasury was up 1.4% to yield 6.17 per cent, while at the short end of the maturity spectrum the two-year note was up 1.2% at 104.4 to yield 4.88 per cent.

The quarterly refunding has had a mixed response, with good demand for the three-year notes sold on Tuesday, but a weak response to the 10-year auction on Wednesday.

Some dealers were expecting good demand from overseas buyers, notably the Japanese, but others suggested that those investors already had as much paper as they wanted.

The bond market was little affected by a sharp fall in weekly initial jobless claims, by 21,000 to 368,000, as it puts little reliance on the numbers – which have been distorted by extreme weather in January.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

	Red Coupon	Red Date	Price	Dow's change	Yield	Week ago	Month ago
Australia	10.000	02/08	112.9520	+0.290	8.08	8.00	8.49
Austria	6.500	11/05	98.2100	-0.020	6.75	6.11	6.35
Belgium	7.000	05/05	103.3200	-0.240	6.54	6.31	6.69
Canada	7.850	12/05	111.7000	-0.070	7.07	7.07	7.09
Denmark	8.000	04/05	108.1000	-0.100	6.75	6.75	6.91
France	6.000	10/05	105.8750	-0.250	6.52	6.36	6.50
OAT	7.250	03/06	105.0100	-0.390	6.55	6.41	6.64
Germany Bund	6.000	01/08	99.2800	-0.320	6.10	5.87	6.03
Ireland	8.000	08/05	103.9000	-0.070	7.44	7.34	7.45
Italy	10.500	09/05	100.0000	+0.040	10.00	9.95	10.00
Japan	No 129	12/05	117.4300	-0.070	11.00	10.95	11.00
No 174	6.400	08/04	111.3130	-0.130	2.02	2.00	2.07
Netherlands	6.000	01/05	98.0800	-0.250	6.12	5.94	6.03
Portugal	11.875	02/05	114.1200	-0.140	9.48	9.36	9.42
Spain	10.150	01/08	102.4300	-0.360	9.76	9.49	9.72
Sweden	6.000	02/05	102.9250	-0.320	8.85	8.36	8.45
UK Gilt	7.500	12/06	98.21	-0.52	7.54	7.46	7.42
US Treasury	9.000	10/08	109.2000	-1.32	7.78	7.83	7.57
5.875	11/05	101.13	-6.62	5.98	5.59	5.61	
ECU (French Govt)	7.500	04/05	103.5400	-0.250	6.17	6.06	5.99
London closing yields, *Yen, mid-deal							
1. Growth rate, 2. Net yield, 3. Yield to maturity, 4. Yield to call, 5. Yield to worst, 6. Yield to date, 7. Yield to 30 years, 8. Yield to 10 years, 9. Yield to 5 years, 10. Yield to 3 years, 11. Yield to 2 years, 12. Yield to 1 year, 13. Yield to 6 months, 14. Yield to 3 months, 15. Yield to 1 month, 16. Yield to 1 week, 17. Yield to 5 weeks, 18. Yield to 12 weeks, 19. Yield to 26 weeks, 20. Yield to 52 weeks, 21. Yield to 1 year, 22. Yield to 2 years, 23. Yield to 5 years, 24. Yield to 10 years, 25. Yield to 30 years, 26. Yield to 1 month, 27. Yield to 3 months, 28. Yield to 6 months, 29. Yield to 1 year, 30. Yield to 2 years, 31. Yield to 5 years, 32. Yield to 10 years, 33. Yield to 30 years, 34. Yield to 1 month, 35. Yield to 3 months, 36. Yield to 6 months, 37. Yield to 1 year, 38. Yield to 2 years, 39. Yield to 5 years, 40. Yield to 10 years, 41. Yield to 30 years, 42. Yield to 1 month, 43. Yield to 3 months, 44. Yield to 6 months, 45. Yield to 1 year, 46. 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CURRENCIES AND MONEY

MARKETS REPORT

Japanese pensions package supports dollar

By Philip Gavith

The dollar rallied sharply in Tokyo on news of the latest deregulatory package, but it lost momentum during the European session and was unable to break above Y107.

The deregulation of Japanese pensions was taken initially to be dollar supportive, but further analysis induced scepticism as to how much difference this would make.

The dollar closed in London at Y106.845, from Y106.025. Against the D-Mark it finished slightly changed at DM1.4762 from DM1.4773.

There was little currency movement in Europe, with the D-Mark finishing slightly firmer against the franc at FFr3.434, from FFr3.438. The Bank of France had earlier cut its intervention rate by 15 basis points to 3.90 per cent.

The German unadjusted German unemployment figures for January came in above 4m, but the leak of the figures the pre-

vious day meant they had little market impact.

Sterling finished slightly weaker as the market took a breather after the recent upward rally. It finished at DM2.2688, from DM2.2719, and at \$1.5377, from \$1.5379.

The tone for the day's trading was set by the overnight announcement from the Japanese Ministry of Finance (MOF) about the deregulation of pensions management. The package had two main features: it would open up Japanese pension schemes to foreign management, and lift the 30 per cent ceiling on Japanese assets allowed to go abroad.

With foreign managers considered more likely to invest abroad than Japanese, both

measures were seen to be dollar supportive. But Mr Chris Turner, currency strategist at E2W in London, said raising the offshore ceiling was not of much significance when funds were anyway not investing much more than 10 per cent of their assets abroad.

He said the timing of the current initiative probably had more to do with US/Japan trade negotiations starting this week, than with any attempt to boost the dollar.

A senior Bank of Japan official said the authorities would not allow a resurgence in the yen. "Rumours that the BOJ may sell dollars at Y108 are ridiculous, surprising and unbelievable," he told Reuters.

But traders pointed out that Mr Eisuke Sakakibara, the influential MOF official, was alleged to have said at an investment seminar last month that Y108-110 was where he would start feeling uncomfortable.

Mr Mark Cliffe, chief interna-

tional economist at HSBC Markets in London, said the dollar appeared to be "caught in a stalemate between the bulls and the bears." He said the focus on the slowdown in Germany and Europe had given way to the idea that the US economy had similar problems.

Justifying a cautious dollar view, Mr Cliffe said: "We believe the US in the end will

have to cut rates more aggressively than in Germany."

He added that while the November trade figures had helped the dollar, the year-on-year trend in US exports was down, leading him to conclude that "the trade argument is going to be bearish for the dollar later in the year."

Further bolstering his view, said Mr Cliffe, was evidence that Japanese investors had recently been sellers of US treasuries. "This illustrates the problem for Japanese authorities of encouraging private investors to take up the support operation for the dollar."

Mr Turner said it was difficult to get excited about sterling without the dollar rising above DM1.50, which does not appear likely at the moment.

He said the political and trade arguments had become less negative for sterling since the beginning of the year, but were still not "outright positive".

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OFFSHORE AND OVERSEAS

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OFFSHORE INSURANCES

MANAGED FUNDS NOTES	
Prices are in pounds unless otherwise indicated and those designated \$ will be at par value to U.S. dollars.	-
Yield = income per unit less buying expenses.	
Prices of certain older American listed plans subject to change by the issuer.	
(*) Funds not yet recognised. The regulatory authorities of these funds are:	
- Switzerland - Banque Monétaire Authority	
- Germany - Financial Services Commission	
- Ireland - Central Bank of Ireland	
- Italy - Financial Supervision Commission	
- Jersey - Financial Services Department	
- Luxembourg - Institut Monétaire Luxembourgeois.	
- Sales charge - Charge applied on each of units.	
- Setting price - Price of a single unit.	
- Buying price - Price of one or more units.	
- Selling price - Price of one or more units.	
- Net asset value - The value of the fund manager's assets less liabilities.	
- The value of the fund's valuation point unless indicated by one of the following symbols:	
- (000) - to 1000 hours	
- (1) - 1100 - 1400 hours	
- (2) - 1400 - 1700 hours	
- (4) - 1700 to midnight.	
- Exit charge or take up of units.	
- Manager's periodic charge deducted from capital.	
- Income pricing F - Forward pricing	
- Distribution free of UK taxes.	
- Periodic premium insurance plan.	
- Premium protection plan.	
- Designated as a NOTE (Management for Collective Investment in Transferable Securities).	
- Offered price includes all expenses except agent's commission.	
- Premium/price of price.	
- Shareout gross.	
- Yield before Jersey tax.	
- Ex-distributed, not - Ex-distributed.	
- Only suitable to non-resident bodies.	
- Yield column shows unrestricted income at NAV	

MARKET REPORT

Merger news and US high fail to inspire FootsieBy Philip Coggan,
Markets Editor

Another disappointing day for shares in London saw a virtual repeat of Wednesday's trading pattern - an initial lift from a record close on Wall Street which quickly fizzled out, followed by a gradual decline for the FTSE 100 index during the afternoon.

The latest mega-merger between United News & Media and MAI failed to bolster the blue chips, although it did allow the junior mid 250 index (both merger partners are constituents) to defy the trend, closing 2.7 higher at 4,149.8.

News of the deal, which links the

owner of the Express newspapers with the company that runs the Anglia and Meridian television franchises, prompted a rise in most other media shares. The exception was Carlton, seen as a potential rival bidder for MAI.

But it is worth noting that this all-paper merger is unlikely to provide the kind of a boost to the market which came from the cash-based takeovers, notably the Glaxo-Welcome bid, that were seen in 1995.

Brokers said that the investment institutions are not being particularly active at the moment, confining their attention to switching between individual stocks, and the overall direction of the market is

being driven by short term traders, often in the futures market. Yesterday afternoon, for example, a sudden flurry of activity in the pits sent the trading screens mostly red around 4pm.

The recent flurry of profits warnings continues to keep investors cautious ahead of the March results season. One leading analyst said: "We expected a correction on these lines. Earnings estimates were too high and projections of dividend growth are having to be reduced."

Other markets gave little help to UK shares yesterday apart from an early lift prompted by yet another early high in the Dow Jones Industrial Average. The Footsie's

best level of the day, a 9.3 points rise to 3,735.4, was achieved in the first half-hour of trading. But European stock markets were generally weaker, the 10-year benchmark gilt was flat and early trading on Wall Street was sluggish. The Dow was around 5 points softer when London closed.

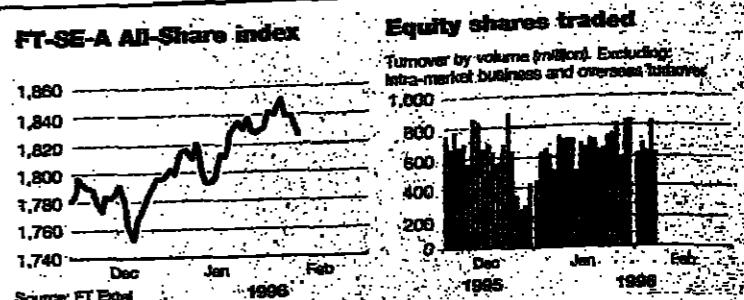
All this left the Footsie 17.7 points lower at 3,708.4 at the end of the session, just above the day's worst level of 3,705.5. So far this week, the leading index has lost 73 points or 2 per cent and managed only one positive day - a miserable 0.9 rise on Tuesday.

But some commentators see this as a shortlived lull. Mr Robin Griff-

fith, chief technical analyst at broker James Capel, said that the Footsie would not break the pattern of rising highs and lows unless it dropped below its recent low of 3,664. The bull market would not be over unless the leading index fell below its 200-day average, currently 3,472. Capel's chartist thinks this is the second leg of a bull phase which should soon power ahead to lift the Footsie to 4,300 by the end of April.

Trading volume was once again healthy, with some 758.5m shares dealt by the 6pm count, of which 57 per cent were non-Footsie stocks. The value of customer business on Wednesday was just under £1.8bn.

FT-SE-A All-Share Index



Indices and ratios

FT-SE 100	3708.4	-17.7	FT Ordinary Index	2724.1	-14.5
FT-SE Mid 250	4149.8	+2.7	FT-SE A Non Fin's p/e	16.86	(17.0)
FT-SE A 350	1850.4	-6.0	FT-SE 100 Fut Mar	3712.0	-21.0
FT-SE A All-Shares	1826.35	-6.08	10 yr Gilt yield	7.61	(7.61)
FT-SE A All-Shares yield	3.75	(3.75)	Long gilt/equity yld ratio	2.15	(2.16)

FUTURES AND OPTIONS

M FT-SE 100 INDEX FUTURES (Liffe) £25 per full index point (APT)									
	Open	Sett price	Change	High	Low	Ext. vol.	Open Int.	C	P
Mar	3742.0	3712.0	-20.8	3748.0	3700.0	11516	6449	1	1
Jun	3747.0	3715.0	-15.5	3752.0	3702.0	159	0	1	1
Sep	3732.0	3720.0	-20.0	3738.0	3700.0	207	0	1	1
Mar	4154.0	4160.0	+0	4164.0	4154.0	6	9307	1	1

M FT-SE 250 INDEX FUTURES (Liffe) £10 per full index point									
	Open	Sett price	Change	High	Low	Ext. vol.	Open Int.	C	P
Mar	3650	3600	-3650	3700	3500	3650	3600	1	1
Jun	3720	3650	-70	3740	3620	11516	6449	1	1
Sep	3732.0	3720.0	-20.0	3738.0	3700.0	207	0	1	1
Mar	4154.0	4160.0	+0	4164.0	4154.0	6	9307	1	1

M FT-SE 100 INDEX OPTION (Liffe) £10 per full index point									
	Open	Sett price	Change	High	Low	Ext. vol.	Open Int.	C	P
Feb 8	3650	3675	+25	3685	3650	3650	3600	1	1
Mar	3742.0	3712.0	-20.8	3748.0	3700.0	11516	6449	1	1
Jun	3747.0	3715.0	-15.5	3752.0	3702.0	159	0	1	1
Sep	3732.0	3720.0	-20.0	3738.0	3700.0	207	0	1	1
Mar	4154.0	4160.0	+0	4164.0	4154.0	6	9307	1	1

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	Open	Sett price	Change	High	Low	Ext. vol.	Open Int.	C	P
Feb 8	3650	3675	+25	3685	3650	3650	3600	1	1
Mar	3742.0	3712.0	-20.8	3748.0	3700.0	11516	6449	1	1
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Sep	3732.0	3720.0	-20.0	3738.0	3700.0	207	0	1	1
Mar	4154.0	4160.0	+0	4164.0	4154.0	6	9307	1	1

M EURO STYLE FT-SE 100 INDEX OPTION (Liffe) £10 per full index point									
	Open	Sett price	Change	High	Low	Ext. vol.	Open Int.	C	P
Feb 8	3650	3675	+25	3685	3650	3650	3600	1	1
Mar	3742.0	3712.0	-20.8	3748.0	3700.0	11516	6449	1	1
Jun	3747.0	3715.0	-15.5	3752.0	3702.0	159	0	1	1
Sep	3732.0	3720.0	-20.0	3738.0	3700.0	207	0	1	1
Mar	4154.0	4160.0	+0	4164.0	4154.0	6	9307	1	1

TRADING VOLUME

■ Major Stocks Yesterday

	No. deals	Opening Day's price change
art	2,100	+12
ASDA Group	8,400	+10.4
Astro	1,000	+1.0
Barclays	1,000	+1.0
Alfred Dunhill	1,000	+0.8
Anglo American	1,000	+1.0
Argent	514	+0.5
Argyll Group	2,300	+1.0
Associated British	624	+0.5
Associated Brit. Ports	624	+0.5
BAT Invest.	3,000	+0.5
BT	1,200	+1.0
BTC	1,000	+0.5
Brown & Root	1,000	+0.5
Brown & Root Ind.	1,000	+0.5
Brown & Root Int.	1,000	+0.5
Brown & Root Int'l	1,000	+0.5
Brown & Root Int'l Corp.	1,000	+0.5
Brown & Root Int'l Corp. (UK)	1,000	+0.5
Brown & Root Int'l Corp. (USA)	1,000</td	

WORLD STOCK MARKETS

EUROPE										WORLD STOCK MARKETS										WORLD STOCK MARKETS									
EUROPE					WORLD STOCK MARKETS					WORLD STOCK MARKETS					WORLD STOCK MARKETS					WORLD STOCK MARKETS									
	High	Low	Yld	P/E		High	Low	Yld	P/E		High	Low	Yld	P/E		High	Low	Yld	P/E		High	Low	Yld	P/E					
Austria	1,070	-10	2,055	1,325	2.7	1,041	-46	3,350	2,925	1.2	Scamp	105.80	-0.05	114.00	82.25	1.5	NPN	84.10	-0.05	84.70	82.70	1.7	Ascom	144	-1	188	130	2.4	
Bulgaria	815	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dornier	1,620	-15	600	412	12
Brunei	815	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
Bosnia	608	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
Denmark	3,050	-40	3,775	2,450	0.4	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
Finland	1,750	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
Iceland	650	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
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Italy	1,070	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
Luxembourg	650	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
Malta	570	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
Monaco	570	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
Norway	570	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
Portugal	570	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
San Marino	570	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
Slovenia	570	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
Spain	570	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
Sweden	570	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
Switzerland	570	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
Ukraine	570	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
United Kingdom	570	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
Yugoslavia	570	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
EUROPE (Feb 8 / Sct)																													
Austria	1,070	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
Brunei	815	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
Bulgaria	815	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25	2.1	HPD	84.10	-0.05	84.70	82.70	1.5	Ascom	144	-1	188	130	2.4	Dowmey	1,620	-15	600	412	12
Croatia	815	-10	2,055	1,325	2.7	Corsair	233	-2	349	185.25																			

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4 pm close February 8

B		C		D		E		F		G		H		I		J		K		L		M		N		O		P		Q	
367	29 BCE	2.72	7.5	20	1486	3676	362	361	-1	378	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	379	17	FTI Corp	0.10	0.4	9	40725	3692	368	367	
368	64 BET ADR	0.27	1.1	7	16	82	82	82	-1	379	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	380	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
369	120 Beta Font	0.25	1.1	7	17	67	67	67	-1	380	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	381	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
370	121 Beta Font	0.25	1.1	7	17	67	67	67	-1	381	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	382	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
371	45 Beta Font	0.05	0.3	33	45	35	35	35	-1	382	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	383	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
372	171 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	383	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	384	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
373	172 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	384	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	385	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
374	173 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	385	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	386	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
375	174 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	386	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	387	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
376	175 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	387	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	388	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
377	176 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	388	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	389	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
378	177 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	389	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	390	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
379	178 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	390	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	391	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
390	179 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	391	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	392	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
391	180 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	392	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	393	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
392	181 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	393	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	394	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
393	182 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	394	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	395	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
394	183 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	395	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	396	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
395	184 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	396	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	397	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
396	185 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	397	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	398	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
397	186 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	398	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	399	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
398	187 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	400	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	401	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
399	188 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	402	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	403	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
400	189 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	404	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	405	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
401	190 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	406	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	407	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
402	191 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	408	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	409	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
403	192 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	410	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	411	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
404	193 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	412	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	413	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
405	194 Beta Font	0.35	1.1	20	1164	3676	362	361	-1	414	17	FTI Corp	0.06	2.6	2	32	25	22	21	-1	415	17	FTI Corp	0.06	2.7	1	40725	3692	368	367	
40																															

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AMERICA

Dow loses momentum on weaker bonds

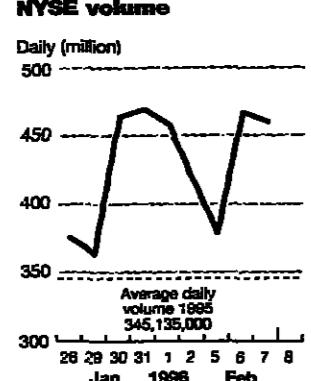
Wall Street

US shares drifted lower yesterday morning as the momentum which had fuelled a series of record highs weakened, writes Maggie Urry in New York.

Weighing on the market was a declining bond market, as the US Treasury completed its quarterly refunding programme. Traders suggested that once the lunchtime auction was out of the way the market could find some direction again.

By 1 pm the Dow Jones Industrial Average was off 7.94 at 5,484.18. The Standard & Poor's 500 was 0.15 higher at 650.08 and the American Stock Exchange composite was little changed at 562.70, up 0.11. The

NYSE volume



Nasdaq composite index celebrated the market's 25th birthday with a 3.08 points increase to 1,087.97. Volume on the NYSE came to 250m shares.

The Dow was affected by a 3 per cent fall in the price of General Motors, down 31¢ to \$31.4, with the other car stocks also weak as cyclical shares generally fell. Ford was down \$1.7¢ at \$29.3 and Chrysler \$1.1% at \$37.

By contrast, consumer stocks were firmer. Colgate-Palmolive rose 33¢ to \$75.7, on fourth-quarter earnings which were lower by less than feared. Other consumer goods and food shares were also higher as investors looked for defensive plays. Procter & Gamble rose

Caracas advances 7%

There was no stopping CARACAS as foreign demand for the country's equities continued to flood in. Brokers noted that Brady bonds had also been doing well.

The IBC index was 168.06 or 6.9 per cent stronger at 2,578.35 by the close.

MEXICO CITY was in a holding pattern, which was clearly demonstrated by lacklustre volume. By midsession the IPC index was up 12.44 at 3,023.27.

Brokers said that there was still considerable selling of Telmex ADRs following the

telephone utility's disappointing earnings results earlier in the week.

SAO PAULO opened weaker while most investors awaited a vote on the government's social security reform programme later in the session. By midday the Bovespa index was down 270 to 52,560.

The vote had been scheduled for Wednesday, but it was postponed while the government, trade union leaders and other politicians tried to iron out differences over the content of the proposal.

South African golds retreat

Equities weakened as the golds sector fell back in response to a decline in the bullion price. Dealers noted that industrials also retreated in line with the trend, but that it took some time for the sector to react. Foreign institutions were active buyers during the morning session.

Selling was not heavy, with few large trades being reported; and this suggested

that the market could stage a recovery today. The overall index shed 7.73 to 6,882.5, the industrials index was down 70.7 to 8,494.5 and the golds index dived 50.2 or 5 per cent to 822.6.

De Beers receded R3 to R122.75, Goldfields R4 to R140, AngloGold R13 to R400 and Dries R3.25 to R59.50. Vaal Reefs dropped R28 to R372 and Freegold R1.75 to R41.25.

FT/S&P ACTUARIES WORLD INDICES

FT/S&P Actuaries World Indices									
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NATIONAL AND REGIONAL MARKETS									
US	Day's Change %	Wednesday February 8 1995	Thursday February 9 1995	Local	Gross	US	Tuesday February 7 1995	Local	DOLLAR INDEX
Index		Stocks	Index	Currency	Div.	Pound	Div.	Currency	52 week
				Index	Yield	DM	Yield	Index	High
America (B1)	-197.29	122.26	151.81	173.85	0.1	187.21	188.82	191.47	173.61
Australia (A)	0.1	127.00	127.00	127.00	0.0	127.00	127.00	127.00	127.00
Belgium (24)	-214.71	-0.1	143.90	143.90	0.3	237	214.88	188.28	167.48
Brazil (20)	-165.46	-1.0	110.80	127.08	207.85	-1.0	167.14	180.89	111.54
Canada (101)	-157.77	0.1	150.29	157.74	121.18	156.27	0.4	157.65	151.74
Denmark (33)	-300.08	-0.4	200.08	201.69	231.24	203.03	0.8	209.82	208.57
Finland (24)	-164.41	-0.1	123.00	124.28	120.04	164.41	0.7	187.97	180.92
France (74)	-184.97	-0.4	178.00	178.07	147.25	184.97	0.1	187.00	187.00
Germany (80)	-171.90	0.2	184.74	113.53	131.25	0.6	167.04	170.54	184.15
Hong Kong (56)	-443.58	-0.3	427.80	267.28	340.68	404.29	-1.3	444.98	238.19
Ireland (16)	-259.09	0.0	248.68	173.84	198.99	230.33	0.3	333	258.03
Italy (59)	-78.51	-0.2	75.68	62.62	60.30	72.34	0.0	78.54	75.69
Japan (100)	-126.00	-0.2	106.00	106.00	106.00	106.00	0.0	106.00	106.00
Malaysia (107)	-256.60	-0.2	506.32	532.25	400.67	514.67	-0.2	528.23	500.72
Mexico (18)	-116.41	-1.1	112.32	783.07	897.57	951.74	-0.9	116.00	113.59
Netherlands (18)	-275.92	-0.1	265.88	184.92	211.98	208.35	0.3	276.22	265.88
New Zealand (14)	-80.50	-0.1	77.80	93.95	61.68	83.39	0.2	80.55	77.53
Norway (33)	-20.00	-0.1	156.00	156.00	177.83	201.71	0.3	211	201.81
Singapore (44)	-498.21	-0.7	438.78	267.75	267.75	477.25	-0.8	448.58	448.58
South Africa (45)	-435.56	-0.1	159.40	110.62	127.00	156.73	0.2	338	165.45
Spain (37)	-165.36	-0.1	150.00	150.00	150.00	150.00	0.0	165.45	159.24
Sweden (47)	-308.77	0.4	297.65	208.84	237.15	320.90	0.5	306.68	295.37
Switzerland (46)	-218.18	-0.2	220.20	220.20	148.27	218.18	-0.4	218.18	216.16
Thailand (46)	-191.06	-0.5	222.72	164.83	177.45	222.72	-0.5	219.87	187.72
United Kingdom (203)	-231.05	-0.6	222.72	164.83	177.45	222.72	-0.5	219.87	187.72
USA (632)	-264.65	0.5	221.72	177.37	203.26	264.65	0.5	217	263.52
America (T79)	-241.67	0.5	232.97	181.97	181.91	203.12	0.5	240.54	231.51
Europe (73)	-202.98	-0.3	183.67	136.03	155.85	176.00	0.0	203.51	195.87
Nordic (137)	-276.35	0.4	268.39	185.21	212.24	245.55	0.6	273.19	264.87
Pacific Basin (633)	-187.45	0.7	161.41	112.22	128.80	115.31	1.0	169.34	160.10
Europe ex UK (526)	-162.44	0.4	150.00	150.00	150.00	150.00	0.2	161.15	174.70
North America (733)	-259.04	0.5	248.74	172.59	198.18	267.37	0.5	248	254.25
Europe ex. UK (526)	-183.18	-0.1	176.58	122.77	140.89	149.63	0.3	183.26	176.39
Pacific Ex. Japan (351)	-290.15	-0.2	279.70	184.48	222.84	254.48	-0.2	290.70	197.80
World Ex. US (1756)	-184.05	0.2	177.42	123.35	141.88	142.80	0.2	183.65	178.78
World Ex. UK (216)	-184.05	0.4	177.42	123.35	141.88	142.80	0.2	183.65	178.78
World Ex. Japan (1906)	-239.23	0.2	230.61	180.33	163.74	225.41	0.3	238.78	229.83
The World Index (2368)	208.66	0.3	201.33	193.97	180.41	177.88	0.5	210	203.13

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Last prices were unavailable for this edition.

EUROPE

Defence stocks strengthen as Paris banks fall

Profit-taking hit PARIS, which shrugged off the 10 basis-point cut in the intervention rate, and dropped the CAC 40 index by 27.13 to 1,956.16.

Defence stocks, however, strengthened as reports circulated about plans to restructure the French defence industry. Thomson-CSF gained FF15.60 at FF131.60, Lagardere FF12.10 at FF128.10 and Dassault Aviation FF14.20 at FF140. Canal Plus fell again, this time by FF10.40 or 4.2 per cent to FF161.80, on news that CLT, of Luxembourg, had agreed to a digital television accord with Mr Rupert Murdoch's News Corp, rather than with the French company. Under the terms of the deal, CLT and News Corp would join forces to develop digital television projects, first in Germany and then in France.

BNP suffered on two counts: a technical downgrading by a French broker, and fresh worries about the bank's involvement with the heavily indebted Eurotunnel. The shares dropped FF17.90 to FF168.80, with doubts about refinancing of the cross-Channel operator featuring large in investors' minds.

Paribas slipped FF5

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Senior Manager Product Management and Development

Extensive experience in both card product and marketing areas is essential for this important role which will embrace the personal market, credit charge and debit as well as the corporate arena, purchasing cards and co-branded products. Candidates must have specific experience with "pure" applications, International Marketing and Brand Management experience will be important in fulfilling this role.

For both these challenging positions, candidates should have international experience gained at an operational or scheme level and a good knowledge of the acquiring business.

To succeed, candidates must be highly motivated, self-starting achievers and be prepared to travel internationally on a regular basis.

All applications to Mrs Christine Kerr, Manager Human Resources, HSBC Holdings plc, 1st Floor, 10 Lower Thames Street, London EC3R 6AE.

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International Business Development Executive

Our client is one of the world's leading financial services organisations operating globally. The strength of our client's products has led to the launch this January of a significant expansion plan. The geographic opportunity is considerable - leveraging existing clients and developing strategic alliances for distribution of our client's products and services.

This is a new role working as part of a small team responsible for expansion of new and under-developed markets - a field of central importance to our client's strategic intent. You will cover various regions including the Middle East, Africa and Eastern Europe and will be involved in identifying business opportunities, developing contacts and conducting presentations. The unexplored nature of the terrain ensures that you will be given scope to set your own agenda in a role which brings high exposure within the organisation.

A vibrant, highly successful new business achiever, you will have strong research ability and a thorough understanding of financial services. With proven international sales experience, you should possess outstanding interpersonal skills and the ability to present at every level.

On offer is an exceptional remuneration package and a superb opportunity to develop new business opportunities.

Please write with full CV, quoting reference MD4732A, to: David Bateson at Macmillan Davies, Salisbury House, Bluecoats, Hertford SG14 1PU. Tel: 01992 552552. Fax: 01992 505302. E-mail: batesond@macdmil.mhs.compuserve.com

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Macmillan Davies

Assistant Finance Director

£38,000 p.a. plus car

The Hyde Housing Association Group is at the forefront of social housing providers. We have over 77,000 homes in the UK, in London and the South East, including managed leases on behalf of Dartford Borough Council, shared ownership and special needs. We have won a contract to manage 4,200 homes on behalf of Lambeth, and continue to have a significant development programme of £45 million.

As Deputy to the Finance Director, this senior post in the organisation is responsible for the operational aspects of the finance function, including production of annual budgets and accounts, payroll and insurance and service delivery to our customer departments. You will also contribute to the financial strategy of the organisation through longer term forecasts and development of financial computer systems.

We are looking for a qualified accountant with strong technical skills and a Striving for excellence in the provision of affordable housing & housing services for those in greatest need.



the ability to deal with financial management of a large and complex organisation. You will be an experienced manager who is able to manage change effectively and provide positive leadership.
Requests for an application form and job description, or a POSTCARD quoting reference AFD/25 to: The Personnel Administrator, Hyde Housing Association, League House, Burnt Ash Road, Lee Green, SE22 8RR.
The closing date for the return of application forms is 23 February 1996.
Hyde Housing is committed to an equal opportunities policy and welcomes applications from people regardless of race, age, creed, disability, gender or sexual orientation. Applications are particularly welcome from people with disabilities due to their under-representation in our workforce.
Hyde operates a no smoking policy.

FUND MANAGEMENT – SOUTH AFRICA

MAJOR SOUTH AFRICAN INSTITUTION

BASED IN JOHANNESBURG

CHIEF INVESTMENT OFFICER

c.£150,000 + ATTRACTIVE BENEFITS

- Excellent opportunity for a top rated professional to assume responsibility for all investment matters. Key activities will be to drive the investment philosophy, achieve upper quartile performance and establish a clear, credible, consistent investment style.
- Candidates should be proven managers with extensive experience of global asset allocation and be fully conversant with equities, gilts, money markets, property and derivatives. Affinity with a value based investment philosophy is important.
- Ambitious and intellectually able, candidates should possess well rounded personal skills, a thorough appreciation of state of the art technology and have exemplary presentation skills.

SENIOR PORTFOLIO MANAGER

c.£80-100,000 + ATTRACTIVE BENEFITS

- Newly created role to strengthen and upgrade capability and manage approximately 20 institutional portfolios. Fully accountable for taking and implementing mandates from clients. Considerable scope to influence broader investment decisions within the division.
- Candidates should have a proven investment track record and preferably come from an investment house having a value based approach. Substantial experience of managing pension funds and other institutional portfolios including unit trusts is key.
- Confident, with well developed interpersonal skills candidates should be conversant with a wide range of global markets and products. Earlier research experience utilising a fundamental or quantitative approach would be an asset.

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A Whitehead Group PLC Company

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LONDON BASED

Our client is a Leading US Global Investment Bank with an outstanding reputation within the Emerging Markets of Central & Eastern Europe. Seeking to build upon this reputation and to handle sustained increases in volumes of business our client is now looking to expand its well established Trading team based in London.

THE ROLES

The roles will include the following responsibilities:

- Trading a variety of financial products
- Building strong relationships with counterparties

THE PERSON

Candidates will possess the following:

- A minimum of 2-3 years' regionally based experience of Trading within the relevant market
- Extensive local market knowledge
- A Graduate-level education

Suitably qualified candidates will have the ability to fit into a successful and highly motivated team and will be expected to enhance the clients already established reputation through the delivery of superb results and valuable market analysis and commentary.

Please send a full résumé with covering letter quoting ref FT2823 to:
8 Alice Court, 116 Putney Bridge Road, London SW15 2HQ. Tel: +44 (0) 181 874 2744. Fax: +44 (0) 181 871 2211.
All applicants will be treated in the strictest confidence.

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Convertibles Analyst

City

Excellent Package

Our client is a Specialist Research Group within a global investment bank. The Quantitative Analysis unit is a flexible resource working for a variety of sales and trading teams, providing research on a range of products and markets. The team specialises in derivative modelling, risk management, portfolio construction and proprietary indices. Owing to increased volumes of research, and the bank's greater exposure to the global convertible bond and warrant markets, a need has arisen for a further analyst to join this team.

Responsibilities will be:

- To liaise with, and subsequently provide research for several desks trading warrants and convertibles.
- The production of research on global convertible and warrant markets.
- To work closely with the other global offices, in order to provide consistent research publications worldwide.

As a dedicated analyst you will be able to gain immediate credibility with peers and senior colleagues, displaying self-confidence and maturity. You will be keen to assimilate specialist convertible knowledge in order to produce outstanding, user-friendly research. In a company which recognises that people are a critical resource, remuneration potential will be highly competitive.

Interested candidates should write to Annabelle Hampshire at BBM Selection, enclosing a full curriculum vitae, which includes contact telephone numbers. All applications will be treated in the strictest confidence.

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Toby Finden-Crofts on +44 171 873 3456

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مكتاب التعلم



TIP Trailer Rental is one of the world's largest trailer rental companies. Customized services for sales, rentals, leasing and financing enable TIP Trailer Rental to balance the financial and transportation needs of its customers. TIP Trailer Rental is a subsidiary of the GE Capital Company, a broadly-based provider of financial services. GE Capital Company is part of General Electric Company, a firm with operations all over the world.

EUROPEAN CHIEF CREDIT OFFICER

TIP Trailer Rental's European financial lines converge in Amsterdam. Our people there have the financial expertise for monitoring our international operations. Our constant focus on growth has generated a vacancy for a key financial position. TIP has branches throughout 5 regions comprising 9 countries (United Kingdom, Germany, France, Denmark, Sweden, Finland, Spain, the Netherlands and Belgium). The European Chief Credit Officer manages the Pan European Credit and Risk portfolio.

The Pan European Credit and Risk portfolio entails the following responsibilities:

- Draft, issue, uphold and implement credit policy.
- Establish links with the Regional Credit and Risk managers.
- Participate actively in structuring major transactions to maximize growth while containing risk.
- Provide coaching and training on the importance of credit/collections.
- Assist regional managers in resolving serious customer defaults.
- Lead risk assessments for new products and geographic expansions and help assess the risk portfolio in due diligence processes.
- Perform credit investigations and credit write-ups.
- Facilitate recruitment, hiring, training and advancement of regional credit managers.

REQUIREMENTS

- Ideal candidates will have a BSc or MBA and experience in successfully driving credit and risk programmes.
- Analytical expertise and effective operating skills in complex multi-national and multicultural environments.
- Finesse for persuading upper management plus confidence, initiative and energy for functioning independently.
- Fluent English and a basic knowledge of the language of the country of hire. One additional European language preferred.
- Willingness to live in the Netherlands.

TIP Trailer Rental and GE Capital Company - presently undergoing rapid expansion in central eastern and southern Europe - offer a professional work environment with ample opportunities for advancement to ambitious financial specialists (M/F). The internationally competitive compensation package includes a company car.

Please send your Curriculum Vitae with a brief letter stating your reasons for applying within 14 days of the date this ad appears in the newspaper to TIP Trailer Rental B.V., Attention Mr C.J. van der Vlugt, Human Resources Director TIP Europe, P.O. Box 7425, 1007 JK Amsterdam, The Netherlands.

Individuals who do not meet the above criteria are discouraged from applying.

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For further information please call:

Andrew Skarzynski
on +44 0171 873 4054

Robert Hunt
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FT
FINANCIAL TIMES

Experience like yours enhances a reputation like ours

Do you work in the fund management industry? Your first-hand experience could offer you a career in financial services regulation with IMRO. You will be part of a team responsible for visiting IMRO regulated firms to identify possible areas of investor risk and recommend appropriate action. This will involve working closely with the senior management and staff of regulated firms to assess their investment practices and dealing with any compliance issues that arise. With the front-line regulator for the investment management industry, your career will benefit:

- involvement in a wide range of regulatory activities,
 - exposure to all types of investment management businesses,
 - unrivalled opportunities for training and development within an increasingly high profile sector of the financial services industry.
- We are flexible with regard to age and experience, but our minimum requirements are:
- a degree or a professional qualification,
 - at least 3 years' experience in a fund management operation, either as a fund manager or in a key administrative role,
 - an enquiring, analytical mind, excellent interpersonal skills, and a strong sense of professionalism and integrity.

In return, we offer a competitive starting salary and an attractive benefits package.

If you meet the above criteria and would like to apply, please forward a detailed CV, including current salary details, to: Debbie Willis, Human Resources, IMRO, Lloyds Chambers, 1 Portsoken Street, London E1 8BT. Please quote reference MON/96/02/FT.

IMRO (Investment Management Regulatory Organisation Limited) regulates over 1100 firms and 15,000 individuals. The firms include fund management organisations, banks, pension fund managers, trustees including trustees of unit trusts, and investment trust managers. Funds managed by IMRO regulated firms have a total estimated value of £970 billion.

IMRO

RESEARCH ANALYST

James Capel Investment Management manages over £5 billion for private clients, trusts, pension funds and charities. It has over 40 client executives who provide a personalised investment management service to clients based in the United Kingdom and overseas. Due to the expansion of the business a vacancy has arisen within the strategy team for an experienced analyst or fund manager to provide research advice and support on stock selection to the division's growing bank of executives.

The successful applicant will have a minimum of 5 years experience in investment management or research, will be educated to degree level and have obtained member status of an appropriate professional body. He/she will be capable of researching companies and providing advice and guidance at the highest level to James Capel Investment Management's experienced fund managers. The position therefore requires both the relevant technical, communication and interpersonal skills to integrate quickly and smoothly into an already established team.

A competitive salary with banking benefits is available. If you believe that you have the necessary skills please apply in writing only, stating current salary to:

A.J. Withey, Senior Strategist,
James Capel Investment Management
James Capel & Co. Limited,
6 Bevis Marks, London EC3A 7JQ.

James Capel
INVESTMENT MANAGEMENT

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Kent
Excellent Salary + Benefits

Product Development Executive - UK Product Development Executive - Europe

Fidelity is the world's largest independent investment management organisation, with over \$400 billion assets under management. Our success is built on making informed market decisions - with a multi-disciplinary team of professionals able to deliver the right products to the right market at the right time.

The small team of Product Development specialists plays a crucial role in bringing new products and services to the market, entering new markets and developing new distribution channels. Working to tight deadlines, you will be responsible for testing the viability of new product ideas, including your own suggestions, before developing them for the market - either in the UK or Europe. Whilst undertaking detailed research, you will be responsible for prompting and coordinating input from all areas of the business.

Of high intellectual calibre, you will be a creative and original thinker with outstanding reserves of energy, flexibility and initiative. Though an MBA would be an advantage, it is not essential. You will certainly have extensive project management experience, ideally in financial services, coupled with an ability to understand all aspects of a business. In order to develop effective relationships and build consensus, you should possess first-class interpersonal skills. For the European role, which will involve frequent travel, language skills - particularly French/German - would be an advantage.

In return, the package offered is excellent, with opportunities to develop your career in a progressive environment.

If you have the skills we seek, please send full career details, quoting reference PD/7.2/FT, to: Chris Woodman, Fidelity, Oakhill House, Hildenborough, Kent TN11 9DZ. Fax 01732 832792.



DEALER Competitive Salary & Benefits



Murray Johnstone, one of Scotland's leading investment management companies, wishes to recruit a Dealer to join its Centralised Dealing team. He or she will report to the Head Dealer.

Responsibilities:

- Best execution of orders, primarily in overseas markets, in accordance with Fund Manager instructions.
- Provision of general market commentary and intelligence across all markets.
- Maintenance of control systems and position monitoring.
- Liaison with deal control and back office.
- Adherence to compliance culture.

Qualifications and Experience:

- Possession of a degree, preferably.
- IMC (or recognised equivalent) and IMRO designated competent.
- Full understanding of market procedures is mandatory.
- Strong communication and analytical skills.
- Familiarity with Windows based systems running Microsoft packages essential.

The position will be at the centre of Murray Johnstone's listed investment activities and will be attractive to someone who wishes either to pursue a long term career in dealing or who wishes to gain a broad spread of fund management experience.

Applicants who are likely to have had experience in banking, investment management or stockbroking should write, giving relevant personal and job details to Douglas Corlett, Head of Human Resources.

Regulated by IMRO.

Murray Johnstone Limited
7 West Nile Street Glasgow G1 2PX

SENIOR GLOBEX TRADER

Required by busy, expanding futures and options firm. Applicant must have minimum of 5 years international experience of futures and options, market making as well as knowledge and understanding of Globex Systems. Salary and bonuses negotiable to experience.

Please send CV to 22 Conduit Lane, London EC1R 3TE

treasury manager

The company: A multinational food, industrial and financial services corporation operating globally in over 40 product groups and employing over 85,000 people. It has established resident companies in Moscow and elsewhere in Russia with food manufacturing and trading activities. Plans are in place for new capital investment projects.

The opportunity: To use your local knowledge to focus on the market, bringing market related products to the division to help Management run their businesses. You will be a key part of the Management team and make a direct contribution to the running and development of the businesses in Russia.

Key Tasks: All funding, cash management procedures, bank finance, forex, risk, long-term debt and capitalisation. You will need to address commercial problems such as the best way of funding exports from Russia; the establishment of counterparty facilities to develop a credit infrastructure that the GKO, Forex & Equity traders can trade on; what risk should be taken on cross-border trading deals & where to get the cheapest funding; how to best fund production facilities that need to import materials; whether to use debt or equity finance for new factories.

The Person: We are ideally looking for a fluent English speaking Russian, working for a bank in customer service/relations on a Forex Trading Desk, or for a bank Trade Finance Desk. Someone from Treasury within industry or commodity trading would also be of interest.

There is excellent scope for future career development in both Regional and Local opportunities or the chance to move across to Financial Markets Trading. There is a world-wide Treasury function to support you and there is no expat policy to block a Russian national taking a top job. Join the meritocracy. Ref: 0437/R

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Diamond House, 37-38 Hatton Garden, London EC1N 8FW Tel (44) 171 404 4086 Fax (44) 171 404 4083

APPOINTMENTS WANTED

EMERGING MARKETS

Enthusiastic sales & origination executive. Experienced in Eastern Europe, fluent Polish/English, looking to work with aggressive and lively Company. Phone: (0181) 568-5740

SENIOR INTERNATIONAL BANKER

Oxford educated. Impeccable credentials. Investment background available to advise/represent Bank/Financial Institution in the City of London.

Write to Box A3274, Financial Times,
One Southwark Bridge, London SE1 9HL

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Switzerland. 2 yrs. plus exp. international environment. MBA. Fluent English, some German helpful. Will evaluate acquisition candidates, advise management on portfolio management & resource allocation. Also divestitures, MBO and alliance projects. To: \$100,000. Resume to Recruiter 15445, Ventura Blvd. #165 Sherman Oaks, CA 91403.

Fax 818-981-6505 USA.

Tong Yang Securities (Europe) Ltd. OTC Derivatives Sales

Korea's leading derivatives house is seeking to expand its OTC derivatives marketing operation. We require an entrepreneurial person to market OTC derivative products primarily on Korean but also in other Asian Markets to institutional clients. With around two years experience of selling OTC derivatives to an established institutional client base, you will have a keen interest in emerging markets.

The successful candidate will be enthusiastic, self-motivated, and seeking to develop their career in Emerging Market Derivatives.

To apply please send C.V. with covering letter to Tong Yang Securities Europe, Phoenix House, 31-33 Phoenix Street, London EC2M 3DX

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For further information please call:

Toby Finden-Crofts on +44 0171 873 3456

Andrew Skarzynski on +44 0171 873 4054

INVESTMENT BANKING - ASSOCIATES OUTSTANDING PACKAGES

As a premier US Investment Banking and Securities Firm, our client offers the full range of investment and financing services. On their behalf we are currently seeking ambitious Associates for their Investment Banking Division.

A strong approach to teamwork within the institution will enable you to expand your knowledge of corporate finance and capital markets techniques. Deals are predominantly cross-border, with the division having a strong pan-European outlook. Clients include corporations, financial institutions and governments.

The Investment Banking Division is witnessing high levels of activity within the LT., Telecommunications and Media, Financial Services, and Retail Sectors, and applications from candidates with experience in these areas will be particularly welcome. You must be able to demonstrate academic success, to include a professional qualification (ACA, MBA, LLB), numeracy, excellent interpersonal skills and an international perspective.

Interested candidates should contact **Christopher Squire** or **Richard Kellner**. All applications will be treated in strict confidence.

Jonathan Wren & Co Ltd, Financial Recruitment Consultants, No.1 New Street, London, EC2M 4TP
Telephone 0171 623 1266 Facsimile 0171 626 5259.

JONATHAN WREN

b a n k i n g

P30129

International Finance Property/Real Estate Finance

Excellent Package

Our client, a major financial institution based in London, is seeking an experienced banker to work within a financing team making property and other related investments and loans in Central and Eastern Europe. You will be expected to make a significant contribution to the development and management of the team's portfolio through investment analysis, structuring, negotiation and management of property related transactions.

Probably in your early to mid 30s, you are a high calibre graduate with at least 5-7 years experience with a continental financial institution, including responsibility for negotiating and closing transactions of this type. You have developed strong analytical and credit skills and possess substantial asset-backed financing experience, preferably, but not necessarily, in property. Knowledge of debt and equity instruments would be a distinct advantage.

In personal terms you have strong communication and interpersonal skills and are an excellent team player. You are self-motivated, ambitious and equipped with first rate writing and presentation skills. Fluency in English is essential and a command of German would be advantageous. This challenging position offers the right career-minded individual a diverse opportunity to bring their diplomatic and financing skills to bear on business problems in complex political, economic and social environments. The position is based in London and carries a remuneration package in line with the importance of the role.

Please reply in confidence, enclosing a full curriculum vitae and quoting reference B1969, to:

Alexander Hughes Selection,
58 St James's Street, London SW1A 1LD;
or fax to: +44 171 491 8082.

ALEXANDER HUGHES
S E L E C T I O N

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CHIEF EXECUTIVE

OF THE COCOA ASSOCIATION
OF LONDON LIMITED

The Cocoa Association of London Limited is a physical commodity trade association which exists to promote and protect the interests of all those engaged in the raw cocoa bean and product trade. We are supported in our endeavours by the London Commodity Exchange (1986) Ltd., which provides administrative support, services and accommodation at its premises located at St Katherine Docks.

You will be responsible to the Association's Council for the effective management of the association, with particular emphasis on budgetary control. You will also oversee various sub-committees and involve yourself in the administration of arbitration and appeal services. As a significant part of this role involves liaison with Members - as well as associations, organisations and government departments worldwide - it is essential that you possess an extensive knowledge of the commodity business, gained over a period of some 15 years. Ideally you will have worked in cocoa, but we are also willing to consider applicants from a variety of other backgrounds, including futures or options.

You will act as our leader, motivator, ambassador and diplomat. You will therefore need excellent managerial, interpersonal and strategic skills. Computer literacy and proficiency in a second major European language would also be a very strong advantage.

To apply, please send a full CV, details of current remuneration and a concise letter explaining the relevance of your skills and experience. Your letter should be addressed to Jane Burt, Personnel Manager, London Commodity Exchange, 1st Commodity Quay, St Katherine Docks, London E1 9AX.

LCE
London Commodity Exchange

NEWTON

CLIENT SERVICES EXECUTIVE COMPETITIVE SALARY AND BENEFITS - CITY BASED

Newton is a privately owned and independent investment house with a record of steady growth and investment performance. The £9.9 billion of assets under management consist of institutional funds, private client assets, unit trusts and personal equity plans. The company places great emphasis on the development, maintenance and quality of service to all clients. We are seeking to appoint a client services executive for our institutional clients who will also have responsibility for portfolio analysis work and who will report directly to the Director of Client Services.

The ideal candidate is likely to be a qualified accountant or actuary working in a similar position within the investment management industry or with an adviser to pension fund trustees. The specific skills and experience we are seeking are:

- strong analytical skills
- the confidence to deal at the highest levels
- excellent communication and presentation skills
- proven organisational and administrative ability

If you are interested in this position please write, enclosing a full curriculum vitae and stating your current salary, to:

Colin D Campbell, Group Personnel Director, Newton Investment Management Limited,
71 Queen Victoria Street, London EC4V 4DR

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Toby Finden-Crofts on +44 0171 873 3456
Andrew Skarzynski on +44 0171 873 4054

Highly Rated European Bank

London

Our client is a highly prestigious and profitable European bank with an excellent reputation for strength, commitment and stability. The bank's credit rating enables it to build and maintain client relationships throughout the world by providing a full range of corporate banking and specialised financial services.

Due to its continuing success the bank now wishes to expand the corporate banking department by appointing two high calibre professionals both with highly developed credit and risk analysis skills. Candidates are likely to be aged 27-30 with at least 3 years experience in their respective areas. Both positions require a confident self-starter capable of working autonomously within a team environment. First class interpersonal, communication and presentation skills are also essential. The roles are as follows:

- Specialised Finance
• Possibly ACA qualified
• Strong analytical skills
• Experience of tax based products
• Knowledge of asset-based finance
• Good track record

- Credit Analyst
• Assessment of a wide range of UK and European corporate and financial institutions
• Financial analysis and cashflow forecasting
• Extensive liaison with marketing officers and significant client contact
• Formal credit training an advantage

These are both superb opportunities which offer strong career development potential. Interested applicants should contact Gordon McDougall on 0171 248 2999 or alternatively send a detailed CV to him at J.J. Executive Search, 35/37 Ludgate Hill, London EC4M 7JN (Fax: 0171 248 2888).

JJ Executive
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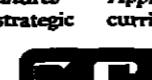
ACCOUNTANCY APPOINTMENTS

Group Finance Director

Central London

Our client is a diverse, privately held group with operations in the manufacturing, property investment and transportation sectors. The group has recently undergone a programme of portfolio rationalisation and restructuring, providing a greater focus upon its businesses with the greatest profit and growth potential. It is now poised for development from a current turnover base of £35million per annum.

There is an outstanding opportunity for a Group Finance Director to join the Board, to assume responsibility for the financial management of the group, reporting to the Chief Executive. Key features of the role include contribution to the group's strategic direction, improvement in the quality and efficiency of management information flow and strong working capital management.



Michael Page Finance

Specialist in Financial Recruitment
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Maidenhead Manchester Nottingham St Albans & Worldwide

to £55,000 + Car + Bens

Candidates, aged at least 30, will be graduate qualified accountants who have substantial board level exposure and who can demonstrate both experience of, and continuing commitment to business process and profit improvement. Experience of group reporting environments is essential, and tax planning, balance sheet control and MIS development are core technical competencies. Personal attributes will include strong intellect, a high degree of motivation and all-round commercial vigour.

Applicants should forward a comprehensive curriculum vitae, quoting reference 269789 to
Jon Boyle ACA, Executive Division,
Michael Page Finance, Page House,
39-41 Parker Street, London WC2B 5LH.

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CORPORATE FINANCE EXECUTIVE

£35,000 + Exc Bonus

One of the world's largest banks based in London with a highly prestigious UK and overseas client portfolio wish to appoint executives to the Corporate Finance team. Due to the volume of international transactions, they require an additional team member to maintain the quality of business and sustain the success. Working with a highly professional and well regarded team, you will provide invaluable assistance across a wide industry sector spread in the provision of highly complex financial models to support transactions. Candidates will be highly numerate, possessing a high class degree in a mathematically based subject. Previous experience will include the creation of financial models and spreadsheet analysis ideally gained within project finance. Exposure to a similar field will equally be considered. A second European language would be preferred. Some interpersonal, analytical and team playing skills are essential.

As specialists in the Project and Corporate Finance areas we are interested in hearing from candidates at all levels for a variety of additional assignments.

For further information please contact David Goodrich or Julian Denby
PRIME executive
APPOINTMENTS

Private Client UK Fund Manager

Opportunity for equity

A privately owned investment management company which has seen rapid growth with the successful launch of a number of institutional funds investing in North America, Central Europe and India, is looking to build its private client investment management business. The company provides traditional portfolio management for private clients and, in addition to international funds, it has expertise in UK and European equities and international bonds.

The successful candidate will take responsibility for UK investment portfolios, including the existing in-house PEP, and will be exposed to attract additional clients to the firm. The position would suit an experienced private client fund manager attracted by the opportunity of joining an entrepreneurial and growing fund business in which he/she can make a significant contribution to its future success. A good investment track record, a solid base of private clients and an ability to work in a team environment are essential characteristics for this position.

There is an opportunity to become a shareholder in the business.

To apply, please send your CV to: Mike Ashby, TCS Advertising,
35 Carver Road, London W2 4QE. Quoting reference FT/CI.

TCS
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RECRUITMENT
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FOR THE FINANCIAL
TIMES

Excellent Package

Our client, a subsidiary of an international group based in Continental Europe, is a leading supplier of process equipment and engineering solutions to major clients in both private and public sectors. They employ some 170 people and generate an annual turnover in excess of £30 million.

The company seeks to appoint a commercially oriented Finance Director, at Board level, its next phase of growth. The role will also take responsibility for the commercial, legal, and administrative functions.

Probably in your mid to late 30s, you will be a graduate qualified accountant or an MBA, with a strong background in corporate financial management, experience of capital goods and contracts, and proven ability as a manager of people and business issues. A willingness to take on full financial management responsibility and help drive the business through its next phase of growth. The role will also take responsibility for the commercial, legal, and administrative functions.

Please reply in confidence, enclosing a full CV and quoting reference B1976, to:

Alexander Hughes Selection, 58 St James's Street, London SW1A 1LD.



ALEXANDER HUGHES
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A Company Member of the CPM Search International Network

العمل من المنزل

Group Financial Controller

Central London

To £55,000 + car + benefits

- Our client is a property investment and development group operating in both the UK and Continental Europe with net assets in excess of £200 million. With a clear acquisition driven business strategy it is poised for the next stage of growth. It now seeks to appoint a dynamic, commercially aware Financial Controller with a reputation for delivering quality service within a results-driven environment.

- Reporting to the Deputy Chief Executive, you will be responsible for the Group finance function covering management accounting, budgeting, forecasting, taxation, and the preparation of the published accounts. In addition you will be charged with leading and enhancing the accounting team in line with the organisation's development plans.

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ARTS

Out of tune in Prague

As the row over the resignation of Gerd Albrecht from the Czech Philharmonic continues, Andrew Clark traces the crisis back to the velvet revolution and looks to the future

The only surprise in Gerd Albrecht's resignation as music director of the Czech Philharmonic is that he was allowed to choose his moment of departure - instead of being booted out months ago. Although his limitations as a conductor were becoming increasingly obvious, he was also accused of arrogance and insensitivity.

As a German occupying one of the highest positions in Czech public life, Albrecht, 60, needed to show extraordinary tact and diplomacy. Here was a country which had been brutalised by Germans in the war, where Sudeten German property claims are a cause of continuing bitterness. And here was an orchestra representing the Czech soul, a source of immense national pride, now presided over by a German.

Instead of using his position to promote reconciliation, Albrecht fanned the flames of nationalist resentment. He criticised President Václav Havel and accused prominent Czech musicians of trying to undermine him.

Whenever he was accused of personal and artistic deficiencies, he projected himself as the persecuted German.

"It was not a question of Albrecht being a foreigner," says Zuzana Ruzickova, who chaired the Czech Philharmonic's recently dissolved advisory committee. "There are many German artists, like Wolfgang Sawallisch and Helmuth Rilling, who are very popular here. Albrecht insisted on politicising his problems. No worse people feel resentful."

By the end of last year, the Albrecht saga had become a soap opera on which every Czech - whatever his or her understanding of music - had an opinion. Alarmed by the slide in the Czech

Philharmonic's international reputation, the culture minister, Pavel Tigrid, changed its constitution, trimming the music director's authority and transferring executive power to a Czech manager. It was a humiliating put-down for Albrecht, who had little option but to resign.

In media interviews over the past week, Albrecht has tried to absolve himself of responsibility for the crisis. He accused President Havel's adviser, Ivan Medek, of "constantly working against me in an evil way". He also launched a bitter personal attack on two senior Czech conductors, Jiri Belohlavek and Libor Pesek, and the director of the Prague Spring festival, Oleg Belohlavek, the incumbent, was

depicted in favour of Albrecht, a Hamburg-based conductor whom the players saw as their passport to fortune. Rejecting advice that Albrecht did not fit its international image, the orchestra put its pocket first and gave him a five-year contract with sweeping executive powers.

The Czech Philharmonic now finds itself celebrating its centenary without a chief conductor, wracked by internal division and in the throes of the biggest public relations disaster in its history. Although much of the blame can be pinned on Albrecht, there were other forces at work. The seeds of the crisis can be traced to those heady months after Prague's velvet revolution, when democracy ran amok and the lure of capitalism was at its strongest. During a Japanese tour in 1991, the orchestra held its first free vote for the post of music director. Belohlavek, the incumbent, was

deposed in favour of Albrecht, a Hamburg-based conductor whom the players saw as their passport to fortune. Rejecting advice that

Albrecht did not fit its international image, the orchestra put its pocket first and gave him a five-year contract with sweeping executive powers.

The consequences of its choice began to dawn shortly after Albrecht took up the post in 1993. Rather than signing up with Deutsche Grammophon, the orchestra found itself recording for minor labels. Tour promoters in the key US and UK markets were not interested in Albrecht - and Albrecht refused to let the

orchestra tour without him. He even turned down an invitation to play at the Vatican.

The orchestra also found itself passed over for prestigious engagements at home, such as the opening of this year's Prague Spring in May. Instead of offering the dates to the Czech Philharmonic, the festival invited Roger Norrington's London Classical Players to give the first historically-aware performances of Smetana's *My Country*. Albrecht retaliated by arranging for the Czech Philharmonic to perform the work on the eve of the festival, in the hall where Norrington wanted to rehearse.

The Czech government must also accept some of the blame. Instead

of putting the orchestra on an independent footing, with a western-style board of directors and management of proven experience, the culture ministry meddled to a degree even its Communist predecessors would not have done. Since last July the orchestra's manager has been a ministry official on temporary assignment. Its new constitution envisages an artistic council of 17 - hardly conducive to strong executive control.

Albrecht's resignation leaves as many problems as it solves. The immediate task is to find a new music director. The natural candidate would be Belohlavek, but he is heavily committed elsewhere, and is unlikely to accept in the present circumstances. Pešek has ruled himself out, saying "I would like to have another foreigner to show that the Albrecht problem had more to do with personality than nationality". The favourite is Sir Charles Mackerras: he studied under Václav Talich, he loves Prague, speaks Czech and knows the orchestra. He would probably consider it an honour.

Ballet/Clement Crisp

Dances with death

For all the patent sin-curity of his feelings, Matthew Hart's new ballet on the theme of AIDS is ill-judged.

Hart, at the age of 24, has grown up in a world haunted by the dreadful toll of the disease, and his view of sexual relations is inevitably affected by this fact. Yet his *Dances with Death*, given its first performance on Tuesday night, is more clinical in its approach than psychological, as a white-clad corps de ballet of healthy cells is infected by a red and deadly virus (Darcey Bussell in a thankless and predictable role), and contagion passed from one man (Adam Cooper) to another (Jonathan Cope) and from him to a girl (Belinda Hatley).

The choreographic action is an all-too-innocent illustration of how AIDS is communicated rather than a revelation of its tragic effects. There are anguished moments as each of the central trio rages against fate, but the sum effect is of a medical warning rather than choreographic (and hence poetically heightened) observation about the fact of this scourge in our world.

Hart's score is no help to him. He has chosen Britten's tense violin concerto (splendidly played by Vasko Vassilev), and if it is music whose atmosphere is as dark as Hart's theory requires, it rarely offers that rhythmic support so needed for dancing. Its length also outpaces Hart's ideas: I sensed action arbitrarily made to fill out the music.

That Hart is gifted and can make dances is not in doubt. At the moment he needs guidance and a chance to learn his craft without plunging into the deep end. There are bold if over-elaborate designs of white panels by late McNicholl, and a moving performance by Belinda Hatley as the woman victim.

The programme also brought the first performance of a duet by Ashley Page for Irik Mukhamedov and Viviana Durante. Using parts of three of Liszt's Hungarian rhapsodies, spatchcocked together... Now languorous, now wild... is an adagio act of stunning

unsuitability. Mukhamedov is dressed as Baron Hard-up and wears trousers made for him by an enemy.

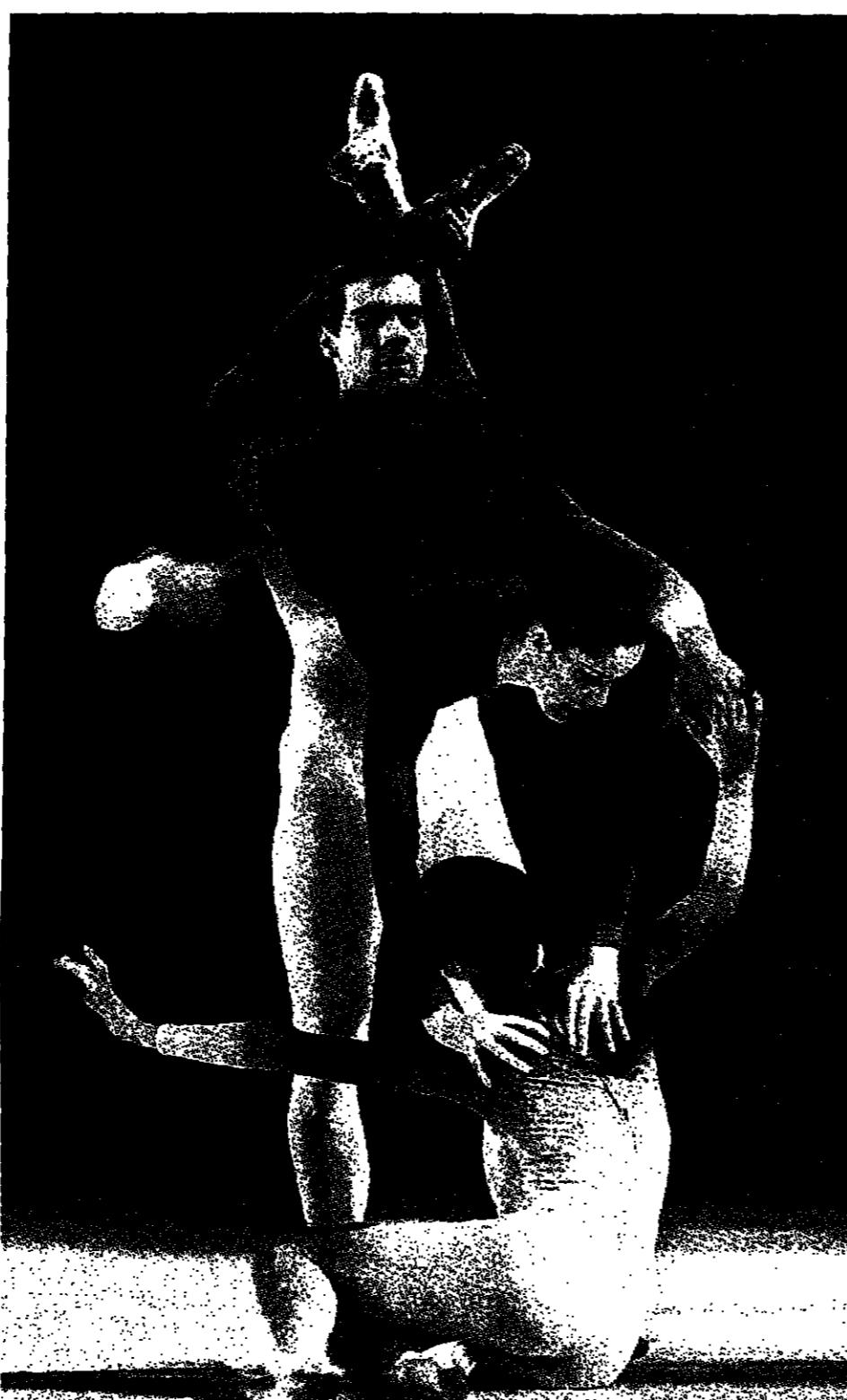
Viviana Durante is trapped in a short brown lace number with a head-dress like a suicidal meringue, all malignly conceived to make her look like a teenage hooker.

These gams are designed by Antony McDonald who illuminates an otherwise dark stage with a piece of red scenery poking from an up-stage wing. The Opera House programme, for arcane reasons, offers pictures of Liszt and Lola Montez. It would have done better to use photographs of Dawn French and Jennifer Saunders. Anthony Twiner plays the Liszt medley with good grace while Mukhamedov rampages and tugs at an oddly roguish Durante.

The evening began with *Rhapsody* - which were better re-named *Flash-dance* - and ended with a revival of *The Invitation*. Created in 1980, this was Kenneth MacMillan's first mature statement about the power of dance to explore psychological states. Considered "shocking", it studied the sexual fates of a boy and girl: the boy is seduced by an older woman; her husband rapes the girl. I feared that its return to the repertory might reveal longues. It is good to report that the staging, supervised by Lynn Seymour, who was the original Girl, shows the ballet as good as ever.

Nicholas Georgiadis' designs still glow, and against them the drama moves with grand inevitability. Barry Wordsworth deserves every praise for maintaining the Matyas Seiber score's tensions at dangerous moments in the dance scene; the cock-fight - when the action might falter. The roles of the husband and wife are superbly done by Mukhamedov and Genesia Rosato (who has been coached by Aoya Linden, a memorably beautiful interpreter).

The Boy and Girl have rather more problems. Stuart Cassidy is too mature and too tall (a crucial pose when the Boy lays his head on the Girl's



Adam Cooper, Darcey Bussell and Belinda Hatley in Matthew Hart's new work

- and later the Woman's breast loses its force as he has to bend to her) to convey the youthful charm and urgency that marked Christopher Gable's original. Leanne Benjamin is too bold, pushing at the boundaries of the drama. Seymour's genius here lies in her ability to him rather than state, notably at the ballet's end when the Girl's walk must suggest a frozen female future.

But it is an excellent and heart-touching revival of a major work.

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OPERA
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● Die Fledermaus: by J. Strauss. Conducted by Yakov Kreizberg and performed by the Komische Oper; 7pm; Feb 12.

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● La Calisto: by Cavalli. Conducted by René Jacobs and performed by the Théâtre Royal de la Monnaie and the Concerto Vocale; 6.30pm; Feb 11, 13 (7pm), 15

■ HELSINKI

EXHIBITION

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● Joy and Fury. From Baroque to Symbolism: exhibition of German and Austrian paintings from the 17th to the 19th century; from Feb 15 to May 22

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CONCERT

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● Amanda Roocroft: accompanied by pianist Malcolm Martineau. The soprano performs works by Haydn, Strauss, Falda and Britten; 7.30pm; Feb 13.

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● Sir John Everett Millais and the Royal Academy: this exhibition marks the centenary of the death of Millais and draws on works in the Royal Academy's collection, as well as work from the Millais family; from Feb 13 to Mar 11

OPERA

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● Aida: by Verdi. Conducted by Jan Latham-Koenig and performed by The Royal Opera. Soloists include Julia Varady, Markella Hatzianou, Sidwell Hartmann and Sidone Winter; 7.30pm; Feb 13, 18

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CONCERT

L'Opéra de Paris Bastille Tel: 33-1-44 73 13 99

● Ballet de l'Opéra National de Paris: perform three choreographies by Balanchine to music by Tchaikovsky: Sérénade, Pas de deux, and Allegro Brillante; 7.30pm; Feb 13, 15, 16

■ ROTTERDAM

EXHIBITION

Kunsthal Tel: 31-10-4400301

● Han van Meegeren (1888-1947)

Schubert, R. Schumann and R. Strauss; 8pm; Feb 12

■ NEW YORK

CONCERT

Alice Tully Hall Tel: 1-212-875-5050

● Winterreise: by Schubert. Performed by baritone Wolfgang Holzmair, accompanied by pianist Ulrich Küller; 8pm; Feb 13

OPERA

Metropolitan Opera House Tel: 1-212-362-5000

● Madama Butterfly: by Puccini. Conducted by Julius Rudel and performed by the Metropolitan Opera. Soloists include Diana Soviero, Wendy White, Franco Farina and Juan Pons; 8pm; Feb 12, 15

■ PARIS

CONCERT

Salle Pleyel Tel: 33-1 45 61 53 00

● Orchestre Symphonique Français with conductor Chi-chi Chen, pianist Priscilla Benoit and violinist Hagai Shaham: perform works by Saint-Saëns, Mendelssohn, Conde and Mozart; 8.30pm; Feb 12

DANCE

L'Opéra de Paris Bastille Tel: 33-1 44 73 13 99

● Ballet de l'Opéra National de

Paris: perform three choreographies by Balanchine to music by

Tchaikovsky: Sérénade, Pas de deux, and Allegro Brillante; 7.30pm; Feb 13, 15, 16

■ ROTTERDAM

EXHIBITION

Kunsthal Tel: 31-10-4400301

● Han van Meegeren (1888-1947)

Van (mis)kend kunstenaar tot meestervervaler: exhibition of work by this Dutch artist and renowned forger of Vermeers and De Hooghs; from Feb 10 to Jun 2

■ STUTTGART

OPERA

Staatsoper Stuttgart Tel: 49-71-20320

● Così fan tutte: by Mozart. Conducted by Alan Hecker and performed by the Oper Stuttgart; 7pm; Feb 11, 15

■ VIENNA

OPERA

Wiener Staatsoper Tel: 43-1-51 444260

● Der Rosenkavalier: by R. Strauss. Conducted by Friedrich Pleyer and performed by the Wiener Staatsoper. Soloists include Julia Faulkner and Julianne Banse; 8pm; Feb 11

COMMENT & ANALYSIS



Philip Stephens

No call for radicalism

Both main parties are seeking to dispel concerns about the future of the welfare state ahead of the general election

Crisis, what crisis? A demographic timebomb, an explosion in benefit payments, the welfare state blasted into bankruptcy. Forget it. That was yesterday's story. The politicians have awoke from their nightmare. It turns out that the detonators were duds. Britain can afford a civilised society after all.

Do not take my word for it. Listen to Peter Lilley, the secretary of state for social security. Few will need reminding that Mr Lilley is seriously of the political right. You would be hard put to find in John Major's cabinet a more instinctive enemy of big government and the dependency culture. This is the minister so anxious to curb public spending that he would rob the nation of its self-respect by denying a few pounds a week in benefit to penniless seekers of political asylum.

This week Mr Lilley delivered the inaugural lecture at Politeia, a new rightwing think-tank. I suspect that I was not alone in the audience in anticipating a radical vision of small government and self-reliant individualism. A day earlier Kenneth Clarke, the cabinet's lone leftist, had insisted that a One Nation welfare state was perfectly affordable and here to stay for as long as he held the purse strings. Mr Lilley, who is about as far from the chancellor in ideological outlook as Tony Blair is from Arthur Scargill, would surely give another side to the story.

In fact, he spoke intelligently and informatively. Mr Lilley is a confident master of his brief. But he sounded well, almost complacent. The central political issue confronting every developed country was indeed the need to curb welfare spending, he confirmed. And the key to that dilemma was provision for the elderly, which in Britain accounts for about 40 per cent of the £90bn a year social security budget. But if other governments (especially those on the European conti-

nent) were still waiting for the explosion, Mr Major's administration had defused the bomb.

Private provision had raised the total value of funded pension schemes to a massive £200bn, and the increase in 1995 alone had been nearly £100bn. In other words, citizens in Britain had already salted away more for their old age than those in all the other European Union countries combined. What's more, Mr Lilley had been shrewd enough to equalise the pension age at 65 rather than 60, saving countless billions of pounds for future generations of taxpayers. And, as luck would have it, the demographic slope towards an ageing population was shallower in Britain than elsewhere.

Mr Lilley came well armed with statistics to sustain this thesis. The Organisation for Economic Co-operation and Development, for example, had published long-range forecasts for the national debt of every major economy on the basis of present pension provision and tax rates. It concluded that the national debt in France and Germany would double by 2030. In Japan, the level of government indebtedness would soar to three times the national income. By contrast, on present trends, Britain's debt would vanish and the government would begin to accumulate assets.

Citizens in Britain have already salted away more for their old age than those in all the other European Union countries combined

The government is not

alone in seeking to dispel needless alarmism about the future. The opposition also understands that to suggest before the election that the welfare state is an institution in crisis is to threaten unpopular spending cuts after the votes have been counted.

A year or two ago, the talk in the Labour party was of root-and-branch reform of the present system. More recently there has been much speculation that the party's curious flirtation with Singapore (I simply cannot understand Mr Blair's friendship with that great ally of democracy Lee Kuan Yew) might take Labour along the path to a system based on compulsory saving.

But as polling day looms, the ambitions are being scaled back. Gordon Brown, the shadow chancellor, is cautious about any proposals which might upset the voters. Chris Smith, the social security spokesman, has rejected a move to a Singapore-style savings scheme. The mood now is for incrementalism.

There is a serious danger in all this. To say that the social security budget no longer risks bankrupting the state is not to agree that the present structure is desirable or sustainable. A large proportion, perhaps two-thirds, of benefits spending represents "churning", smoothing out fluctuations in the recipient's income over their lifetime. The remainder marks a redistribution of resources to the poor.

But unemployment, low pay, poor educational attainment and a myriad of tax and benefit traps leave this second group of recipients ever more isolated. They suffer most from Mr Lilley's reforms, yet their income is so low that the notion of private provision is a cruel deception. Tinkering with the present system will not offer this ever more permanent underclass an escape route from the vicious circle of low incomes and state dependency. The welfare state is not in crisis, but there is a crisis within it.

As Mr Clarke put it in his lecture at the London School of Economics, "people need to be reassured more than ever before that, through thick and thin, their health will be looked after, their children educated and a safety net provided for their old age and periods of involuntary unemployment". Tony Blair, might use identical words.

The government is not

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LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 873 5938 (please add 'letter' to 'fax'). e-mail: letters.editor@ft.com Translation may be available for letters written in the main international languages.

Drawbacks of a gold system

From Mr David A. Brown.

Sir, In "Bring back gold" (February 5), Michael Prowse suggests scrapping central banks, fully privatising the money supply, and guaranteeing the stability of the new regime through a requirement that privately issued banknotes be backed with gold (or other appropriate commodity). Mr Prowse's idea, like the flat tax rate, seems attractive at first sight. But consider the context in which it would proceed.

Communications technology,

regulatory policy, and "free market" forces have uniquely

combined to produce a globally

wired financial system that is

driven as much by

expectations as by underlying

economic fundamentals. The

dynamics of speed, scope and

competition consistently

favour the short over the

long-term view.

Unsurprisingly, some of the

toughest policy challenges now

derive from an inherent and

unresolved tension between the

abstract demands of

electronically mobile capital

and tangible political, social and

economic realities (witness Europe's present currency

debate).

It is fine and good to try and

buttress a currency with

substance. But in an

environment where sound

macroeconomic policy often

fails to stabilise sovereign

currency, why should one

explore gold effectively to

insulate private

consortium-backed cash?

Whatever the regime the

essential distributional and

disciplinary choices remain.

One should be alert to the

motivations and relative

levels of those who propose to

make choices on one's

behalf.

David A. Brown.

Ketzersgracht 312,

1016 EX Amsterdam,

The Netherlands

Just a clichéd view of Austria

From Frank Zeller.

Sir, Giles MacDonogh, in his review of Gordon Brook-Shepherd's book *The Austrians ("Ally of the Third Reich")*, February 3, chides the author for forgiving the Austrians "a few of their faults". This apparently is not something Mr MacDonogh wants to be said about himself. Indeed, he spares no effort to explain why Austria is "bad news" for him. Yet, where Gordon Brook-Shepherd presents history, Giles MacDonogh strings up a line of clichés and myths without much regard to historical context.

The assertion that "racism is a powerful force in Austrian politics" is simplistic and neglects the fact that Austria received in Britain as a new member of the European Union only last year - directed to an "ally of the Third Reich". There must be more to Austria than that.

Frank Zeller,

first secretary,
press and information,
Austrian Embassy,
18 Belgrave Mews West,
London SW1X 8HU

Indisputably the Allies' decision for political reasons to make Austria Naziism's first "victim" delayed the process of "Vergangenheitsbewältigung" in Austria. Yet, Austrian victims of National Socialism were being compensated - increasingly over the last decades and the fund Mr MacDonogh mentions has made awards also in this country.

Finally, I find it difficult to believe that the warm welcome Austria received in Britain as a new member of the European Union last year was directed to an "ally of the Third Reich". There must be more to Austria than that.

Christopher Fordham,
16 Lexington Road, Villas,
London W11 1HS, UK

Folly of a megastate a considered view

From Mr C.H.C. Fordham.

Sir, Ian Davidson is right in saying that Helmut Kohl is well placed to drive European events his way ("Beyond the cattails", February 7). But British reaction to Kohl's speech is not irrational. It stems from the view held by the majority of Britons who

have considered the issues

carefully that it would be folly to build a European megastate on Kohl's designs. Where Britons go wrong is not in pointing out the slippiness of Kohl's thinking, but in only

denying among themselves.

The debate needs to carried more forcefully than now to

the people of all 15 members of the European Union. In this way we will live up to William Seward's claim that "England saved herself by her exertions and Europe by her example".

Christopher Fordham,
16 Lexington Road, Villas,
London W11 1HS, UK

Misery that is inflicted by late payers

From Mr James Robson.

Sir, As the managing director of a small company (20-plus employees) established more than 60 years I am absolutely delighted by UK deputy prime minister Michael Heseltine's statement on delaying payments ("Heseltine fuels row over late payments", February 5).

I wonder how many honest business people suffered untold misery through his actions. My family have been life-long Conservatives but if men of Heseltine's ilk are to be our

leaders I personally will back John Prescott, Labour's deputy leader, who appears to live in the real world.

James Robson,

managing director,

Robsons,
Walsingham in Wairdale,
County Durham, UK

J.B. Shea.
Sir, Is late payment the responsibility of the customer or the supplier?

I know it is fashionable to blame large companies for

deliberately withholding payment from suppliers.

However, during the course of my career I have noticed some companies, with sensible credit control procedures, have little trouble getting paid, while others regularly run their businesses with three, four or even five months' sales outstanding as debtors.

J.B. Shea.
Shea & Co.,
chartered accountants,
Regent House, 291 Kirkdale,
Sydenham, London, UK

Europa · Erik Hoffmeyer

Bystanders at the infighting

The real debate on monetary union is about the relative power of France and Germany

Most observers begin an analysis of the European Union by looking at its historical evolution; they note how co-operation has gradually become more intimate and is leading to the establishment of an economic and monetary union - Emu.

I prefer to start by noting that the two driving forces behind the development of Europe over the past 30 or 40 years, France and Germany, find themselves in a situation in which their peoples are profoundly dissatisfied with this development.

In France, economic and monetary union is under attack because the government needs to tighten fiscal policy - so France can qualify to participate in Emu in 1999 - and has found that an appropriate place to make a start is the country's dated welfare legislation.

In Germany, more than two-thirds of the people are opposed to Emu, and up to 70 per cent think that switching to a common currency from the D-Mark will diminish the value of their money.

How is it that the governments of the two leading countries of Europe have got their populations against them? The concern is evident in Germany, and the anger persists in France, even after the government backed down on some welfare reforms to end the disruptive public-sector strikes at the end of last year.

One reason for the differences between the governments and their citizens is the unreal nature of the public discussions on Emu. These are consistently couched in economic terms when the real debate is about the relative power of the two nations.

The Germans resent others talking about the power which Germany has acquired. But irrespective of the incessant declarations by the country's politicians that power in Europe is not their aim, it is beyond question that the strength which the German economy has gained over

resentment is too strong to be ignored. The result is that Germany's attitude is becoming more and more cautious - and its demands on other countries tougher - as it seeks to defend domestic opposition to Emu.

In the beginning, for example, the Maastricht treaty conditions on inflation, interest rate levels, exchange-rate policy and public indebtedness were considered rather loose targets, but they are now taken in Germany as unconditional targets which have to be interpreted strictly.

Then there is the request by Theo Waigel, the German finance minister, for a stability pact for Europe that would oblige Emu member states to cut their annual budget deficits to 1 per cent of gross domestic product in times of normal growth.

He has also raised the idea of expelling countries from Emu if they cease to fulfil the fiscal targets. The Germans interpret the treaty: the other countries all accept with military obedience.

In France, meanwhile, the politicians are becoming more and more eager to establish economic and monetary union before it is too late. The consequent pressures on French economic policy are almost impossible for the French to bear.

The politicians in the two countries have indeed got problems because they have not paid enough attention to the ordinary citizen's understanding - or lack of understanding - of the necessity of an economic and monetary union.

The political consequences may be that the ever sharper German demands - and Germany has taken on itself an exclusive right to interpretation of the Maastricht treaty - will be seen as an expression of German arrogance.

At the same time, France will be forced to realise that its power relative to Germany is no more than it was 100 years and more ago.

In this case, the Paris-Bonn axis will begin to break down, with incalculable consequences. It is remarkable that thoughts of this kind are being expressed not only by academics but recently also by people such as Helmut Schmidt, the former German chancellor and Jacques Delors, the architect of the Maastricht treaty.

The author was governor of the Danish central bank from 1985 to 1995.

County Durham welcomes

TRW Automotive
Occupant Restraint Systems

TRW's announcement that it is to construct its European airbag inflator and assembly plant on a 15-acre greenfield site at Peterlee, County Durham is the latest in a long line of investment success in County Durham and the North East of England.

TRW's investment follows recent projects announced by Fujitsu, Hutchinson Orange PCS, Neyr Plastiques and Dong Jin, totalling over £860 million and creating 1300 jobs in the county.

If you need a first-class site or facility for your UK or European business operations, call Phil Eadon today or fax him for further information on why County Durham is the ideal location for your investment. County Durham Development Company, County Hall, Durham DH1 5UT, England. Tel: +44 191 383 2000. Fax +44 191 386 2974.

County Durham.
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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700
Friday February 9 1996

Israel's chance for peace

Mr Shimon Peres has apparently decided to opt for early elections in Israel in May, rather than wait until the end of October, when they were due. That would seem a sensible rather than a cynical move. It means that the peace negotiations which have been started with Syria - the most important place in the Middle East - will still be put in place - will not be held hostage to the unpredictable divisions of Israeli domestic politics.

Mr Peres was torn in his decision between hoping for a Syrian peace deal in the course of the coming months, to help his re-election chances later in the year, and fearing that Syria would use the October deadline to force him into excessive concessions. But he has always insisted that peace must come first. On that he is surely right.

Of course it is possible that he will lose the elections in May, in spite of the fact that he appears to have a big lead in the opinion polls over his principal rival, Mr Benjamin Netanyahu of the Likud party. He owes that lead very largely to the wave of sympathy and horror which swept Israel at the assassination of his predecessor, Yitzhak Rabin, last November. Another terrorist atrocity shortly before the elections could transform the situation. Israelis are deeply divided about the wisdom of the peace process. Until Rabin's death they seemed inclined to abandon the effort, opting instead for embattled security.

Angola in jeopardy

For the second time in four years, Angola's embittered leaders are in danger of squandering the country's chance of peace, and reviving a conflict which has already cost hundreds of thousands of lives.

That would be tragic enough. Yet more than the future of Angola is at stake. Unless the UN-monitored peace process stays on track, the vision of a stable and democratic southern Africa will be no more than a mirage.

For this reason above all, Angola's plight should attract the urgent attention of the region's leaders, notably President Robert Mugabe of Zimbabwe and President Nelson Mandela of South Africa. They face a formidable task. Neither Angola's President Edmundo dos Santos nor his long-standing rival, Unita leader Jonas Savimbi, are without blame for the current crisis, though Mr Savimbi has most to answer for. It was his refusal to accept defeat at the ballot box by Mr dos Santos that led to the collapse of the first agreement, eventually salvaged under pressure from the international community.

Now the second attempt is in jeopardy. The ruling MPLA still seems to believe that it can win the war. It does not trust Mr Savimbi, and not without justification. He has failed to deliver his promise that 16,500 of his men would report to assembly areas by yesterday, prior to demobilisation.

Given the record of past failure and seemingly implacable enmity,

it is hardly surprising that UN members yesterday made clear their irritation and impatience by extending the mandate of the monitoring force by only three months, rather than the six months sought by the secretary general Boutros Boutros Ghali.

Yet given the complexity of the task, and the consequences of failure, southern African leaders should be urging the world body to stay the course. Indeed, there is a case for providing additional resources to the monitors. Funds will not be forthcoming from the cash-strapped UN, and nor should they be. Angola has the means - notably income from the 650,000 barrels of oil a day which currently fuel the ruling party's war effort. If both sides are serious about peace, they should be prepared to help pay for the process.

At the same time, the region's leaders should call on the Security Council to impose an embargo on arms supplies to both sides. Although military supplies to UNITA are already banned under a UN resolution, those to the Angolan government are not.

Blessed not only with oil, but with diamonds and a potentially flourishing agricultural sector, Angola is one of the few countries in Africa with the prospect of prosperity if it can only have peace. That is why it is worth both sides being prepared to pay for peace. The time has come for Messrs Mandela and Mugabe to hammer home that message.

Active defence

According to Kant, whoever wills the ends wills the means. This is not, apparently, a point of view shared by the British Ministry of Defence, at least when it comes to its handling of the defence industry. In reply to a Commons report on the future of the industry in Britain, the MoD acknowledges that rationalisation of the industry across Europe is both necessary and desirable. What the MoD then refuses to accept is that the means to that end inevitably requires action on its own part.

That there is a need for restructuring of the global defence industry is in little doubt. Within Europe the signs of an overcrowded and inefficient market are everywhere. The duplication of effort by countries, both in military research and manufacturing, is manifest. An alarming proportion of the defence industry's costs are fixed overheads, rather than in the variable costs of production.

Despite the evident need for action, the British MoD says that while it listens with a sympathetic ear to industrial problems, it is for companies and companies alone to determine the future shape of the industry. This is an unrealistic position to adopt as the sole buyer of an industry's products, in an area so closely bound to politics.

Even if the General Electric Company said tomorrow that it wished to merge its Marconi defence business with Thomson SF of France, or British Aerospace were to announce its

COMMENT & ANALYSIS
TV contestants on their marks

Raymond Snoddy on the frenzy in the UK media industry that could follow yesterday's £3bn merger

Lord Stevens and Lord Hollick did not have all the time in the world to discuss the £3bn merger of their media groups announced yesterday.

Lord Stevens - chairman of United News and Media, publishers of the Daily Express - and Lord Hollick - managing director of MAI, the broadcasting and media services group that controls two Independent Television licences - were aware that the clock was ticking as they held a series of increasingly intense meetings. They were held first in each other's offices and then at a neutral, anonymous address.

Although both sides yesterday denied any defensive motives behind the merger, and emphasised the positive opportunities it offered for growth in international media markets, each group faced a potential problem.

Time was shortest for MAI. A new broadcasting bill had already begun its course through the UK parliament - a bill that will cast aside the present rule preventing any company owning more than two of the 14 regional ITV commercial broadcasting licences. The new limit will be set at 15 per cent of total viewing, a generous level intended to increase consolidation in ITV. It could allow large players such as Carlton Communications to make a run at MAI and its attractive English television licences - Anglia Television and Meridian Broadcasting.

Although no predator had emerged MAI could have found itself under threat by the summer. United's problem was less pressing but none the less real. How could United, a company with no presence in the electronic media - apart from information on digital databases - join the fast growing multimedia business? Lord Stevens was keen, but the 1990 Broadcasting Act prevents newspapers groups owning more than 20 per cent of a television company; television assets, furthermore, are expensive.

The coming together of the two peers and their two groups to form an integrated media group solves potential problems for both parties. One of the remarkable things about the new company - so far unnamed, although United Media will do for now - is how complementary the businesses are. There is virtually no overlap between United's national and regional newspapers, advertising publications, business magazines and exhibitions and MAI's broadcasting, clin-

emas, market research, and broking and financial information businesses.

In some areas there will be clear opportunities for cross-promotion. The newspapers of United Media will be able to promote the television programmes and the new cable and satellite channels the old MAI was planning to launch.

But the principal argument put forward by Lord Hollick - and it was mainly Lord Hollick who did the talking yesterday - concentrated on improving margins in existing businesses, enjoying economies of scale and having enough resources to invest immediately to take advantage of *fast-moving markets*.

Savings worth at least 10 per cent of the combined operating profits of £28.8m are promised.

"I think the big opportunity is to develop businesses in a number of key markets," said Lord Hollick.

It is equally clear that there will be, over time, a process of choosing which companies will be leaders in their markets and disposing of the rest. If, for instance, the present vigorous attempt to reverse the decline in circulation at the Daily and Sunday Express were to fail after two or three years then the titles could indeed be for sale.

The question the rest of the media world will be asking today is whether any other media groups will be able to find their way through the present regulatory thicket to put together a newspaper and television grouping before the current broadcasting bill becomes law, probably in July.

To stay on the right side of the existing law, United and MAI are using the "deadlocked company" device. The control of Express Newspapers will be re-organised and all the shares transferred to two new subsidiaries. UBS, the securities group, will technically control 50 per cent of the subsidiaries, but will take only a fraction of the economic benefits. The aim is that no-one should be seen to be controlling Express Newspapers as far as the current Broadcasting Act is concerned.

The Independent Television Commission said yesterday that it appeared that the device met the legal requirements of the existing Act; the loophole is being closed in the current broadcasting bill by giving the ITC the discretion to decide where control actually lies.

The ITC also said yesterday it saw no difference in principle between depositing Express Newspapers in a deadlocked company



A lord to the left, a lord to the right

and doing the same for an ITV licence. This means that in theory the floodgates are now open for those who want to pounce on ITV companies such as Yorkshire-Tyne Tees, HTV or Scottish Television.

Two obstacles have to be removed, however, before ITV can turn into the Wild West. Another clause of the 1990 Act says that after two licences are held an ITV company can hold only an additional 20 per cent in a further licence. As "deadlocked" companies require the holding of exactly 50 per cent by each party, some further corporate engineering may be required. Uncertainty also remains about exactly how much of ITV a single company will be allowed to own in terms of advertising revenue by the Office of Fair Trading.

The unresolved ambiguity is unlikely to stop a frenzy of excitement. Associated Newspapers, publishers of the Daily Mail, which has long expressed a desire to get into television, may now decide to use the United/MAI version of the deadlocked company device.

And will Mr Michael Green, chairman of Carlton, be prepared to stand by and watch the last free-standing ITV companies snapped up? Mr Green will be at his desk today trying to work out the implications of the move.

Most UK media stocks rose yesterday on the grounds that they would either be predator or prey.

Ironically Carlton shares fell, apparently on fears that Michael Green might be tempted to launch a counter bid for MAI.

Last night the only certainty - in the absence of any courtship emerging for either United or MAI - is that in the game of musical chairs the music is getting faster and two chairs have been taken away.

So why would Australians, who presumably share most of the rest of the western world's disenchantment with the political breed as a whole, drive or walk for days to reach some makeshift polling booth on a cattle ranch, just to encourage the jokers in Canberra? Well, voting is compulsory in Australia - a successful businessman running a public company who is also a socialist.

Lord Hollick is a former non-executive director of the pro-Labour Daily Mirror. Before the last election it was he who hosted

lunches to introduce business executives and the City to Mr Neil Kinnock, then Labour leader. If Labour's lead in the opinion polls is translated into votes at the next election then Lord Hollick could become a rather more influential peer than his chairman.

After studying economics at Cambridge and making a name as an investment banker, Lord Stevens became chairman of United Newspapers in 1981. He enlarged the group and embraced new activities, including a profitable business in trade fairs and exhibitions.

Lord Hollick first came to prominence when he was put in charge of rescuing Vavasseur, a failed fringe banking group - making him the youngest managing director of a quoted company at the time. He transformed it into the MAI group, expanding it from money broking and the Mills & Allen poster group into personal financial services.

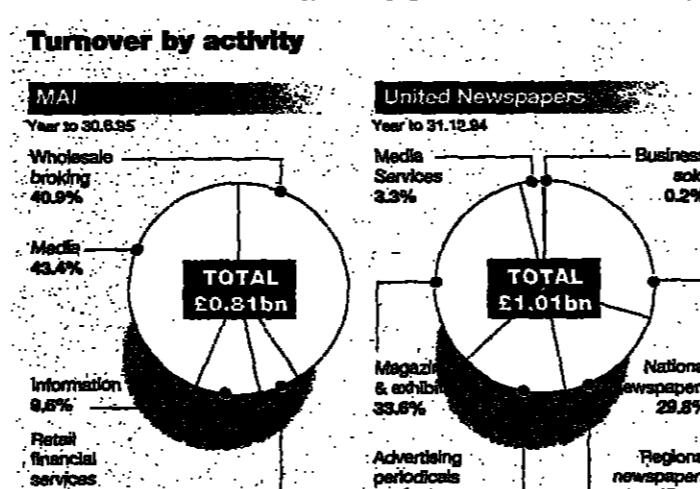
In 1992 he was part of the Meridian consortium that won the independent television franchise for the south of England. Meridian took over Anglia television in 1984, and in partnership with Pearson, publisher of the Financial Times, was the successful bidder for the new Channel 5 franchise last year.

Although they are unlikely to find themselves in the same voting lobbies in the House of Lords, the two peers have more in common than meets the eye. Both are self-made men and both have a puckish sense of humour. They also share an eye for the bottom line - Lord Hollick in particular has a reputation for keeping his eye on expenses.

Such nameplate nuances reflect the political affiliations of the two. Lord Stevens of Ludgate, 59, who loves his peerage and all it stands for, got it after donning the political mantle of Lord Beaverbrook and ensuring that the Daily and Sunday Express assiduously supported the Conservative cause.

The 50-year-old Lord Hollick of Notting Hill, who sometimes seems sheepish about his ennoblement, received his ermine because he was a founder trustee of the Institute for Public Policy Research, the left-of-centre think-tank. He is also that relatively rare animal - a successful businessman running a public company who is also a socialist.

This year's lunch will be particularly interesting. Lord Hollick will have to decide whether or not to join such extravagance - or join the festivities himself.



OBSERVER

Read me on you

Cabinet ministers around the world should take a leaf out of their German colleagues' books.

In fact, they'll probably send you the whole book if you ask nicely - courtesy of the domestic taxpayer.

The keeper of the nation's purse strings, finance minister Theo Waigel, seems to be one of the more enthusiastic spenders, according to an article in Der Spiegel, the weekly magazine.

He has allegedly shelled out DM39.000 (US\$32,650) of public money buying up 4,000 copies of his book on Germany's 1990 currency union co-authored by Manfred Schell.

Cramer, who will be managing editor of CNN International, a hard taskmaster. It was he who ordained that BBC's more

intelligent ministry admitted it had bought one copy of its boss Jürgen Rüttgers's Dinosaur of Democracy for the library. Which leaves environment minister Angela Merkel, who enthused her book of speeches and essays to the free market. But then, she's from east Germany.

His speeches - for the consumption of his house guests.

The research ministry admitted it had bought one copy of its boss Jürgen Rüttgers's Dinosaur of Democracy for the library. Which leaves environment minister Angela Merkel, who enthused her book of speeches and essays to the free market. But then, she's from east Germany.

Overcoats, boots, gloves and even scarves are permitted. But not hats. It thinks it undermines the correspondent's authority.

Angus Roxburgh, the BBC's man in Moscow, felt so strongly about the attitude of the BBC that he penned an impassioned letter to The Independent just before Christmas, claiming that "the increased medical bills for our constant colds, flu and rheumatism don't seem to bother them at all". With Cramer gone, sisidz like Roxburgh may yet get their hats after all.

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Hats off

There will be a sigh of relief among some of the BBC's more

intelligent ministry admitted it had bought one copy of its boss Jürgen Rüttgers's Dinosaur of Democracy for the library. Which leaves environment minister Angela Merkel, who enthused her book of speeches and essays to the free market. But then, she's from east Germany.

Overcoats, boots, gloves and even scarves are permitted. But not hats. It thinks it undermines the correspondent's authority.

Angus Roxburgh, the BBC's man in Moscow, felt so strongly about the attitude of the BBC that he penned an impassioned letter to The Independent just before Christmas, claiming that "the increased medical bills for our constant colds, flu and rheumatism don't seem to bother them at all". With Cramer gone, sisidz like Roxburgh may yet get their hats after all.

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Not a XXXX

As Australians prepare to go to the polls on March 2, Barry Young, a senior electoral officer in Western Australia, has more of a

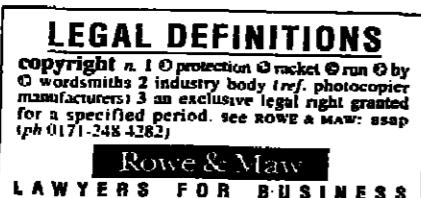
Superlative

Fed up with Americans telling you to "Have a nice day"? It gets worse. Observer has just been told to have "an outstanding day".

U.S. demand for British cars

New York: The big steel and auto labour strikes have resulted in a demand for British motor cars in the United States. Sales of British light-powered and

comparatively expensive cars sold at a rate of about 500 a year over here before the war. Now J.L. Green, New York wholesale distributor of Austin cars, says he has ordered 1,000 Austins for delivery in the next three months and hopes to get 5,000 during the year. Mr. Green claims he could sell 50,000 to "car-hungry" Americans.



FINANCIAL TIMES

Friday February 9 1996



MPs vote to remove Slezevicius over handling of bank crisis

Lithuania sacks PM in cash row

By John Thornhill in Moscow

The Lithuanian parliament yesterday voted to remove Mr Adolfas Slezevicius as prime minister for his handling of a banking crisis which has badly dented the Baltic state's fragile economy.

President Algirdas Brazauskas had asked parliament to dismiss Mr Slezevicius, a former ally, saying the prime minister had behaved improperly in withdrawing money from his personal account in Innovation Bank two days before it was closed by the country's central bank.

Parliament backed the president's call by a vote of 94 to 26, ensuring that a new government will have to be formed. It is not

yet clear whether parliamentary elections scheduled for October will now have to be brought forward.

Virtually all former communist countries in central and eastern Europe introducing market reforms have encountered problems with banking collapses, which have been blamed on financial inexperience and poor monitoring.

The banking problems which hit Lithuania were particularly severe given the size of the banks involved. Innovation Bank was the country's biggest financial institution, holding 16 per cent of all bank deposits.

The government came under fire from opposition MPs for ref-

using to bail out the banks and fully compensate retail depositors. But the government argued that a large injection of money into the banking sector could destroy its economic stabilisation programme.

Mr Slezevicius has refused to resign after the banking crisis began in late December and initially won the reluctant support of Mr Brazauskas. But opposition MPs were furious about his alleged misconduct and continued to pursue the prime minister.

Opposition politicians roundly condemned Mr Slezevicius yesterday attacking the government's harsh monetary policies which they claimed had inflicted much suffering on the poor. The ruling party also backed the vote to dismiss Mr Slezevicius after previously voicing lukewarm support.

In a defiant speech to parliament yesterday, Mr Slezevicius said he could not understand why the president had now abandoned him, and defended his record in managing the economy since his appointment in March 1993. "The main achievement of this government is the economic stability of the country," he said.

Following the vote, President Brazauskas appointed Mr Laurynas Minasius Stankevicius, the local government minister, as acting prime minister and said he would aim to nominate a permanent replacement by Monday.

Why then merge? In part, to deter hostile predators which would make a more logical fit. MAI would find more in common with another ITV group while United is a classic case for a break-up bid. By creating a media conglomerate spanning moneybroking, exhibitions and magazines as well as papers and TV, MAI/United would deter all but the most determined bidder.

That said, shareholders can gain from the deal if it results in MAI's successful management being applied to United's underperforming assets, especially the national papers. The owners are fairly good, as Lord Hollick, MAI's managing director, will be chief executive of the merged group. Nevertheless, the question of who will be in control is not entirely clear and there may be some risk of a boardroom struggle with United's Lord Stevens.

The deal may, of course, be derailed, with MAI's share price 7 per cent higher than the value of United's offer, the market thinks it is the more likely to attract suitors. Carlton Communications, another big ITV group, would no doubt be keen as mustard if it could finance a deal and find a way of assuaging competition concerns. But that would be a tall order.

in the US. Ericsson, on the other hand, is mainly active in the technically more advanced digital handset market. Of course, there is a danger that this market will face similar pressures as the product becomes a mass-market commodity. That is still some way off though: competing products from Alcatel and Siemens have been slow to appear. In the meantime, Ericsson has established strong brand recognition. And, given its heavy expenditure on research and development, its chances of staying at the forefront of technology are better than most.

Ericsson has another advantage over its rivals: it has been able to limit redundancies by transferring large numbers of staff from its public telecommunications operation to its growing mobile business, thus incurring lower restructuring costs.

With earnings expected to increase by 20 per cent annually for the next few years, Ericsson is that rare commodity, another big ITV group, which would no doubt be keen as mustard if it could finance a deal and find a way of assuaging competition concerns. But that would be a tall order.

Farnell Electronics

Ericsson's \$2.6bn acquisition of Premier has become a test case for corporate governance. Standard Life's public declaration that it intends to vote against the deal is a refreshing change from the City's usual behind-the-scenes arm-twisting.

Farnell has argued eloquently that it is trying to create a world-class electronics distributor. This misses the point. The debate is not over industrial logic but price. Farnell is offering to pay a near 40 per cent premium. A straight merger with no premium on either side would be more equitable. If the combination of Farnell and Premier really is a case of one plus one makes three, shares in both companies should rise, benefiting both sets of shareholders. As the deal is currently structured, however, Premier's shareholders get all the gain up-front, while Farnell investors face at least one year of earnings dilution and the risk of something going wrong.

Farnell says it is paying a premium to run the enlarged group. The management may well be delighted to be in charge of a bigger group; but that is irrelevant to shareholders. Farnell also ignores the point that the largest investor in the new Premier Farnell will be Mr Morton Mandel, Premier's founder. The scope for upset in an acquisition of this size makes this a much more important issue than say, executive pay. Shareholders should vote against this deal. Those who have questioned the deal in private should follow the example of Standard Life.

Additional Lex comment on British Gas, Page 30

Russia may raise \$500m in Eurobonds

Continued from Page 1

Russia and the possibility that a Communist party candidate might win the elections, replace Mr Boris Yeltsin as president and default on Russia's international obligations.

Mr Gennady Zyuganov, the Communist party leader who tops opinion polls, presented a moderate face to politicians and business leaders at the World Economic Forum in Davos this week.

Russia has been keen to return to the international capital markets to widen its range of budget financing options and lower its cost of borrowing.

The government has made great strides in developing the domestic Treasury-bill (GKO) market, which now has a daily turnover of about \$500m, but it is still paying nominal annual yields of more than 50 per cent on its short-dated paper.

The GKO market has become a vital factor in helping finance Russia's budget deficit by non-inflationary means.

NTT admits it employed government officials in US

By Michiyo Nakamoto in Tokyo

NTT, Japan's largest telecommunications operator employed officials from the ministry of posts and telecommunications in its Washington office during a time of sensitive talks with the US over procurement of telecoms equipment.

The disclosure highlights the close links Japanese companies enjoy with the ministries charged with regulating them.

The news comes as NTT faces a government decision by the end of this month on whether it should be broken into smaller entities in order to remove competition in Japan's domestic telecoms market.

NTT's relationship with the MPT is complicated by the fact that the ministry has been a strong proponent of breaking up the telecoms company, a move vigorously resisted by NTT.

According to NTT, the company employed about 10 officials from the MPT between December 1985 and June 1994 at its office in Washington, which was estab-

lished to gather information on US government moves and media coverage of US pressure on Japan to increase its public procurement of telecoms equipment.

"We did not have enough people with experience in such matters and it was a time when there was a lot of friction over procurement by NTT of foreign equipment," the company said.

The period in question was a time when Japan came under severe pressure from the US to open its markets to foreign telecoms equipment makers. NTT, which is Japan's largest buyer of telecoms equipment, was a particular target of US pressure.

The Washington office, where no employees from NTT itself were stationed, also functioned as a base for MPT officials and Japanese politicians visiting the US capital, according to the Mainichi, a Japanese national daily. The Mainichi stated further that NTT paid a total of Y700m (\$6.6m) in salaries and expenses over the nine years.

During the time they were employed by NTT, the officials resigned from the MPT and became NTT employees. However, all of them eventually returned to the MPT, according to the telecoms company.

While NTT's office in Washington was closed last summer, NTT confirmed yesterday it has employed officials from the telecoms ministry over the years, paying their salaries, and has sent its own employees to the ministry in exchange.

The practice underlines the strong links between private business and industry regulators.

That said, shareholders can gain from the deal if it results in MAI's successful management being applied to United's underperforming assets, especially the national papers. The owners are fairly good, as Lord Hollick, MAI's managing director, will be chief executive of the merged group.

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Eurotunnel

Ericsson

A performance which just about meets analysts' expectations is not usually a cause for celebration. But given the pricing pressures in the mobile telecommunications industry, Ericsson's 1995 results look positively impressive. Its main rivals, Nokia and Motorola, both recently issued profit warnings. Ericsson's main advantage is its lower exposure to the market in analogue handsets, where margins have come under pressure, especially

Alitalia plans to sue former chief

By Robert Graham in Rome

The board of Alitalia, Italy's troubled national airline, yesterday pledged to take legal action against Mr Roberto Schisano, its recently sacked chief executive, for alleged damage caused by his administration.

The action marks a further twist in Alitalia's long-running saga to restructure. It also underscored the peculiar status of Mr Schisano, who remains on the airline's board although he was summarily dismissed from all executive responsibilities in October.

He has consistently rejected all allegations of mismanagement levelled against him by Alitalia and from Iri, the state holding company and chief shareholder

of the airline. Mr Schisano, the first chief executive headhunted from private business to run a state company, was present at yesterday's board meeting.

He is reported to have behaved in his usual cool manner and requested that the minutes reflect the right to reply.

Alitalia said yesterday it was invoking company laws that permitted the resort to either civil or criminal action against Mr Schisano. In theory, he would be liable for damage resulting from any action considered damaging to the company.

He joined Alitalia in February 1994 having been recruited from Texas Instruments. He immediately began to carry out his brief of preparing Alitalia for privatisation with a radical restructuring

plan including major changes in union work practices, greater productivity, a reassessment of routes and new wage structure.

However, he quickly ran into labour problems provoked by a decision to lease aircraft and crew from Ansett Airlines, the Australian company, for some intercontinental routes. This provoked a series of damaging strikes which intensified during 1995.

He was fired before agreement had been reached with the unions, but not before he had negotiated a secret deal with the pilots for an average 12.6m (\$17,800) annual salary increase.

When news of the deal emerged last August, both Iri and Alitalia denied it, while the government made clear it was unacceptable. The existence of this secret deal remains one of the major stumbling blocks in obtaining a restructuring agreement with Alitalia employees.

Yesterday, unions were quick to claim that the action against Mr Schisano demonstrated that the deal existed and that Alitalia was trying to avoid honouring it.

The new management of Alitalia has so far held back from a showdown with the unions, but without union backing for restructuring, a new capital increase of L1,000bn to L1,500bn cannot go ahead.

As it is, this cash injection could be scrutinised by the European Commission.

Alitalia is expected to have made an operating loss of L250bn in 1995.

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January 1996

Monsanto

Monsanto Company

has disposed of its

ABS/SAN Styrenics Plastics Business

to

Bayer AG

We advised Monsanto Company on this transaction

Morgan Grenfell & Co. Limited

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Deutsche Morgan Grenfell

Europe today

Snow over most of Britain will turn to rain later as a result of low pressure north-west of Ireland. Gale force winds are expected in Ireland. The Benelux and northern France will have snow, turning to rain later. Rain is also expected over south-west France and the north-west part of the Iberian peninsula, as well as Italy, will be mainly sunny and dry. Greece will have showers in the morning, becoming drier later, while Turkey will remain wet. The Balkans will be cloudy with snow. Northern Germany and large parts of eastern Europe and Scandinavia will remain sunny but cold, while central Sweden and southern Norway will be cloudy, with snow around the Oslo area.

Five-day forecast

Mild air, bringing heavy rain or showers, is expected to reach most of western Europe, especially countries bordering the North Sea and the Baltic Sea. The high pressure over north-eastern Europe which recently brought wintry conditions to the region will move beyond the Urals. A new high pressure system will build over Portugal and Spain, bringing sunny and dry conditions to the entire Mediterranean region.

TODAY'S TEMPERATURES

City	Max Temp	Min Temp	Condition
Paris	10	5	Cloudy
London	10	5	Cloudy
Madrid	15	10	Sunny
Barcelona	18	12	Sunny
Vienna	12	8	Cloudy
Berlin	10	5	Cloudy
Copenhagen	10	5	Cloudy
Helsinki	10	5	Cloudy
Stockholm	10	5	Cloudy
Oslo	10	5	Cloudy
Paris	10	5	Cloudy
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